REPUBLIQUE DU CAMEROUN

PAIX- TRAVAIL- PATRIE

MINISTERE DE L'ADMINISTRATION TERRITORIALE ET DECENTRALISATION

REGION DU NORD OUEST

DEPARTEMENT DE Ngoketunjia

COMMUNE Balikumbat

REPUBLIC OF CAMEROON

PEACE- WORK-FAHERLAND

MINISTRY OF TERRITORIAL ADMINSTRATION AND DECENTRALISATION

NORTH WEST REGION

Ngoketunjia DIVISION

Balikumbat COUNCIL

BALIKUMBAT COUNCIL DEVELOPMENT PLAN

Elaborated with the Technical and Financial support of the National Community Driven Development Program (PNDP)

July 2012

Executive Summary

The different councils in Cameroon have as responsibility of taking total control on developmental activities within their council areas so as to enhance development in a sustainable manner. This responsibility of the councils lies within the frame work of the decentralization process and also to aid meet up with the long term development vision of the Cameroon government of 2035 as stated in the GESP. This GESP confirms the option of involving the people at the grassroots in the identification of their problems and management of their micro projects. With the council having the task of managing micro projects and also the sustainable management of resources within their council areas, the councils then went in for the establishment of Council Development Plans (CDP).

The Council development plan for Balikumbat council is a document that captures the development vision of the council area respecting the different sectorial ministries operating in Cameroon. The elaboration of the Balikumbat CDP has been financed by the National Community Driven Development Program (PNDP). In the elaboration of this very important tool for the council of Balikumbat, the services of the Local Support Organization (LSO) Solid Foundation International (SOFI) were hired to accopmpay the council.

The method used in establishing this document was the participatory approach of which the following partners participated: all sector heads (technical back up whom also participated in producing planning tables); PNDP (Technical and Financial assistance), the community (providing information); LSO (data collection and analysis); the different developmental associations and socio groups.

The council area of Balikumbat of which this document covers is situated in Ngoketunjia division (upper plains of Ndop) in the North West of Cameroon and made up of 05 villages. This document (CDP) is very important because a cross section of developmental problems hindering development in this area has been identified in all the 05 villages. These problems identified in all the 28 sectors have been transformed in to micro project ideas. The identification of these problems was participatory through baseline, Council institutional diagnosis (CID), urban space and village participatory diagnosis (PVD) of which a number of meetings were held at each level for collection and consolidation of information. These meetings also created room for the prioritization of micro projects with respect to the needs of the people in all the 28 sectors. Information for the elaboration of this CDP was collected between the months of July and December 2011.

In this document, a total of close to 500 micro projects are identified of which 29 of them (04 to be sponsored by PNDP) are programmed for the first year on the annual investment plan (AIP). The micro projects in the first year are highly in the domain of water and Energy. The main problems identified in Balikumbat included the absence of potable water; no electricity and very poor road network. The main potentials of this council area are sand and stones. The Balikumbat council has a sum of **447,604,123Fcfa** as investment budget for the implementation of projects in the AIP for the year 2012.

The CDP of Balikumbat remains a very important guide of development for the council and must be strictly respected by any development agent in the council area. This document is left under review at the end of each year, giving priority to urgent and programmed but un-executed projects.

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List of Abbreviations

FEICOM	Fond d'Equipement Interconnunale
FSLC	First School Leaving Certificate
MINSANTE	Ministère de la Santè Publique
NGOs	Non Governmental Organizations
MTN	Mobile Telephone Network
SOFI	Solid Foundation International
DMO	District Medical Officer
D.O	Divisional Officer
S.D.O	Senior Divisional Officer
IHC	Integrated Health Centre
HR	Human Resource
ELECAM	Elections Cameroon
CID	Council Institutional Diagnosis
PNDP	Dévéloppement Participatif (National Community Driven Development Programme)
SG	Secretary General
VD	Village Diagnosis
AIP	Annual Investment plan
CDP	Council Development plan
SNV	Netherlands Development Cooperation
PTA	Parent Teacher Association
USD	Urban Space Diagnosis
VPD	Village Participatory Diagnosis

CHAPTER ONE: INTRODUCTION

1.1 Context and Justification

The CDP for Balikumbat council is realized within the context of Cameroon's vision for 2035 which aims at becoming an emerging industrialized nation and also respecting the goals of the growth and employment strategy. In this light the Government of Cameroon has embarked on ensuring operational sustainability on social and economic development of its people. To achieve this goal, the government of Cameroon is engaged in the process of transferring some responsibilities and local resources to the councils. This makes the councils the focal point for orientation and management of local development. The Balikumbat council needs a council development plan having qualitative and quantitative needs of the 05 villages within the council that will acts as a guide for development in the council area. Most of the councils are unaware of the resources they have within their council areas and thus are unable to properly exploit, coordinate and use the resources available for the realisation of the development of the council area.

Several partners have previously supported the Balikumbat council as well as other councils of the North West Region to carry out development actions.

The National Community Driven Development Program (PNDP) is stepping in to support the Balikumbat council to elaborate an appropriate Council Development Plan (CDP) and to help the council acquire the capacities necessary for an eventual management of the CDP and the development process of the council area.

1.2. Council Development Plan Objectives

The main objective of the CDP is to equip the Balikumbat council with a long term development plan which will aid as a guide in developing the Balikumbat council area. This will also serve as a lobbying tool for the Balikumbat council. Specifically, the following aspects were carried out:

- The collection of base line information (council monograph)
- Council institutional diagnosis
- Geo graphical referencing
- Mobilization of stake holders
- The realization of CID, urban space and participatory village diagnosis
- Establishing an operational planning and strategic planning
- Elaborating on monitoring an evaluation methods
- Identification of council main potentials
- Identification of micro projects for the council to implement

1.3 Structure of the work

The Council Development Plan for Balikumbat is made up of two separate documents, which are the CDP and its annexes. The First document which is the CDP itself is structured as follows:

- Executive Summary
- Table of content
- List of Abbreviations, Tables and Figures
- Introduction
- Methodology
- Brief presentation of Council area
- Summary of Diagnosis results

- Strategic planning
- Operational planning
- Monitoring and Evaluation

The second document which is the annexes is made up of the base line, CID, urban space diagnosis, council institutional diagnosis, sample of village participatory diagnosis, validation minutes of the different diagnosis, and program and attendance sheets for planning work shop, project forms and some pictures.

CHAPTER 2: METHODOLOGY

The method used for the elaboration of the CDP for Balikumbat was the participatory approach of which the ideas of the population at the grass root level were fully taken in to consideration.

2.1 Preparation of the whole process

The process of the elaboration of the CDP for Balikumbat started immediately after the seminar organized by PNDP to train LSO on the procedure of elaborating the CDP. After this seminar, a two days workshop was held at the head office of the LSO (Solid Foundation) in other to consolidate and harmonize the results brought from the training with PNDP to other team members.

2.1.1. Getting in contact with the Municipal Executive

The LSO team visited the Municipal executive of Balikumbat council which included the steering committee of the council, the mayor, municipal treasurer and other council development agents. On this occasion of meeting the municipal executive, the following activities were carried out:

- The technical examination of the LSO team
- Methodology to be used was discussed and agreed upon
- The presentation and validation of a detailed work plan that has been produced by the LSO
- Preparation of the mayor and other executive members on resource mobilization to be presented on the planning workshop.
- Identification and installation of the LSO office within the community

2.1.2 Informing and sensitization of local administrative authorities

The LSO team was presented to the SDO and DO of which their term of reference (the whole procedure) was presented. The date for lunching of the process was also agreed on with the administration. The administrative authorities were called upon for their support through out the elaboration of the Balikumbat CDP.

2.1.3. Informing and sensitization of other parties involved

Different ways were used to inform or sensitize the different stake holders involved in the elaboration of the CDP of Balikumbat. With the aid of the council, circulars were sent to the various churches to be read during announcements. Posters were written and pasted on special junctions of the council area to aid sensitize the community about the program. Most of these posters carried the date for the lunching since it was already agreed on with the administration. The five main palaces of the five villages of the council area were also visited

The parties or stake holders that were out lined included the following:

- The elites

- Stakeholders
- Sector heads
- The private sector
- Municipal councillors
- Associations and religious bodies
- Traditional authorities and
- The population including the vulnerable.

2.1.4. Launching work shop,

The launching workshop for the elaboration of the CDP for Balikumbat council took place on the 27th of July 2011 in the Balikumbat council hall. This was a forum that made the population to know what the CDP was all about. Before the launching proper, invitations were prepared by the LSO, endorsed by the Mayor and distributed to the different stake holders involved. This workshop was presided upon by the SDO for Ngoketunjia of which the project for the establishment of the CDP for Balikumbat was officially lunched. This workshop took place in the presence of the sub divisional officer, the council executive, council steering committee, municipal councillors, sector heads, traditional rulers, NGOs, religious bodies, PNDP representatives, elites and the population. The objectives and the different stages of the CDP were presented which gave a clearer knowledge about the CDP. The method to be used in the establishment of the CDP was also presented and followed by a question answer session. This workshop ended with the SDO and the Mayor calling on every body to participate enormously in the success of this very important project.

2.1.5. Base line and Cartographic mapping data collection

In other to have a bench map or pre view situation (basic data) of the Balikumbat council area, basic information was collected from the following sources:

- Different socio professional groups and members
- Sub-sector heads and sector heads
- Development Associations
- The different palaces
- The council
- The elites
- Other written documents talking about the municipality
- Maps

Forms were designed by the LSO as per the information needed. This information was obtained mostly by reading documents and also from pass stories. The Baseline data for Balikumbat council area was validated in the presence of the steering committee**.**

2.2.0 Information collection and treatment

2.2.1 At the level of Council Urban Space

The Urban space of Balikumbat council area is Balikumbat village as Demarcated by the Mayor, council executive, some councillors and some elites. In other to identify the problems faced by the different socio-professional groups within the urban space, interviews were done respecting all the 28 sectors of which Cameroon is working with. The strengths, weaknesses and opportunities were diagnosed. The developmental problems were identified and analysed respecting the potentials of the council area.

2.2.1.1 Identification of problems, constraints and potentials by sector

To consolidate the findings of problems at the Urban Space, a one day workshop was organised. The workshop involved stakeholders from all the different sectors who were present within the council area and all the different socio professional groups found within the Urban space. During the workshop, the problems, causes, effects, possible solutions and the potentials per sector were identified. After the identification, the local solutions were also proposed for these problems. Those that could not be solved locally were tabulated for further proposal of project ideas.

2.2.2. At the Level of the Council Institution (CID)

2.2.2.1 Data collection

The Council institutional diagnosis for Balikumbat was conducted for two weeks. Forms were designed by the LSO to aid collect the required information from the different departments of the council, the executive and the different councillors.

The forms designed with respect to the information needed were distributed to the different person's concerned (councillors, staff and executive) for the pre view of the information required from them. Another tool was designed to get information on the council's assets and their state of functioning. The staff were interviewed in plenary and also in their units. Some of the things the staff could not say in plenary were then collected during sub meetings held with the different units that make up the Balikumbat Council. Restitution and validation of the CID was done on the 10 of August 2011.

2.2.2.2 Analysis of data collected

Data analysis was done after collection of forms that the councillors and staff had filled. The data collected was corrected during the restitution.

2.2.3. At the level of the Village Participatory Diagnosis (VPD)

2.2.3.1 Organisation of workshop

Village diagnosis was accomplished through the organization of a 03 days participatory workshop per village involving every member of the village (not excluding the vulnerable and the marginalized). The population per workshop were divided in to working groups of men, women and youths. Each finding per working group was resituated in the plenary for corrections and adoption.

2.2.3.2 Identification of problems, constraints and potentials by sector

The problems per village were identified with the guide of a semi structural interview respecting all the sectors of which the Cameroon government is working with. Participatrily, the constraints and potentials per problem were identified. For better identification of these problems, a participatory mapping of the village, the venn diagram of the village and a transect work was also carried out.

2.2.3.3 Problem Analysis

The main aim of each participatory village workshop was to identify the developmental problems faced in that village. During the workshop, the problems, causes, effects, possible solutions and the potentials per problem were identified. After the analysis of each problem, local solutions were suggested and planned for if the problem can be handled by the population.

2.2.3.4. Priority project Identification

Priority projects per village on the eight key sectors were identified and rank in other of importance during the participatory village workshop. These are the projects of which some are used for the AIP and the TIP.

2.3. Consolidation of Data Mapping and cartography

Data collected at the level of the Urban Space, Council Institutional Diagnosis and Village Participatory diagnosis was consolidated and validated during workshop where the steering committee and the Mayor was present. For that of the council institutional diagnosis, the Mayor and a cross section of his executive were present during this process. As for that of the village participatory diagnosis, data was validated at the end of each village participatory diagnosis by the entire population of the village. Restitution and validation of the CID was on the 10th August 2011 and for Urban space on the 2nd of September 2011.

As of mapping and cartography work, the Map of Balikumbat council area was drawn from existing documents carrying a detailed map of the council area. This was done during the review of literature from existing documents. Later on, thematic maps were drawn following the GPS system.

CHAPTER 3: CONSOLIDATED RESULTS OF THE PARTICIPATORY DIAGNOSIS

3.1. Synthesis of General Basic Data

3.1.1 Location of Council area

Balikumbat council is situated in Ngoketunjia Division of the North West region of Cameroon. This council was formally under the Ndop-Bafut council and was later created in 1995. The Balikumbat council went operational in 1996. As per the population census of 2005, Balikumbat council area is having a population of 68,537 over an estimated surface area of 320km$^{2.}$ Balikumbat council area is highly inhabited by the Tikaris, Chambas and Fulanis. The language highly spoken in this council area is English.

3.1.2 Number of villages and population per village

Balikumbat council area is made up of five villages with Balikumbat village being the largest and headquarters of the council. Table 01 shows the villages and their estimated population respecting gender.

Table 1: Population per village respecting gender

Village	Population				
	Men	Women	The young (less than 16 years)	Children (less than 5 years)	Total
Bafanji	6300	7980	4200	2520	21,000
Baligansin	1200	1520	800	480	4,000
Baligashu	1500	1900	1000	600	5,000
Balikumbat	6300	7980	4200	2520	21,000
Bamunkumbit	2700	3420	1800	1080	9,000

Source: Field survey 2011

Figure 01: **Map showing location of Balikumbat Sub Division in the North West Region**

3.2. Historical profile

Before the creation of Balikumbat council, Balikumbat was under the Ndop-Bafut council. Balikumbat council was finally created in 1995 and went operational in 1996. Since the creation of this council area, it has been managed by 03 mayors with the pioneer being the present fon of Balikumbat village. Balikumbat council is presently having 31 councilors

The people of this council area migrated from Northern Nigeria as the chambas, from the North of Cameroon as Tikaris and from Bamoun in the western region of Cameroon as the Bororos/Fulanis. This council area is made up of 05 villages being ruled by 2^{nd} class and 3^{rd} class chiefs.

3.3.0 Main Potentials and Resources of the Council.

3.3.1 CLIMATE

Balikumbat council area is characterized with the equatorial type of climate. The climate of this area is made up of two distinct seasons which are the rainy season and the dry season. The rainy periods usually starts from the month of March (ending March) and extends to ending November. The dry season usually starts in November till March and at times extends to April. This council area usually experiences an annual rain fall ranging between 1700mm to 2200mm.

The average daily temperatures are between 24^0c and 27^0c. The hottest periods are observed during the days in the dry season the coldest periods in the night and morning. The temperature of this area favours the cultivation of food crops.

3.3.2. Soils

The soils of this area ranges from volcanic soils, loam soils (in the plains) and feralitic soil (reddish soils on mountains or slope). The soils are purely reddish up the hills and very dark in the plains hence a good potential for the cultivation of crops like groundnuts, maize, plantains, beans, coco-yams, rice, oil palm, Robusta and Arabica coffee. Erosion is common since the savanna zones are sparsely vegetated.

3.3.3 RELIEF (Topography)

The relief is both undulating gentle slope and hills. Attitude ranges from 600-1500mm above sea level with a plateau. The undulating slopping nature of the land favors dispensation of eroded material from the hills thus rendering the soils in the plains fertile. The nature of the plateau favors the cultivation of food crops like rice. Settlement is highly observed in the plains.

3.3.4 HYDROLOGY

Balikumbat is situated on the upper part of the Ndop plain. All the water bodies from the Mezam highland take their rise in the Balikumbat sub division before reaching the Ndop plain.

Most of the water found in Balikumbat sub division is in Marshy areas. Only few streams flow across Balikumbat sub division where local fishing is taking place. Some of the water is used for farming, especially for crops like tomatoes, okro, pepper, groundnuts and rice.

The types of fish present in this water bodies are Tilapia, mudfish and the smaller types locally called milleunisi (Njanga). Also sand is extracted from these streams by individual as a source of living.

3.3.5 **VEGETATION**

Balikumbat sub division is highly covered with grass and with patches of secondary forest along the slopes. There are galleries of forest down the marshy valley, which are gradually exploited for fuel wood. Some shrubs found in this council area include Hypericaceae, leae genesis, Aspilia African, Azonopus SP, Macaranga SP, Tinonia diversifolia, Elephantus SP, Chromolean Odorata and Hurungana madagascarensis

3.3.6 FAUNA

Despite the uprising degradation of vegetation (especially the forest by bush fire), there is still the presence of animals like the red Monkey, Rabbits, cane rats and rat moles. Domestic animals are also kept for personal use. Some of these domestic animals include pigs, goats, sheep, dogs and table birds. These animals are sold in times of hardship thus serves as a means to preserve money. These domestic animals help for payment of school fees, bride price and death celebrations.

3.3.7 MINERAL RESOURCES

Balikumbat council area has potential resources such as sand, clay, stones, and laterite. These resources are exploited by individuals for personal use. Legalized quarries are not found in this council area and hence the mineral resources are illegally exploited.

3.3.8 PROTECTED AREAS.

There is a man made forest created by the council and natural patches of forest which can serve as forest reserves. These are the main protected areas in Balikumbat council area.

3.4. Thematic maps

Public Health

Balikumbat council area is having 03 government health centers of which 01(in Balikumbat) is a medicalized health center. There is also the presence of a Presbyterian health center in Bafanji. Figure 02 shows the thematic map for health in Balikumbat.

Basic Education

Balikumbat council area is having 12 government primary schools with only Baligansin not having one. All the villages that make up this council area have government primary schools. Figure 03 shows the thematic map for Basic Education in Balikumbat.

Secondary Education

This council area has two government high schools, 03 government secondary schools and 01 Government technical college. Figure 04 shows the thematic map for secondary education.

Water and Energy

Only 02 villages (Bafanji and Balikumbat) are supplied with electricity from AES SONEL.
The situation of potable water in this council area is poor and there is a need for rehabilitation and construction of new water catchments. Figure 05 shows the thematic map for water and energy.

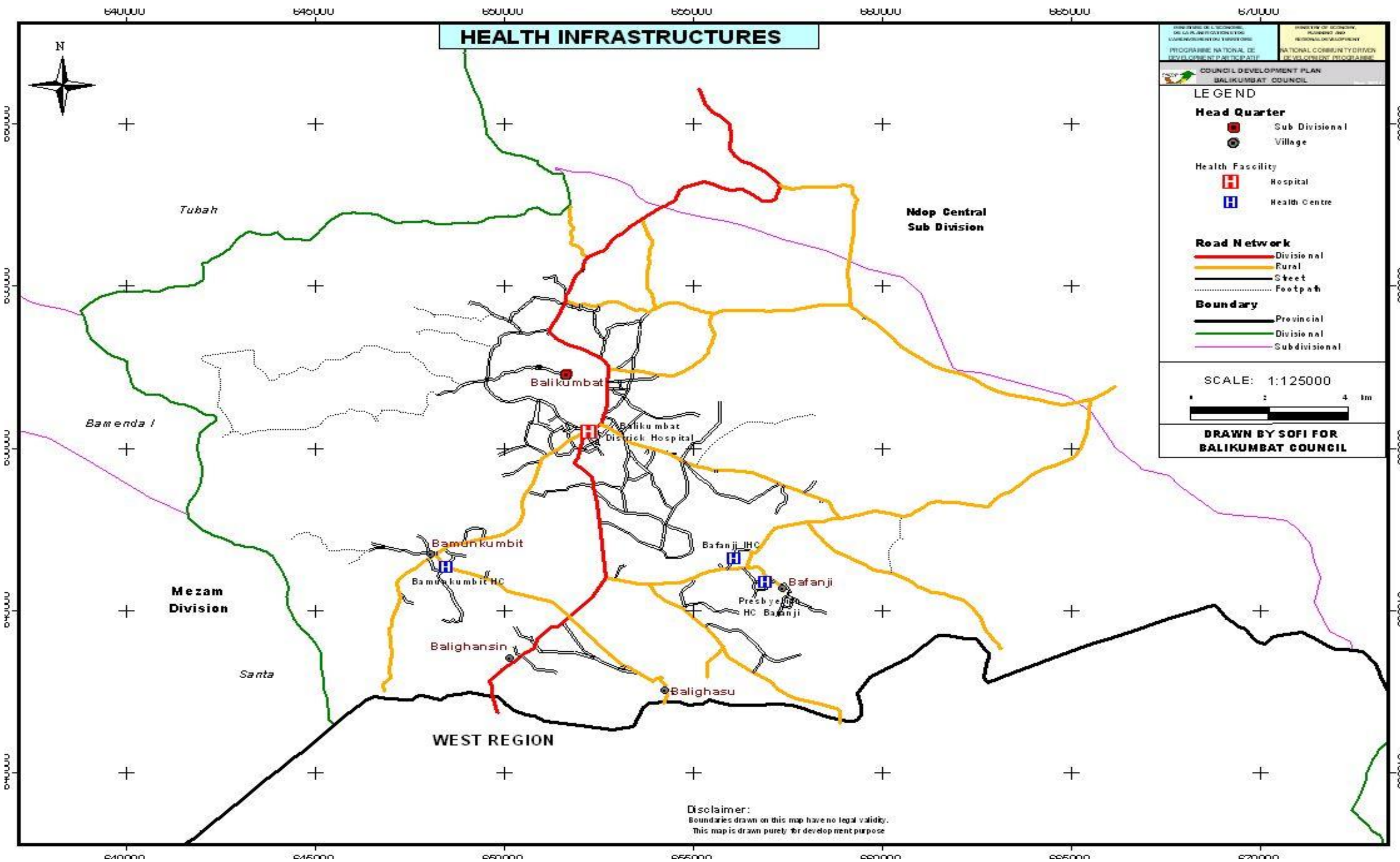

Figure 2: Health map Balikumbat

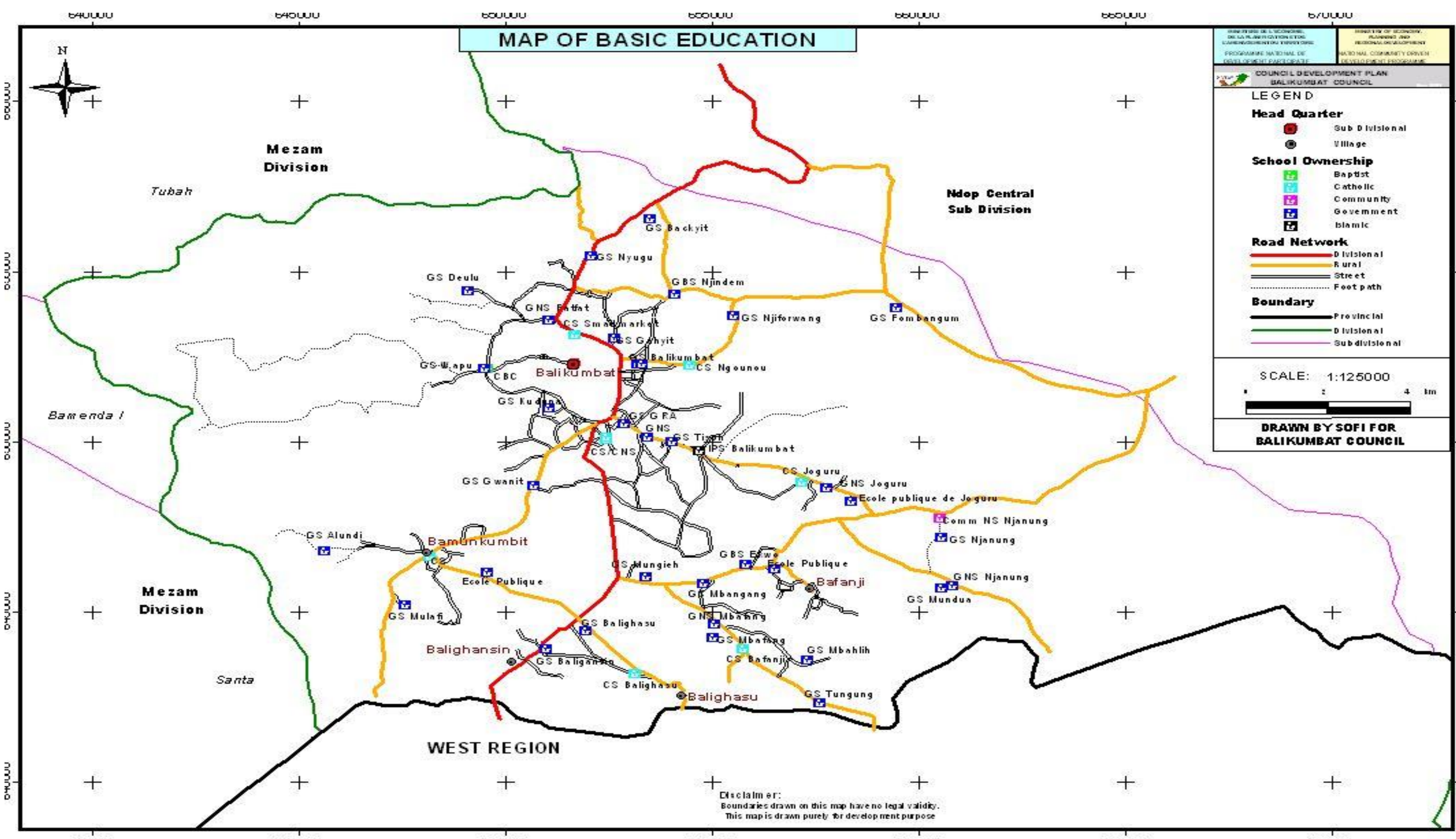

Figure 3: Basic Education map Balikumbat

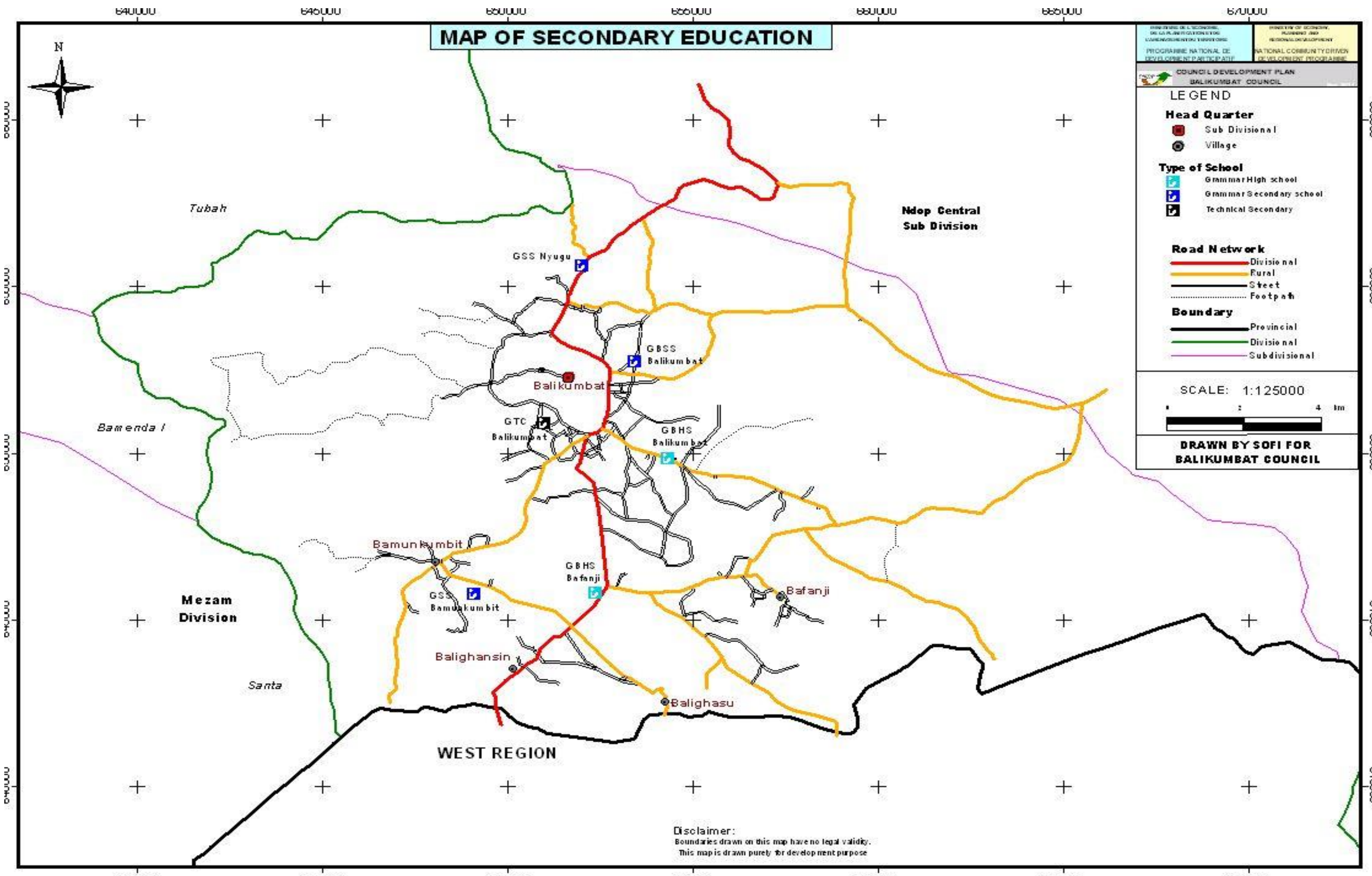

Figure 4: Secondary Education map Balikumbat

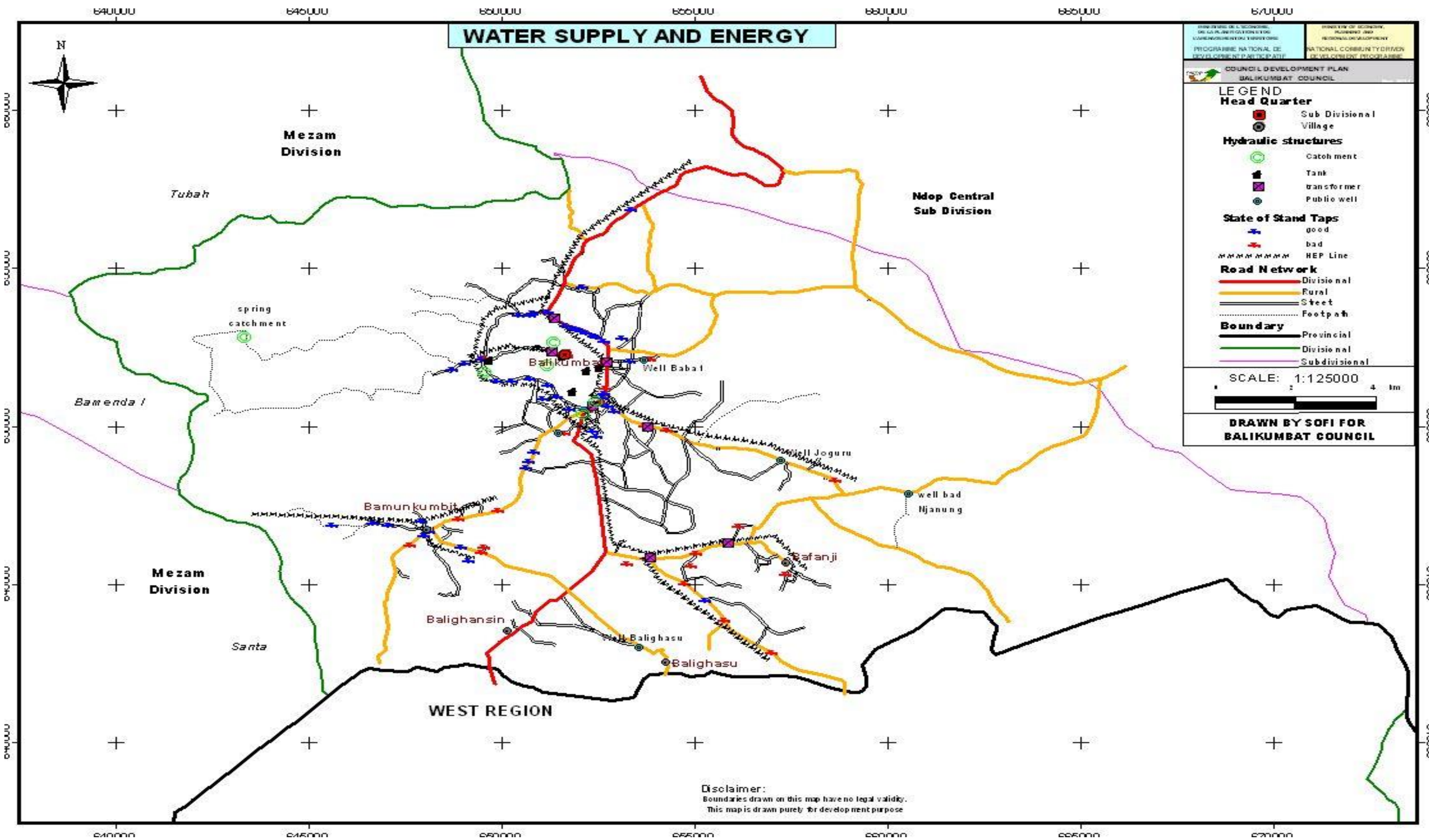

Figure 5: Map for water and energy Balikumbat (Hydraulic map)

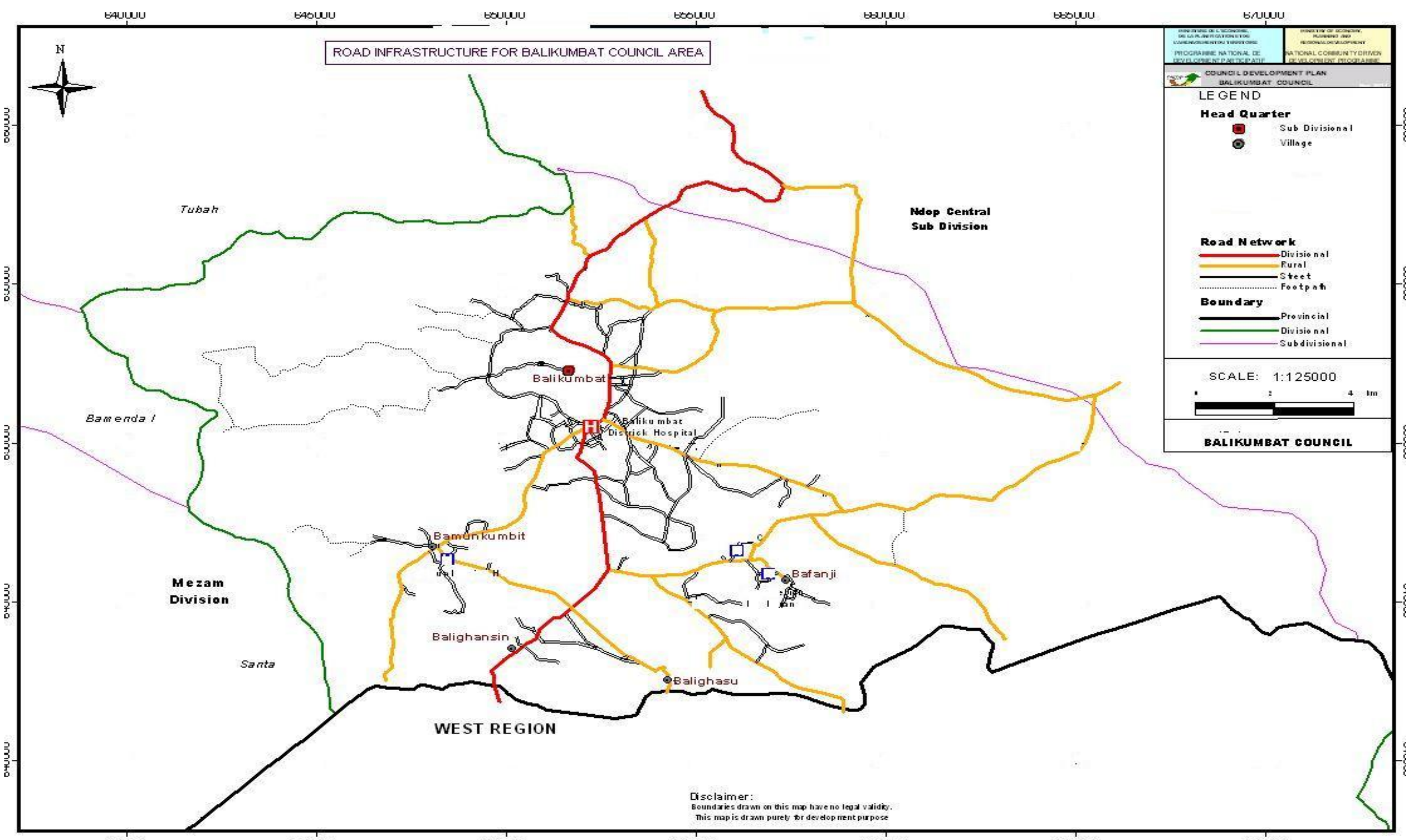

Figure 6: Road map Balikumbat

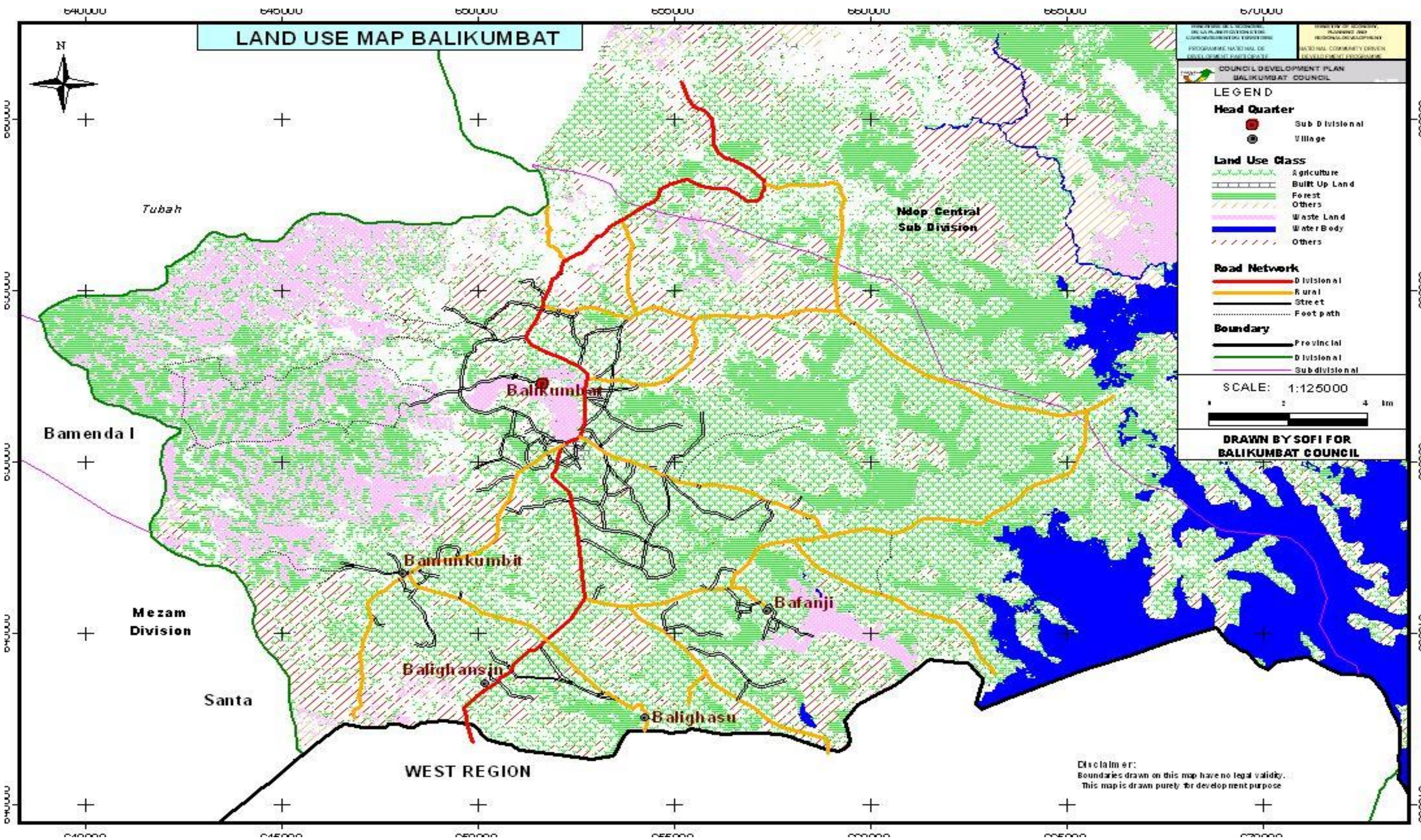

Figure 7: Land use map Balikumbat

CHAPTER 4: SUMMARY OF DIAGNOSTIC RESULTS

4.1. Consolidation of Diagnosis information

The consolidation diagnosis of the CDP of Balikumbat council is as a result of the synthesis of data from the different diagnosis (UDs, CID, VPD and Baseline) carried out within the council area. Table 2 that follow show synthesis data and needs per priority sector of the Balikumbat council area.

4.1.1. Excel Sheets

Table 2: Excel sheets

Villages and different social institutions in Balikumbat council area

Village	**Geographic Contacts**			**Population**					**Exiting Infrastructures**					
				Men	Women	The young (less than 16 years)	Children (less than 5 years)	Total	School	Health center	Bore hole	Well	Other water points	Psychosocial Infrastructures
	X (East)	Y (North)	Z (m)						Number					
Bafanji	5.83955	10.42157	1189	6300	7980	4200	2520	**21,000**	16	2	0	1	Taps 3	0
Baligansin	5.824	10.36244	1219	1200	1520	800	480	**4,000**	1	0	0	0	spring	0
Baligashu	5.81134	10.39334	1199	1500	1900	1000	600	**5,000**	3	0	0	5	0	0
Balikumbat	5.89941	10.36995	1459	6300	7980	4200	2520	**21,000**	30	1	0	3	Spring	0
Bamunkumbit	5.84955	10.3378	217	2700	3420	1800	1080	**9,000**	8	1	0	0	Taps 3	0

Villages	Number								**Access to the village**		**Organization of the village**		
	Warehouse	Market	Moto park	slaughter slab	Cattle park	Nursery	Electricity	Telephone	Access means	State of road	Chief's palace	Nbre of neighbourhoods	Development committee
							(O/N)		(i)	(ii)	(iii)		(O/N)
Bafanji	0	1	0	0	0	0	O	O	T	IP	2	4	O
Baligansin	0	1	0	0	0	0	N	N	P	IP	3	4	O
Baligashu	0	1	0	0	0	0	N	N	P	IP	3	4	O
Balikumbat	0	3	0	1	0	0	O	O	T	IP	2	4	O
Bamunkumbit	0	1	0	0	0	0	O	O	T	IP	2	6	O

Situation of wells in Balikumbat council area

Village	**Population (a)**	**Geographic Contact of work**			**REALISATION**		**STRUCTURE CARACTERISTICS**				
					Enterprise	Source of financing	Covered wells	Pavement / anti mire	Cleaned area	Pompe type	well edge material
		X	Y	Z			(O/N)	(O/N)	(O/N)	(i)	(ii)
Bafanji	**21,000**	5.85925	10.45041	1190	Community	CEAC/Plan Cameroon	O	O	O	E	B
Baligashu	**5,000**	5.81561	10.38732	1199	GP-DERUDEP	GP-DERUDEP	O	O	O	E	B
Balikumbat	**21,000**	5.89797	10.38869	1184		Elits (private)	O	O	O	E	B
Balikumbat	**21,000**	5.87683	10.3684	1191		Elits (private)	O	O	O	E	B
Balikumbat	**21,000**	5.86897	10.42058	1195		Elits (private)	O	O	O	E	B

				State of water point	**MAINTENANCE**			**WATER QUANTITY AND QUALITY**		
Village	well edge height	Water depth	Functioning		Exploitationof work	Existence of a management committee	CG Functionality	Sufficient quantity	Quality of water	Water borne diseases
	(m)	(m)	(O/N)	(iv)	(v)	(O/N)	(O/N)	(O/N)	(vi)	(O/N)
Bafanji	1.5	0	N	R	AB	N	N	N		O
Baligashu	1.5	0	N	R	AS	N	N	N		O
Balikumbat	1.5		O	B	EX	N	O	O	C	N
Balikumbat	1.5		O	B	EX	N	O	O	C	N
Balikumbat	1.5		O	B	EX	N	O	O	C	N

O= yes, N= No, m = meters, E = Electrical, B = Concrete

Health situation in Balikumbat council area

Village	Population (a)	Geographic contact of work				Generality of the center			Staff				Infrastructure			
					Source of financing	Health area	Health district	Centre status	Medical doctor	IDE	Matrone	Comis	Nb of buildings	State		
		X	Y	Z				(i)						good	average	bad
Bafanji IHC	**21,000**	5.858	10.41	1170	G'VT	Bafanji	NDOP	INT	0	2	0		2			2
Bafanji PHC	**21,000**	5.84152	10.38082	1216	PRES	Bafanji	NDOP	PRI	0	3	0	2	3	0	3	0
Balikumbat MHC	**21,000**	5.8834	10.375	1236	G'VT	B'BAT	NDOP	Medicalized health centre	1	5	1	2	3	0	3	
Bamunkumbit IHC	**9,000**	5.84592	10.34112	1212	G'VT	B'BAT	NDOP	INT	0	2	0	1	2	0	2	
TOTAL									1	12	1	5	10	0	8	2

Village	Equipements of the center					Amenagement						Health data					Management of the Center	
	Bed	Lab	Maternity	Pharmacy	Refrigerator	Water Point	Latrine	Reaforesta-tion	Gate	Waste treatment device	Lodging for Doctor	Level of sanitary cover	Level of visits	Average number of births	Level of vaccination cover	Epidemics	Existence of a management committee	Existence of a health committee
		(O/N)	(O/N)	(O/N)		(O/N)	(O/N)	O/N		(ii)	(O/N)						(O/N)	(O/N)
Bafanji IHC	4	N	N	N	N	N	O	O	N	P	N	50%	50 %	48	90%	O	O	O
Bafanji PHC	16	O	O	O	O	N	O	O	N	P	N	50	70	0	80	O	O	O
Balikumbat MHC	34	O	O	O	O	O	O	O	N	P	N	60	40	10	60%	O	O	O
Bamunkumbit IHC	15	O	O	O	N	O	O	O	N	P	N	60	70	0	70	O	O	O

O= yes, N= No, INT = integrated, PRI = private, HOS = hospital

Situation of basic education in the public domain

	School	**Geographical coordinates**			**status**	**Leve l**	**Total Number of students**			**Total number of staff**								**Pupils /teach er ratio**
Village		X	Y	Z	(i)	(ii)	Girls	Boys	Total	Parent teachers	Contract teachers	Civil servants	semi-block	block	Table - desks	average	b a d	
Government nursery schools																		
Bamunkum bit	GNS Akumun	5.83 572	10.33 303	1291	PUB	0	12	8	20	0	1	0	1	0	0	Aver age		20
Bamunkum bit	GNS Atokop	5.83 572	10.33 303	1291	PUB	0	17	10	27	0	1	0	1	0	0	Aver age		27
Balikumbat	GNS Backnekat	5.83 572	10.33 303	1291	PUB	0	16	12	28	1	0	0	1	0	0	Aver age		28
Baligashu	GNS Balighasu	5.82 881	10.37 24	1197	PUB	0	14	8	22	1	1	0	**1**	0	0	Aver age		11
Balikumbat	GNS Balikumbat	5.88 011	10.38 617	1203	PUB	0	21	11	32	2	0	0	0	2	11	Aver age		16
Bamunkum bit	GNS Bamunkum bit	5.84 448	10.35 092	1207	PUB	0	19	24	43	0	0	1	0	2	9	Aver age		43
Balikumbat	GNS Fatfat	5.91 145	10.36 46	1200	PUB	0	8	4	12	1	0	1	1	0	0	Aver age		6
Balikumbat	GNS Joguru	5.86 653	10.42 521	1198	PUB	0	12	10	22	1	0	0	1	0	5	Aver age		22
Bafanji	GNS Mbafang	5.83 053	10.40 053	1178	PUB	0	27	14	41	2	1	0	**1**	0	8			13.66 7
Bamunkum bit	GNS Mbantap	5.83 572	10.33 303	1291	PUB	0	11	9	20	0	1	0	1	0	0	Aver age		20
Bamunkum bit	GNS Mulafi II	5.83 572	10.33 303	1291	PUB	0	16	10	26	0	1	0	1	0	0	Aver age		26
Bafanji	GNS	5.84	10.45	1204	PUB	0	13	13	26	0	1	0	**1**	0	0			26

	Njanung	058	272															
Total							186	133	319	8	7	2	10	4	33			
Government primary school																		
Bafanji	Ecole Publique Bafanji	5.84513	10.41369	1190	PUB	3	148	160	308	1	4	1	0	6	158		Bad	51.333
Balikumbat	Ecole publique de Balikumbat	5.89963	10.38392	1190	PUB	3	48	35	83	2	1	1	0	2	14	Average		20.75
Balikumbat	Ecole publique de Joguru	5.86316	10.43063	1190	PUB	3	192	173	365	3	4		0	6	84		Bad	52.143
Bafanji	GBS Ekwo Bafanji	5.84639	10.40766	1179	PUB	1	28	29	57	1	1	0	**1**	0	0	Average		28.5
Balikumbat	GBS Njindem	5.91812	10.3923	1192	PUB	2	67	88	155	2	0	0	**1**	0	25	Average		77.5
Bamunkumbit	GS Aghebli	5.83572	10.33303	1291	PUB	3	93	138	231	1	2	0	0	4	50	Average		77
Bamunkumbit	GS Alundi	5.85025	10.31544	1354	PUB	3	135	145	280	1	2	0	0	6	60		Bad	93.333
Balikumbat	GS Backyit	5.93838	10.38679	1221	PUB	2	48	48	96	0	1	0	1	0	10	Average		96
Baligansin	GS Baligansin	5.82406	10.36378	1228	PUB	3	155	141	296	1	3	0	2	5	90		Bad	74
Baligashu	GS Balighasu	5.82881	10.3724	1197	PUB	3	181	177	358	0	5	0	2	4	101	Average		71.6
Balikumbat	GS Balikumbat	5.89955	10.38492	1186	PUB	3	302	348	650	0	3	1	8	4	200	Average		162.5
Bamunkumbit	GS Bamunkumbit	5.84448	10.35092	1207	PUB	3	247	229	476	0	6	0	0	7	120		Bad	79.333
Balikumbat	GS Deulu	5.91922	10.34713	1218	PUB	3	116	124	240	1	3	1	0	3	80	Average		48
Balikumbat	GS Fombangu	5.91435	10.44071	1195	PUB	3	141	151	292	1	2	0	0	4	98	Average		97.333

	m																	
Balikumbat	GS Gahyit	5.90648	10.37895	1190	PUB	3	108	137	245	1	2	0	0	2	26	Average		81.667
Balikumbat	GS GRA Barracks	5.88394	10.38101	1208	PUB	1	16	15	31	0	1	0	0	0	0	Average		31
Balikumbat	GS Gwanit Balikumbat	5.86752	10.36126	1201	PUB	3	103	118	221	1	2	1	0	4	39	Average		55.25
Balikumbat	GS Koduna	5.88794	10.36472	1223	PUB	3	129	144	273	3	2	1	0	4	78	Average		45.5
Bamunkumbit	GS Manjum				PUB	3	126	139	265	0	3	0	0	2	46	Average		88.333
Bamunkumbit	GS Mbacha-Bamunkumbit	5.83572	10.33303	1291	PUB	2	47	44	91	0	1	0	2	0	0	Average		91
Bafanji	GS Mbafang	5.82673	10.40018	1188	PUB	1	28	24	52	1	1	0	1			Average		26
Bafanji	GS Mbahlih	5.82092	10.42108	1199	PUB	3	108	119	227	2	3	0	0	4	85		Bad	45.4
Bafanji	GS Mbangang	5.84116	10.39835	1182	PUB	3	218	191	409	0	7	1	0	7	118		Bad	51.125
Bamunkumbit	GS Mulafi	5.83572	10.33303	1291	PUB	3	235	265	500	2	2	0	0	7	250		Bad	125
Bafanji	GS Mundua	5.83991	10.45029	1224	PUB	3	59	60	119	2	2	1	0	4	50	Average		23.8
Bafanji	GS Mungieh Bafanji	5.84319	10.38562	1188	PUB	3	95	122	217	1	3	0	0	5	162		Bad	54.25
Bafanji	GS Njanung	5.85331	10.45033	1196	PUB	3	108	112	220	1	3	1	3	2	197	Average		44
Balikumbat	GS Njiforwang	5.91246	10.40511	1202	PUB	3	98	89	187	4	1	0	0	2	13	Average		37.4
Balikumbat	GS Nyugu	5.92833	10.37393	1271	PUB	3	169	303	472	1	2	1	0	6	85	Average		118
Balikumbat	GS Tisoh	5.87	10.39	1198	PUB	3	98	82	18	2	1	0	**1**	0	50	Aver		60

		891	144						0							age		
Bafanji	GS Tunkung Bafanji	5.80942	10.42372	1199	PUB	3	73	79	152	1	3	1	1	2	58	Average		30.4
Balikumbat	GS Wapu	5.89842	10.3506	1272	PUB	3	122	117	239	2	3	1	2	6	116		Bad	39.833
Balikumbat	IPS Balikumbat	5.87664	10.39756	1200	PRI		3917	4230	8147	40	81	12	26	108	2472	Average		30

School	**Pupils/ Classroom ratio**	**Pupils/ seat occupied ratio**	**Developments**						**Management of the str.**	
			Water point	latrines	Trash cans	reaforestation	Gate	logt. Enst.	PTA	School counsellor
			(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)		
Government nursery schools										
GNS Akumun	20	-	N	N	N	N	N	N	O	N
GNS Atokop	27	-	N	N	N	N	N	N	O	N
GNS Backnekat	28	-	N	N	N	N	N	N	O	N
GNS Balighasu	22	-	N	N	N	N	N	N	O	N
GNS Balikumbat	16	1	N	O	O	N	N	N	O	N
GNS Bamunkumbit	21.5	2	N	O	O	N	N	N	O	N
GNS Fatfat	12	-	N	N	N	N	N	N	O	N
GNS Joguru	22	2	N	N	N	N	N	N	O	N
GNS Mbafang	41	3	N	N	N	N	N	N	O	N
GNS Mbantap	20	-	N	N	N	N	N	N	O	N
GNS Mulafi II	26	-	N	N	N	N	N	N	O	N
GNS Njanung	26	-	N	N	N	N	N	N	O	N
Government primary school										
Ecole Publique Bafanji	51.333	1	N	N	N	N	N	N	O	N
Ecole publique de Balikumbat	41.5	3	N	N	N	N	N	N	O	N

Ecole publique de Joguru	60.833	2	N	O	O	N	N	N	O	N
GBS Ekwo	160	9	N	N	N	N	N	N	O	N
GBS Ekwo Bafanji	57	-	N	N	N	N	N	N	O	N
GBS Njindem	155	3	N	N	N	N	N	N	O	N
GS Aghebli	57.75	2	N	N	N	N	N	N	O	N
GS Alundi	46.667	2	N	O	O	N	N	N	O	N
GS Backyit	96	5	N	N	N	N	N	N	O	N
GS Baligansin	42.286	2	N	O	O	N	N	N	O	N
GS Balighasu	59.667	2	N	O	O	N	N	N	O	N
GS Balikumbat	54.167	2	N	O	O	N	N	N	O	N
GS Bamunkumbit	68	2	N	O	O	N	N	N	O	N
GS Deulu	80	2	N	N	N	N	N	N	O	N
GS Fombangum	73	1	N	O	O	N	N	N	O	N
GS Gahyit	122.5	5	N	N	N	N	N	N	O	N
GS GRA Barracks	-	-	N	N	N	N	N	N	O	N
GS Gwanit Balikumbat	55.25	3	N	O	O	N	N	N	O	N
GS Koduna	68.25	2	O	O	O	N	N	N	O	N
GS Manjum	132.5	3	N	O	O	N	N	N	O	N
GS Mbacha-Bamunkumbit	45.5	-	N	N	N	N	N	N	O	N
GS Mbafang	52	-	N	N	N	N	N	N	O	N
GS Mbahlih	56.75	1	N	O	O	N	N	N	O	N
GS Mbangang	58.429	2	N	O	O	N	N	N	O	N
GS Mulafi	71.429	1	N	O	O	N	N	N	O	N
GS Mundua	29.75	1	N	N	N	N	N	N	O	N
GS Mungieh Bafanji	43.4	1	N	N	N	N	N	N	O	N
GS Njanung	44	1	N	N	N	N	N	N	O	N
GS Njiforwang	93.5	7	N	O	O	N	N	N	O	N
GS Nyugu	78.667	3	N	O	O	N	N	N	O	N
GS Tisoh	180	2	N	N	N	N	N	N	O	N
GS Tunkung Bafanji	50.667	1	N	N	N	N	N	N	O	N
GS Wapu	29.875	1	N	O	O	N	N	N	O	N
IPS Balikumbat	60	3	N	O	O	N	N	N	O	N

Source: Field survey 2011

Excel sheets for private nursery and primary schools

Village	**School**	**Geographical coordinates**			**School status**	**Level**	**Total Number of students**			**Total number of staff**						**general state of buildings**		**Pupils/teacher ratio**
		X	Y	Z	(i)	(ii)	Girls	Boys	Total	Parent teachers	Contract teachers	Civil servants	semi-block	block	Table-desks	good	average	
Private nursery schools																		
Bafanji	CNS Atokoh	5.84513	10.41369	1190	PRI	0	11	18	29	0	1	0	**0**	1	0	Good		29
Balikumbat	CNS Balikumbat	5.87968	10.37723	1214	PRI	0	7	10	17	0	1	0	0	1	0		Average	17
Bafanji	CNS Mbantap	5.84513	10.41369	1190	PRI	0	17	17	34	0	1	0	**0**	1	0	Good		34
Bamunkumbit	CNS Mulafeh	5.84864	10.33839	1218	PRI	0	7	10	17	0	1	0	0	1	0		Average	17
Bafanji	CNS Njanung	5.84058	10.45272	1204	PRI	0	10	22	32	0	1	0	**0**	1	0	Good		32
Balikumbat	Comm nursery school Njanung	5.8584	10.44998	1190	PRI	0	48	50	98	1	0	0	**0**	2	49		Average	98
Total							100	127	227	1	5	0	0	7	49			
Private primary schools																		
Bafanji	CS Bafanji	5.82371	10.40689	1195	PRI	3	65	77	142	0	3	0	0	3	42		Average	47.333
Baligashu	CS Balighasu	5.81731	10.38324	1199	PRI	3	51	38	89	0	3	0	**0**	4	30		Average	29.667
Balikumbat	CS Balikumbat	5.88031	10.37709	1213	PRI	3	216	220	436	**0**	7	0	0	6	172		Average	62.286

Bamunkumbit	CS Bamunkumbit	5.84864	10.33839	1218	PRI	3	78	80	158	0	4	0	4	2	87		Average	39.5
Balikumbat	CS Joguru	5.86814	10.41971	1188	PRI	3	25	26	51	0	2	0	0	4	21		Average	25.5
Balikumbat	CS Ngounou	5.8992	10.3954	1194	PRI	3	26	39	65	0	3	0	0	4	21		Average	21.667
Balikumbat	CS Small market	5.90752	10.37039	1189	PRI	3	70	105	175	0	4	0	0	5	80		Average	43.75
Balikumbat	PS Balikumbat	5.85612	10.37785	1188	PRI	3	52	73	125	0	4	0	1	1	50		Average	31.25
Balikumbat	CBC school Wapu	5.86814	10.41971	1188	PRI	3	41	48	89	0	2	0	0	4	10		Average	44.5
Total							624	706	1330	0	32	0	5	33	513			

School	**Pupils/ Classroom ratio**	**Pupils/ seat occupied ratio**	**Developments**						**Management of the str.**	
			Water point	latrines	Trash cans	reaforestation	Gate	logt. Enst.	PTA	School counsellor
			(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)		
Private nursery schools										
CNS Atokoh	29	-	N	O	O	N	N	N	O	N
CNS Balikumbat	17	-	N	O	O	N	N	N	O	N
CNS Mbantap	34	-	N	O	O	N	N	N	O	N
CNS Mulafeh	17	-	N	O	O	N	N	N	O	N
CNS Njanung	32	-	N	O	O	N	N	N	O	N
Comm nursery school Njanung	49	1	N	N	N	N	N	N	O	N

Private primary schools										
CS Bafanji	47.333	2	N	O	O	N	N	N	O	N
CS Balighasu	22.25	1	N	O	O	N	N	N	O	N
CS Balikumbat	72.667	1	N	O	O	N	N	N	O	N
CS Bamunkumbit	26.333	1	N	O	O	N	N	N	O	N
CS Joguru	12.75	1	N	O	O	N	N	N	O	N
CS Ngounou	16.25	2	N	O	O	N	N	N	O	N
CS Small market	35	1	N	O	O	N	N	N	O	N
PS Balikumbat	62.5	1	N	O	O	N	N	N	O	N
CBC school Wapu	22.25	4	N	O	O	N	N	N	O	N

Source: Field survey

Excel sheet for secondary Education

School	**Geographical coordinates**			**School status**	**Level**	**Total Number of students**			**Total number of staff**						**general state of buildings**			**Pupils/teacher ratio**	**Pupils/ Classroom ratio**	**Pupils/ seat occupied ratio**
	X	Y	Z	(i)	(ii)	Girls	Boys	Total	Parent teachers	Contract teachers	Civil servants	semi-block	block	Table - desks	good	average	bad			
GBHS Bafanji	5.84085	10.37665	1198	PUB	5	381	350	731	14	0	21	**0**	15	0			Bad	20.886	48.733	-
GBSS Balikumbat	5.90373	10.38639	1191	PUB	4	144	148	292	2	0	10	0	6	0			Bad	24.333	48.667	-
GSS Bamunkumbit	5.84079	10.34693	1278	PUB	4	260	176	436	6	0	5	0	7	0			Bad	39.636	62.286	-
GSS Nyugu	5.92992	10.37335	1282	PUB	4	25	37	62	12	0	4	0	2	0		Average		3.875	31	-
GTC	5.8	10.36	1222	PUB	4	30	80	110	0	0	5	0	4	100	Goo			22	27.5	

Balikum bat	871 7	421													d					1
Lycee de Balikum bat (GHS)	5.8 775 2	10.39 417	1202	PUB	4	483	457	940	9	0	26	0	14	0		Average	Bad	26. 857	67.1 43	-
Total						1323	124 8	257 1												

School	**Developments**						**Management of the str.**	
	Water point	latrines	Trash cans	reaforestation	Gate	logt. Enst.	PTA	School counselor
	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)	(O/N)		
GBHS Bafanji	N	O	O	N	N	N	O	N
GBSS Balikumbat	N	O	O	N	N	N	O	N
GSS Bamunkumbit	N	O	O	N	N	N	O	N
GSS Nyugu	N	O	O	N	N	N	O	N
GTC Balikumbat	N	O	O	N	N	N	O	N
Lycee de Balikumbat (GHS)	N	O	O	N	N	N	O	N

Source: Field survey 2011

Electricity situation of Balikumbat council area

Village	**Popul ation (a)**	**REALIZATIONS**		**STRUCTURE CARACTERISTICS**				**FONCTIONALITY**			
		Enterprise	Source of financing	Nature	Neighbour hoods not supplied	Number of transformers	Average tension length	Function ing network	Number of transformers with a breakdown	Existence of a vigilance committee (for network extension)	Existence of a management committee (for a discentralised electrification)
				(i)			(en km)	(O/N)			(ii)
Bafanji	**21,000**	AES	Gov't	ER	6	2	0.25	O	0	N	D
Balikumbat	**21,000**	AES	Gov't	ER	4	5	0.25	O	0	N	D
Bamunkumbit	**9,000**	community	Comm unity	ED	3	0	0.25	O	0	N	C

	Transformer N°1			Transformer N°2			Transformer N°3			t	Transformer N4	
	X	Y	Z	X	Y	Z	X	Y	Z	x	y	z
Bafanji	5.84083	10.38968	1199	5.845	10.40797	1170						
Balikumbat	5.88433	10.37636	1220	5.89689	10.3796	1214	5.90008	10.36680	1453	5.90943	10.36754	1188

Source: Field Survey 2011

Potable water situation of Balikumbat council area

Village	**Population (a)**	**Work type**		**Realisation**		**Structure Characteristics**					**Functionality**		
		Scanwater	Portable water supply	Enterprise	Source of financing	Water capturing	Number of water towers	Number of bore holes	Number of public taps	Number of connection	Functional Adduction	Water tower / Functional capturing	Number of non fuctional bore holes
Bafanji	**21,000**	Yes	Yes	Community	CEAC/Plan Cameroon	S	0	0	4	4	N	0	0
Baligansin	**4,000**	No	NO			A	0	0	0	0	N	0	0
Baligashu	**5,000**	NO	NO			A	0	0	0	0	N	0	0
Balikumbat	**21,000**	Yes	Yes	Community	Government	S	0	0	60	60	O	0	0
BAMUNKUMBIT	**9,000**	Yes	Yes	Community	Community	S	0	0	8	8	O	0	0

Village	Number of non functional public taps	Management	Public tap N°1			Public tap N°2			Public tap N°3			Public tap N°4		
		(ii)	X	Y	Z	X	Y	Z	X	Y	Z	X	Y	Z
Bafanji	4	D	5.841	10.39	1200	5.843	10.4	1188m	5.83372	10.3978	1191m	5.8234	10.4073	1192
Balikumbat	8	D	5.879	10.39	1207	5.848	10.34	1229m	5.8836	10.3754	1221	5.8838	10.3747	1224
BAMUNKUMBIT	0	D	5.852	10.34	1219	5.852	10.35	1193	5.84503	10.3336	1272	5.84051	10.3473	1277

Road situation of Balikumbat council area

Village	REALIZATION		CHARACTERISTICS, FUNCTIONALITY AND MAINTENANCE				Geographic data									
	Enterprise	Source of financing	Nature of works	Length of developed road (in km)	State of road section	Existence of a management committee/ maintenance	Villages crossed						Critical points			
			(i)		(ii)		Village	X	Y	Actuel State (ii)	X	Y	Critical points	Work to be done	X	Y
Bafanji	Government/ Community	Government	R	8	D	N	**Balikumbat (rurua road)**	5.8994	10.4	D			Culvets	Construction of bridges		
Baligansin			O	3	D	N	**Baligashu**	5.8113	10.4	D			Culvets			
Baligashu	Government Community	Government	R	7	D	N	**Bafaji**	5.8396	10.4	D			Culvets			
Balikumbat	Government/ Community	Government	R	8	P	N	**Baligashu and Baligansin(divisional road)**	5.8113	10.4	P	5.877	10.37	proposed bridge	Construction of bridges	5.8772	10.366
Bamunkumbit (Bamunkumbit to Baligashu	Government/ Community	Government	R	4.5	D	N	**Baligashu (rural road)**	5.8113	10.4	D	5.811	10.39	proposed bridge	Construction of bridges	5.8113	10.393

Source: Field survey 2011

Market (Marchand) situation

Village	Population (a)	Geographic Contacts of work			Type d'infrastructures						Realisation		STRUCTURE CARACTERISTICS			
					Ware house	Market	Moto park	Cattle park	Slaughter slab	Nursery	Enterprise	Source of financing	Capacity	Nature	Market day	Actual state
		X	Y	Z										(i)	(ii)	(iii)
Bafanji	21000	5.84278	10.40031	1189	no	Yes	No	No	No	No	community	community	700	PM	PI	P
Baligansin	4000	5.82406	10.36378	1228	no	Yes	No	No	No	No	Council	council	150	PM	PI	B
Baligashu	5000	5.8318	10.3706	1197	no	Yes	No	No	No	No	community	community	200	PM	PI	B
Balikumbat	21000	5.8835	10.37079	1242	no	Yes	No	No	No	No	community	community	700	PM	PI	P
Bamunkumbit	9000	5.84901	10.33731	1214	no	Yes	No	Yes	No	No	Council	Council	200	PM	PI	B

Village	Existing equipment					Existing developments							Management of the Center	
	Counter	Shed	Butchery	fish store	Cold store	Water point	Latrine	Waste treatment device	Reaforestaion	Electrification	Access ramps for handicaps	Office	Management mode	Existence of a management committee
						(O/N)	(O/N	(O/N)	(O/N	(O/N)	(O/N)	(O/N)	(iv)	(O/N)
Bafanji	0	8	1	2	0	N	N	O	N	N	N	N	D	O
Baligansin	0	0		0	0	N	N	O	N	N	N	N		O
Baligashu	0	0	0	0	0	N	N	O	N	N	N	N	D	O
Balikumbat	15	6	3	1	0	O	O	O	N	O	N	N	D	O
Bamunkumbit	0	0	0	0	0	O	N	O	N	N	N	N	D	O

N|B: D= Direct

Social Infrastructure

Village	Population (a)	Geographic contact of work			Type of infrastructures				Réalisation		Structure Characteristics			
		X	Y	Z	Community hall	Women empowerment centre	Social centre	Multi - functional Centre	Enterprise	Source of financing	Reception Capacity	Number of buildings	Number of rooms / boxes	Activities carried out
Bafanji	21000	5.841	10.397	1176	1	0	1	0	Community	Community	400	1	2	social
Baligansin	4000	5.824	10.36244	1219	0	0	0	0	Community	Community	200	1	2	social
Baligashu	5000	5.8157	10.387	1199	1	0	0	0	Community	Community	200	1	2	social
Balikumbat	21000	5.893	10.38	1206	1	0	1	0	Community	G'VT	500	1	4	social
Bamunkumbit	9000	5.84955	10.3378	217	0	0	1	0	Community	G'VT	200	1	2	social

Village	Existing equipment					Development							Management of the center
	Sewing machines	Furniture	Beds	Computers	Photocopy machine	Water point	Latrine	Reaforestation	Gate	Waste treatment device	Electrification	Play ground	Existence of amanagement committee
						(O/N)	(O/N)	(O/N)		(O/N)	(O/N)	(O/N)	(O/N)
Bafanji	NO	YES	NO	NO	0	N	O	O	N	N	O	NO	O
Baligansin	NO	YES	NO	NO	0	N	N	N	N	N	N	NO	O
Baligashu	NO	YES	NO	NO	0	N	N	N	N	N	N	NO	O
Balikumbat	NO	YES	NO	NO	0	O	O	O	N	N	O	NO	O
Bamunkumbit	NO	YES	NO	NO	0	O	O	O	N	N	O	NO	O

Source: Field Survey 2011

4.2. Main Problems Identified per sector

Table 3 Main problems identified per sector

S/N	Sector	Problem	Causes	Effects	Potentials	Possible solutions
1	**Agriculture**	-Poor sale of farm produce	- Poor farm to market roads -Markets not constructed and organized	- Low income of farmers - High post harvest losses	Sand, stones	Opening and grading of farm to market roads
		Poor yields	Absence of agric staff in the council area -High cost of farm inputs - Practice of poor farming methods and the use of rudimentary tools.	-hunger -poverty	- Fertile land - An agric post	- Employ staff to work in the Agric post - organize seminars to educate on modern methods of farming - Subsidize farm in puts to farmers
2	WATER	Insufficient portable water in the whole council area	- Existing wells are not functional - Water schemes not developed - Insufficient potable water not extended to some quarters and villages - poverty	- Rampant water borne diseases within the community	Available water catchments -Labour	- Boiling of water before drinking - Construction of a water scheme in Baligasin
	Energy	-Absence of electricity in some villages within the council area	- poverty - Further away from the national electrical grid	-High consumption of Fuel wood leading to high rate of deforestation -Limitation of small industries due to the lack of electricity - insecurity	- Labour	Lobby with SONEL for the installation of electricity in these villages - Encourage decentralized electricity within the council area - Installation of solar energy
		-Absence of electricity in some quarters within the council area	- poverty	Limitation of small industries due to the lack of electricity - insecurity	- Labour	Extension of electricity to theses quarter
3	Basic Education	Low quality basic	-Absence of a nursery school in some villages -Insufficient classrooms in	- Pupil move long distances to attain nursery education	- Land for construction of schools,	- More teachers should be employed by

		Education	some primary schools - Insufficient teachers - Absence of basic facilities and didactic materials like toilets , water point ,a play ground -The constant change of text books by the government	-Children perform poor in external exams and end of year exams	-Stone and sand	PTA and Government
4	Secondary Education	Low quality secondary education	- Insufficient teachers within the municipality - Insufficient schools - Insufficient basic materials like desks, tables etc	- Low out put in exams -High expenditure by parents for rents	Land, sand and labour for the construction of secondary schools	- More teachers should be employed by PTA and Government - At least one secondary school should be constructed
5	Trade	Markets not constructe d and un organized	- poverty	- Shades are locally build - Sales points made along the road - No toilets	- Sand stones and labour	Lobby with council to help construct markets
6	Transport	- Poor transporta tion facilities	-Absence of a motor park - Untrained Okada riders (motor bike riders)	Parking along the road on market day there by causing congestion	Available land	lobby with council for creation of motor park around market sites
7	Public Works	Poor accessibili ty to some areas of the council area	-Poorly maintained public roads -Absence of constructed gutters and culverts in public roads -Public roads very narrow {less than 6m wide} Absence of farm to market roads -Rain gates not functional	Frequent accidents - high post harvest losses - High transport fairs	Sand, stones and labour	- Council should construct council roads - Road maintenance committee be formed in villages
8	Public Health	High prevalenc e of water borne diseases and malaria	-Absence of a health unit within some communities - Poor sensitization to population about malaria - Absence of potable water	- High death rate -	Educated people to be trained as community relay agents	- Train community relay agents in each village of the council area and also form health committees
9	Culture	- Depreciati on of	- Absence of community halls in some villages - No cultural promoting	Most people do not respect the culture		

		cultural values	programs within the council - In complete community halls - poor documentation of cultural information			
10	Environment and Nature Protection	Absence of waste management schemes within the communities	Poverty - Ignorance	- Dirty environment	- Land	Waste management schemes be established in each village of the council area
		Uncontrolled cutting down of trees	For construction -for farming -for fuel wood	- Global warming	Able traditional authority	Organization of meetings to educate the community
11	Fishery and Animal Industry	Poor out puts in livestock and fishery	- Absence of electricity - Poor fishing tools - High prices of inputs like feed - Poor construction of fish ponds - Absence of dips	- Poverty - Farmers are discouraged to keep animals	- Local ingredients to produce feed	- Farmers should be trained for on farm production of feed
12	Social Affairs	Absence of social infrastructure within some communities	- poverty	Most youths are not orientated socially	Land, sand, stones and labour	Social centers are constructed in some villages
		Vulnerable population has no access to health, education, portable water, electricity	- No subvention - poverty	High burdens to families with vulnerable population		
13	Small And Medium Size Enterprise	No craft centre within the council area	- poverty	Limited craft activities	Sand, stones and labour	Encourage even individuals to create craft centers
14	Sports And	Sporting activities	- Absence of sports center and sports infrastructures	- Slows down sporting activities	- available land for	Lobby for the construction of a

	Physical Education	are not registered with legal institutions	- No sport personel	- Most talents are not developed	construction of a sport center	sport centre
15	Forestry And Wildlife	- Uncontrolled cutting down of trees	For construction - farm land - for fuel wood	destruction of the eco system - drop in water table		Be sensitize on forestry and environmental laws
		Wild bush fire	- for hunting - Poor farming methods	destruction of the eco system - Causes erosion	Able traditional authority	Ensure there is fire tracing
16	Employment And Vocational Training	Inadequate sensitization on vocational training program within Balikum-bat council area	limited vocational centers within the council area	Absence of programs for the under privileged youths in the council area - Absence of mentoring centers for socio professional integration of youths	Land, stones and labour	Lobby with council for the construction of a vocational training center in Balikumbat
17	Women Empowerment And the Family	- Law contribution of women to the economy of Balikum-bat council	- Absence of a women empowerment center within the council area. - Lack of sensitization on institutions which train women in community development , agriculture, cooperative work and technical assistance Traditional rights	- High dependency rate of women - poverty - Hunger - Poor family planning	- Land for construction of empowerment center	- Council should help community to lobby for the creation of an empowerment center
18	Youth Affairs	Migration of youths off this council area	- Inadequate sensitization on programs of assistance to rural youths in the fight against poverty - No youth center - Absence of common wealth youth credit initiatives within the council area - In search of jobs	- Reduced labour force in the council area - Capacity of most youths not built	- youths that are ready to learn - Available land	Construction of youth centre and more vocational training centers.
19	Land Tenure	Community members	- Poor sensitization on procedures of acquiring land certificates	- Land conflicts - People turn to construct in	Available land	Construct and equip a sub divisional

		within the council area do not go for land certificate	- Poverty - Ignorance - Absence of a sub divisional delegation	danger zones		delegation of land tenure -Council should organize and sensitize communities on procedures of having a land certificate
20	Communication	Poor radio signals	Limited antennas	Community is poorly connected to the out side world	Land	Lobby with the ministry of communication to install radio and TV antennas
		Difficulties in giving radio communication to the communities	Absence of a community radio station	Many people are hardly informed of the activities taking place in the council area	Land	Creation and equipment of a community radio in the council area
21	Tourism	No income to the council from tourism	- Bad roads to touristic sites - Un developed touristic sites - ignorance on the value of their touristic potentials - No inns or hotels for hosting tourists	- poverty - Little in flux of tourists	Available touristic sites like palaces and shrines	- Inventory of all touristic sites should be made (by council and communities - Touristic sites and roads should be developed - Council should construct inns
22	Industry Mines and Technological Development	Quarries being exploited are not registered	- Poor sensitization to communities on importance of registering - No sub divisional delegation	- No income to the council	Council	Council need to educate communities on importance of legalizing quarries
23	Higher Education	Absence of a higher institution of learning within the council area	Government policy	High cost of sponsoring children out of the municipality	Land	Creation of a higher institution within the council area
24	Labor and Social Security	No social security center	Poverty	- Poor information about job opportunities in villages	Land, labour, sand and stones	Construction of a Labor and Social Security sub divisional

				- Labor code not respected thus human exploitation		delegation and social centre
25	Post And Telecommunication	- Difficulties in receiving and sending mails	Lack of a postal agency in the council	Track long distances to Ndop post office before collecting sending mails	Land, sand, stones and labour	Construction of a post office in the council area
		Poor MTN Net work	-No MTN antennas	Poor reception	Land	Lobby with MTN to install net work antennas
26	Territorial Administration	Insecurity	Limited security posts within the council area	- Frequent stealing	Land	Lobby for government to construct security posts within the council area.
27	Urban Development and Housing	Poorly constructed houses	-many people construct without approved plans -poverty -ignorance	-out look of the village is not good		People should be encouraged (sensitized) by the council to construct houses with approved plans.
28	Scientific Research and innovation	Poor utilization of research results (especially on agriculture)	- Absence of research center - No trial field - Research results hardly available to community members	Poor out put in crop and animal production - Low income to community members	Land for construction of research institute	At least a trial field or experimental field should be created

Source: Field survey 2011

4.3. Needs Identified per sector

4.3.1 Needs for all 28 sectors

Table 4: Needs for all 28 sectors

S/N	Sector	Needs	Indicator
1	Agriculture	Opening and grading of farm to market roads	- At least 05 farm to market roads (each per village)
		Train farmers on simple	- Meetings are held in each village to train

S/ N	Sector	Needs	Indicator
		farm record keeping methods	farmers
2	Water and Energy	Need potable water Need of stand taps	- construction of one water catchment in Baligasin, Bafanji and Baligashu - Stand taps in **Bafanji (66), Baligansin (14), Baligashu (17), Balikumbat (10) BAMUNKUMBIT (22)**
		Need electricity	-Installation of electricity in Baligasin, Baligashu and Bamunkumbit - Extension of electricity in to the quarters of Bafanji and Balikumbat not yet having electricity.
	Basic Education	Need for teachers Needs for classrooms Need for benches Waste bin	Employment of 31 teachers as follows GS Baligansin (i), GS Balighasu (1), GS Backyit(1) GS Balikumbat (7), GS Fombangum (2), GS Gahyit (1), GS Nyugu (4), GBS Njindem (1), GS Bamunkumbit (2), GS Alundi (2), GS Mulafi (4) GS Mbacha-Bamunkumbit (1),GS Aghebli (1) GS Manjum - 2 classrooms in GBS Ekwo, 1 in GS Fombangum 2 in GS Gahyit 1 in GS GRA Barracks 1 in GS Njiforwang , 2 in GS Nyugu, 2 in GS Tisoh, 1 in GBS Njindem, 2 in Gs Balikumbat, 1 in GS Bamunkumbit, 1 in GS Mulafi, 2 in GS Manjum - 2150 benches to the primary and nursery schools (Both private and government) At least 95 waste bins are provided (At least 01 per school)
		Rehabilitation of classrooms	GS Baligasin and GS Baligashu
		Play ground	Construction of play grounds in the schools
		Potable water	Water points are made in all the primary schools
		Toilet need	A total of 35 blocks of toilets are constructed to the government primary schools in Balikumbat municipality
4	Secondary Education	Need for teachers Needs for classrooms	- More teachers are employed respecting the different subjects not having teachers. 02 classrooms be constructed in GHS

S/ N	Sector	Needs	Indicator
		Need for benches Waste bin	Balikumbat and 01 in GSS Bamunkumbit At least 449 benches (166 in GBHS Bafanji, 9 in GSS Nyugu, 170 in GHS Balikumbat, 41 in GBSS Balikumbat, and 63 in GSS Bamunkumbit) Provision of 25 waste bins to all the secondary schools
		Rehabilitation of classrooms	GSS Nyugu
		Play ground	Play grounds are rehabilitated in all the schools
		Potable water	Water points are constructed to all schools
		Need for new school	A GSS is created in Baligasin
		Toilets	A total of 6 blocks of toilets are constructed (one per secondary school)
		Need for administrative block	01 in GBHS Bafanji, 01 in GBSS Balikumbat and 01 in GSS NYGUBACKYIT
		Construction of new buildings	The created GTC Baligashu is constructed and equipped GTC Bafanji Is constructed and equipped
		Need for tables and chairs	At least 61 tables and 61 chairs (30 1n GHS Balikumbat, 15 in GTC Balikumbat, and 6 in GSS NYGUBACKYIT)
5	Trade	Need to construct market	All the 07 markets in the council area should be constructed
6	Transport	Need of motor park	07 motor parks created (each in area having market)
7	Public works	Construction of roads	Bafanji to Balikumbatt (8km) , Baligashu to Bafanji (7km),likumbat through Baligashu to Baligasin(8km), amunkumbit to Baligashu (4.5km)
		Opening of roads	Baligasin to Baligashu (3km)
		Construction of bridges	At least 30 culverts and 10 bridges are constructed within the council area
8	Public health	Need of staff	- 15 new staff are employ in the 03 health centers (7 in Bafanji integrated health centre, 2 in medicalized health centre and 06

S/ N	Sector	Needs	Indicator
			in Bamunkumbit integrated health centre)
		Need for basic equipments	- 03 refrigerators (each per health centre), 30 beds, water point per health centre, waste bins per health unit,
		New health unit	- A new health unit in Baligashu
		Community relay agents	5 community relay agents (01 per village)
9	Culture	Need for community hall	01 community hall each in Baligasin and Bamunkumbit
		Completion of community hall	Bafanji and Baligashu
10	Environment and nature protection	Need of a town green	At least 01 town green is constructed in Balikumbat council area
11	Livestock, Fishery and Animal Industry	Meat slab	**02 in Bafanji, 1 in baligasin, 1 in Baligashu, 02 in Balikumbat and 01 in Bamunkumbit (a total of 7 in the council area)**
		A cattle dip	01 in Balikumbat
		Vertinary post	01 in the council area
		Sample fish ponds	02 in Balikumbat and Bafanji each
12	Social Affairs	Employ more workers and also diversify the social center	At least 10 workers for the 03 social centres
		Identify needs of vulnerable population	In all the 05 villages
		New buildings	01 building each for the 03 social centers in Bafanji, Balikumbat and Bamunkumbit
		Basic equipments for centers	03 computers each per centre, 01 photocopier each
13	Small, medium sized enterprises and hand craft	Creation of a craft centre	01 is created in the headquarters of Balikumbat sub-division
		Creation of a sub divisional delegation	01 is created in the headquarters of Balikumbat sub-division
		Train craft men and women	In all 05 villages
14	Sport and Physical Education	Need of sport complex	01 sport complex is constructed in Balikumbat centre
		Sub divisional delegation of sport	01 is created in the headquarters of Balikumbat sub-division
15	Forestry and wild life	Creation of community forest	At least 02 community community forests are created within the Balikumbat council area
		Protection of secret forests or sites	All the secrets forests in all the villages are protected
16	Employment And Vocational Training	Need for vocational training centre	At least 01 vocational training center is created, constructed and equipped in Balikumbat center

S/N	Sector	Needs	Indicator
		Sub Divisional delegation	01 is created in the headquarters of Balikumbat sub-division
17	Women Empowerment And the Family	Need of women empowerment center	01 is created in the council area (center of sub division)
		Sub Divisional delegation women empowerment and the family	01 is created in the headquarters of Balikumbat sub-division
18	Youth Affairs	A multipurpose youth centre	01 is created in the council area
		Sub Divisional delegation Youth Affairs	01 is created in the council area (center of sub division)
19	Land Tenure	Need for a sub divisional delegation	01 is created in the council area (center of sub division)
20	Communication	-Creation of a community radio - Radio and TV antennas	01 is created in Balikumbat council area - Radio and TV antennas are installed in the council arera
21	Tourism	Inventory of touristic sites	Inventory should be made for all 05 villages
		Inns constructed	At least 01 Inn constructed per village
		Sub divisional delegation	01 is created in the council area (center of sub division)
22	Industry Mines and Technological Development	Sub divisional delegation Industry Mines and Technological Development	01 is created in the council area (center of sub division)
		Sensitization of communities on importance of legalizing quarries	Council/ Ministry of Industry Mines and Technological Development organize meetings in all villages
23	Higher Education	Creation and construction of a higher institution within Balikumbat council area	01 is created within the council area
24	Labor and Social Security	Sub divisional delegation of Labor and Social Security	01 is created in the council area (center of sub division)
		Sensitization on laws of labour and social security	Community is sensitized on the laws of labour and social security
25	Post And Telecommunication	Post office	01 is constructed and equipped in Balikumbat center
		MTN antennas	Antennas installed in the municipality to ensure good coverage of MTN net work
26	Urban Development and housing	Sub divisional delegation of Urban Development and housing	01 is constructed and equipped in Balikumbat center
		Master plan for Balikumbat sub division	A master plan for Balikumbat town should be produced
27	Territorial Administration	-civil status centre	01 civil status centre is created, constructed and equipped in Baligasin

S/N	Sector	Needs	Indicator
	and Decentralization	- Need for revenue collector - Creation, construction of posts for law and order -Construction and equipment of existing gendarmerie post - In service training of council staff -Employment of staff for special civil status register	- At least 05 revenue collectors are employed in the council A police post is created and constructed in the centre of Balikumbat. A Gendarmerie post is created in Bafanji Gendarmerie post in Balikumbat is constructed and equipped with at least 05 computers, a vehicle, water point, toilets At least 08 staff are trained At least 05 staff are employed
28	Scientific Research and innovation	A research institution A trial field	01 is created in the council area A trial field should be created in the council area

Source: Field survey 2011

4.3.2**. Needs for the key sectors**
Table 5 present the need identification forms for the key sectors.

Table 5: Needs for Water

		FUNCTIONING OF EXISTING WATER POINT						NEW NEEDS IN WATER			
		Type of water point	State	Usage	Quantity sufficient?	Quality of water	Maintenance and Repairs	New Needs in Water Points			
Village	Population	(i)	(ii)	(iii)	(Y/N)	(iv)	(v)	Forage	Well	Source	Stand taps
Bafanji	21,000	WS	R	U	N	C	MN	1	-	1	66
Baligansin	4,000	S	B	U	N	T	-	-	-	1	14
Baligashu	5,000	S	B	U	N	T	-	-	-	1	17
Balikumbat	21,000	WS	R	U	N	C	MN	1	-	-	10
Bamunkumbit	9,000	WS	R	U	N	C	MN	1	-	-	22

N/B: R= Rehabilitate, B= Bad, U=Used, N=No, T=Problematic, C=clear, S= Source, WS=Water supply

Table 6: Needs for the health sector

Village	Population (a)	General Information on the Health Unit	Personnel Needs						Infrastructure Needs		Equipement Needs		
		Status of Unit	Medical Doctor	IDE	IB	AS	Matrone	Comis	Rehabili tation	New Building	Bed	Mater nity	Pharmacy
Bafanji	21,000	INT	0	2	1	1	1	1	1	0	5	1	1
Bafanji	21,000	PRI	0	0	2		1	1	0	0	0	0	0
Baligashu	5,000												
Balikumbat	21,000	HOS	0	0	0	0	1	1	0	2	10	0	0
Bamunkumbit	9,000	INT	0	2	1	1	1	1	0	0	5	0	0

Village	General Information on the Health Unit			Required Rehabilitation					Management of the Unit		IHC	Doctor's residence
	Status of Unit	Refri gerator	Mattres Ses	Water Point	Latrine	Fence	Dispositif de traitement déchet	Doctor's Resi dence	Training of Manage ment Committee	Training of Health Committee		
Bafanji	INT	1	0	0	0	0	1	0	No	Yes		
Bafanji	PRI	0	0	0	0	0	1	0	No	Yes		
Baligashu											1	
Balikumbat	HOS	1	14	1	0	0	1	0	Yes	Yes		1
Bamunkumbit	INT	1	0	1	0	0	1	0	No	Yes		

INT=Integrated, PRI=Private, HOS=Hospital (But it is a Medicalized health centre)

Table7: Needs for Basic Education

Private nursery schools

Village	Name of school	School Status	Employees and needs			Classrooms, equipment and needs				Besoins en aménagements
		(i)	Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Construction	Need for desks	Water point
Private Nursery schools										
Bafanji	CNS Atokoh	PRI	29	1	-1	1	0	-0.51667	14.5	1
Balikumbat	CNS Balikumbat	PRI	17	1	-1	1	0	-0.71667	8.5	1
Bafanji	CNS Mbantap	PRI	34	1	0	1	0	-0.43333	17	1
Bamunkumbit	CNS Mulafeh	PRI	17	1	-1	1	0	-0.71667	8.5	1
Bafanji	CNS Njanung	PRI	32	1	0	1	0	-0.46667	16	1
Balikumbat	Comm nursery school Njanung	PRI	98	1	1	2	49	-0.36667	0	1

Village	EXISTING SCHOOLs		Needs				NEEDS OF A NEW SCHOOL	
	Name of school						Primary	Nursery
		School status	latrines	Waste bins	Reforestation (number of trees	Fence		
Bafanji	CNS Atokoh	PRI	0	1	200	1	0	0
Balikumbat	CNS Balikumbat	PRI	0	1	200	1	0	0
Bafanji	CNS Mbantap	PRI	0	1	200	1	0	0
Bamunkumbit	CNS Mulafeh	PRI	0	1	200	1	0	0
Bafanji	CNS Njanung	PRI	0	1	200	1	0	0
Balikumbat	Comm nursery school Njanung	PRI	1	1	200	1	0	0

Government Nursery schools

Village	EXISTING SCHOOL									
	Name of school	School Status	Employees and needs			Classrooms, equipment and needs				Besoins en aménagements
			Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Construction	Need for desks	Water point
				Government Nursery Schools						
Bamunkumbit	GNS Akumun	PUB	20	1	-1	1	0	-0.66667	10	1
Bamunkumbit	GNS Atokop	PUB	27	1	-1	1	0	-0.55	13.5	1
Balikumbat	GNS Backnekat	PUB	28	1	-1	1	0	-0.53333	14	1
Baligashu	GNS Balighasu	PUB	22	2	-2	1	0	-0.63333	11	1
Balikumbat	GNS Balikumbat	PUB	32	2	-1	2	11	-1.46667	5	1
Bamunkumbit	GNS Bamunkumbit	PUB	43	1	0	2	9	-1.28333	12.5	1

Balikumbat	GNS Fatfat	PUB	12	2	-2	1	0	-0.8	6	1
Balikumbat	GNS Joguru	PUB	22	1	-1	1	5	-0.63333	6	1
Bafanji	GNS Mbafang	PUB	41	3	-2	1	8	-0.31667	12.5	1
Bamunkumbit	GNS Mbantap	PUB	20	1	-1	1	0	-0.66667	10	1
Bamunkumbit	GNS Mulafi II	PUB	26	1	-1	1	0	-0.56667	13	1
Bafanji	GNS Njanung	PUB	26	1	-1	1	0	-0.56667	13	1

Village	EXISTING SCHOOL		Needs				NEEDS OF A NEW SCHOOL			
	Name of school	School Status					High School	GSS	Primary	Nursery
			latrines	Waste bins	Reaforestation	Fence				
		Government Nursery Schools								
Bamunkumbit	GNS Akumun	PUB	1	1	200	1	0	0	0	0
Bamunkumbit	GNS Atokop	PUB	1	1	200	1	0	0	0	0
Balikumbat	GNS Backnekat	PUB	1	1	200	1	0	0	0	0
Baligashu	GNS Balighasu	PUB	1	1	200	1	0	0	0	0
Balikumbat	GNS Balikumbat	PUB	0	1	200	1	0	0	0	0
Bamunkumbit	GNS Bamunkumbit	PUB	0	1	200	1	0	0	0	0
Balikumbat	GNS Fatfat	PUB	1	1	200	1	0	0	0	0
Balikumbat	GNS Joguru	PUB	1	1	200	1	0	0	0	0
Bafanji	GNS Mbafang	PUB	1	1	200	1	0	0	0	0
Bamunkumbit	GNS Mbantap	PUB	1	1	200	1	0	0	0	0
Bamunkumbit	GNS Mulafi II	PUB	1	1	200	1	0	0	0	0
Bafanji	GNS Njanung	PUB	1	1	200	1	0	0	0	0

Private Primary schools

Village	Name of school	School Status	Employees and needs			Classrooms, equipment and needs				Besoins en aménagements
			Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Construction	Need for desks	Water point
			Private primary schools							
Bafanji	CS Bafanji	PRI	142	3	-1	3	42	-0.63333	29	1
Baligashu	CS Balighasu	PRI	89	3	-2	4	30	-2.51667	14.5	1
Balikumbat	CS Balikumbat	PRI	436	7	0	6	172	1.266667	46	1
Bamunkumbit	CS Bamunkumbit	PRI	158	4	-1	6	87	-3.36667	-8	1
Balikumbat	CS Joguru	PRI	51	2	-1	4	21	-3.15	4.5	1
Balikumbat	CS Ngounou	PRI	65	3	-2	4	21	-2.91667	11.5	1
Balikumbat	CS Small market	PRI	175	4	-1	5	80	-2.08333	7.5	1
Balikumbat	IPS Balikumbat	PRI	120	4	-2	2	21	0	39	1
Balikumbat	PS Balikumbat	PRI	125	4	-2	2	50	0.083333	12.5	1
Balikumbat	CBC school Wapu	PRI	89	2	-1	4	10	-2.51667	34.5	1

Village	EXISTING SCHOOL			NEEDS			NEEDS OF A NEW SCHOOL			
	Name of school	School Status					High School	GSS	Primary	Nursery
		(i)	latrines	Waste bins	Reforestation	Fence				
			Private primary schools							
Bafanji	CS Bafanji	PRI	1	2	200	1	0	0	0	0
Baligashu	CS Balighasu	PRI	1	1	200	1	0	0	0	0
Balikumbat	CS Balikumbat	PRI	1	3	200	1	0	0	0	0
Bamunkumbit	CS Bamunkumbit	PRI	0	1	200	1	0	0	0	0
Balikumbat	CS Joguru	PRI	0	2	200	1	0	0	0	0
Balikumbat	CS Ngounou	PRI	1	2	200	1	0	0	0	0
Balikumbat	CS Small	PRI	1	2	200	1	0	0	0	0

	market									
Balikumbat	IPS Balikumbat	PRI	1	1	200	1	0	0	0	0
Balikumbat	PS Balikumbat	PRI	0	1	200	1	0	0	0	0
Balikumbat	CBC school Wapu	PRI	1	1	200	1	0	0	0	0

N/B: PRI=Private

Government Primary Schools

Village	EXISTING SCHOOL									
	Name of school	School Status	Employees and needs			Classrooms, equipment and needs				Besoins en aménagements
		(i)	Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Construction	Need for desks	Water point
			Government primary schools							
Bamunkumbit	GS Aghebli	PUB	231	3	1	4	50	-0.15	65.5	1
Bamunkumbit	GS Alundi	PUB	280	3	2	6	60	-1.33333	80	1
Balikumbat	GS Backyit	PUB	96	1	1	1	10	0.6	38	1
Baligansin	GS Baligansin	PUB	296	4	1	7	90	-2.06667	58	1
Baligashu	GS Balighasu	PUB	358	5	1	6	101	-0.03333	78	1
Balikumbat	GS Balikumbat	PUB	650	4	7	12	200	-1.16667	125	2
Bamunkumbit	GS Bamunkumbit	PUB	476	6	2	7	120	0.933333	118	1
Balikumbat	GS Deulu	PUB	240	5	-1	3	80	1	40	1
Balikumbat	GS Fombangum	PUB	292	3	2	4	98	0.866667	48	1
Balikumbat	GS Gahyit	PUB	245	3	1	2	26	2.083333	96.5	1
Balikumbat	GS GRA Barracks	PUB	31	1	0	0	0	0.516667	15.5	1
Balikumbat	GS Gwanit Balikumbat	PUB	221	4	0	4	39	-0.31667	71.5	1

Balikumbat	GS Koduna	PUB	273	6	-1	4	78	0.55	58.5	0
Bamunkumbit	GS Manjum	PUB	265	3	1	2	46	2.416667	86.5	1
Bamunkumbit	GS Mbacha-Bamunkumbit	PUB	91	1	1	2	0	-0.48333	45.5	1
Bafanji	GS Mbafang	PUB	52	2	-1	1		-0.13333	26	1
Bafanji	GS Mbahlih	PUB	227	5	-1	4	85	-0.21667	28.5	1
Bafanji	GS Mbangang	PUB	409	8	-1	7	118	-0.18333	86.5	1
Bamunkumbit	GS Mulafi	PUB	500	4	4	7	250	1.333333	0	2
Bafanji	GS Mundua	PUB	119	5	-3	4	50	-2.01667	9.5	1
Bafanji	GS Mungieh Bafanji	PUB	217	4	0	5	162	-1.38333	-53.5	1
Bafanji	GS Njanung	PUB	220	5	-1	5	197	-1.33333	-87	1
Balikumbat	GS Njiforwang	PUB	187	5	-2	2	13	1.116667	80.5	1
Balikumbat	GS Nyugu	PUB	472	4	4	6	85	1.866667	151	1
Balikumbat	GS Tisoh	PUB	180	3	0	1	50	2	40	1
Bafanji	GS Tunkung Bafanji	PUB	152	5	-2	3	58	-0.46667	18	1
Balikumbat	GS Wapu	PUB	239	6	-2	8	116	-4.01667	3.5	1
Bafanji	Ecole Publique Bafanji	PUB	308	6	-1	6	158	-0.86667	-4	1
Balikumbat	Ecole publique de Balikumbat	PUB	83	4	-3	2	14	-0.61667	27.5	1
Balikumbat	Ecole publique de Joguru	PUB	365	7	-1	6	84	0.083333	98.5	1
Bafanji	GBS Ekwo	PUB	160	4	-1	1	9	1.666667	71	1
Bafanji	GBS Ekwo Bafanji	PUB	57	2	-1	1	0	-0.05	28.5	1
Balikumbat	GBS Njindem	PUB	155	2	1	1	25	1.583333	52.5	1

Village	EXISTING SCHOOL		NEEDS				NEEDS OF A NEW SCHOOL			
	Name of school	School Status					High School	GSS	Primary	Nursery
		(i)	latrines	Waste bins	Reforestation	Fence				
			Government primary schools							
Bamunkumbit	GS Aghebli	PUB	1	2	200	1	0	0	0	0
Bamunkumbit	GS Alundi	PUB	0	2	200	1	0	0	0	0
Balikumbat	GS Backyit	PUB	2	4	200	1	0	0	0	0
Baligansin	GS Baligansin	PUB	1	2	200	1	0	1	0	1
Baligashu	GS Balighasu	PUB	0	3	200	1	0	0	0	0
Balikumbat	GS Balikumbat	PUB	1	4	200	1	0	0	0	0
Bamunkumbit	GS Bamunkumbit	PUB	0	4	200	1	0	0	0	0
Balikumbat	GS Deulu	PUB	2	2	200	1	0	0	0	0
Balikumbat	GS Fombangum	PUB	1	2	200	1	0	0	0	0
Balikumbat	GS Gahyit	PUB	2	2	200	1	0	0	0	0
Balikumbat	GS GRA Barracks	PUB	1	1	200	1	0	0	0	0
Balikumbat	GS Gwanit Balikumbat	PUB	1	2	200	1	0	0	0	0
Balikumbat	GS Koduna	PUB	1	2	200	1	0	0	0	0
Bamunkumbit	GS Manjum	PUB	1	2	200	1	0	0	0	0
Bamunkumbit	GS Mbacha-Bamunkumbit	PUB	1	1	200	1	0	0	0	0
Bafanji	GS Mbafang	PUB	1	1	200	1	0	0	0	0
Bafanji	GS Mbahlih	PUB	0	2	200	1	0	0	0	0
Bafanji	GS Mbangang	PUB	0	4	200	1	0	0	0	0
Bamunkumbit	GS Mulafi	PUB	0	5	200	1	0	0	0	0
Bafanji	GS Mundua	PUB	1	1	200	1	0	0	0	0
Bafanji	GS Mungieh Bafanji	PUB	1	2	200	1	0	0	0	0
Bafanji	GS Njanung	PUB	0	2	200	1	0	0	0	0
Balikumbat	GS Njiforwang	PUB	0	1	200	1	0	0	0	0
Balikumbat	GS Nyugu	PUB	1	2	200	1	0	0	0	0
Balikumbat	GS Tisoh	PUB	2	1	200	1	0	0	0	0
Bafanji	GS Tunkung Bafanji	PUB	0	1	200	1	0	0	0	0

Balikumbat	GS Wapu	PUB	0	2	200	1	0	0	0	0
Bafanji	Ecole Publique Bafanji	PUB	0	3	200	1	0	0	0	0
Balikumbat	Ecole publique de Balikumbat	PUB	1	1	200	1	0	0	0	0
Balikumbat	Ecole publique de Joguru	PUB	0	3	200	1	0	0	0	0
Bafanji	GBS Ekwo	PUB	1	2	200	1	0	0	0	0
Bafanji	GBS Ekwo Bafanji	PUB	1	1	200	1	0	0	0	0
Balikumbat	GBS Njindem	PUB	1	2	200	1	0	0	0	0

Table 8: Needs for Secondary Education

Village	EXISTING SCHOOL									
	Name of school	School Status	Employees and needs			Classrooms, equipment and needs				Besoins en aménagements
		(i)	Pupils	Teachers	Need for teachers	Number of classrooms	Desks	Construction	Need for desks	Water point
		Government secondary schools								
Bafanji	GBHS Bafanji	PUB	731	35	-23	15	200	-2.81667	165.5	3
Bamunkumbit	GSS Bamunkumbit	PUB	436	11	-4	7	155	0.266667	63	2
Balikumbat	GSS Nyugu	PUB	62	16	-15	2	22	-0.96667	9	2
Balikumbat	GTC Balikumbat	PUB	110	5	-3	4	100	-2.16667	-45	2
Balikumbat	Lycee de Balikumbat (GHS)	PUB	940	35	-19	14	300	1.666667	170	3
Balikumbat	GBSS Balikumbat	PUB	292	12	-7	6	105	-1.13333	41	2

Village	EXISTING SCHOOL		NEEDS				NEEDS OF A NEW SCHOOL			
	Name of school	School Status					High School	GSS	Primary	Nursery
			latrines	Waste bins	Reforestation	Fence				
		Government secondary schools								

Bafanji	GBHS Bafanji	PUB	1	6	200	1	0	0	0	0
Bamunkumbit	GSS Bamunkumbit	PUB	1	4	200	1	0	0	0	0
Balikumbat	GSS Nyugu	PUB	1	1	200	1	0	0	0	0
Balikumbat	GTC Balikumbat	PUB	1	1	200	1	0	0	0	0
Balikumbat	Lycee de Balikumbat (GHS)	PUB	1	10	200	1	0	0	0	0
Balikumbat	GBSS Balikumbat	PUB	1	2	200	1	0	0	0	0

Table 9: Needs for Social Infrastructures

Village		EXISTING INFRASTRUCTURE							
	Population (a)	Type of infrastructure				Needs in buildings and in Equipment in the center			
		Community Hall	Women Center	Social Center	Multi-Functional Center	Number of Buildings	Furniture	Computers	Photocopiers
Bafanji	21000	1	0	1	0	1	1	3	1
Baligansin	4000	0	0	0	0				
Baligashu	5000	1	0	0	0				
Balikumbat	21000	1	0	1	0	1	1	3	1
Bamunkumbit	9000	0	0	1	0	1	1	3	1

Village						NEW INFRA STRUCTURE NEEDS			
		Rehabilitation needs				Community Hall	Women Center	Social Center	Multi-functional Center
	Chairs	Water point	Latrine	Waste disposal	Electrification				
		(i)				(ii)			
Bafanji	100	1	1	1	1				
Baligansin						1		1	
Baligashu	100	1	1	1	1			1	
Balikumbat	100	1	1	1	1		1		1
Bamunkumbit		1	1	1	1	1			

Table 10: Needs for Vulnerable Population

Village	Population	NUMBER/VULNERABLE GROUPS						
		Physically Handicapped	Dump / poor hearing	Visually Handicapped	Orphelins vulnerables Orphans (minors)	Sick Elderly	Widors	Old People
Bafanji	21000	12	11	4	21	5	30	55
Baligansin	4000	5	3	0	10	2	5	15
Baligashu	5000	6	2	0	8	3	6	20
Balikumbat	21000	15	7	3	30	3	7	40
Bamunkumbit	9000	6	2	2	7	2	3	17

Village	EQUIPEMENT NEEDS				DIVERSE SUPPORT NEEDS			
	Wheel chair	Crutches	Lenses	Walking sticks (Whate cane)	Psychosocial care	First Aids	Scholarships (especially to orphans)	Subventions income generating activities (especially to the widows and physically disabled)
Bafanji	3	1	4	2	Yes	Yes	Yes	Yes
Baligansin	1	0	0	0	Yes	Yes	Yes	Yes
Baligashu	1	0	0	0	Yes	Yes	Yes	Yes
Balikumbat	2	1	3	2	Yes	Yes	Yes	Yes
Bamunkumbit	2	1	2	2	Yes	Yes	Yes	Yes

Table 11: Needs for Trade

Village		EXISTING EQUIPEMENT											
	Popu lation	Type of infrastructure						Equipement needs					
		Ware house	Market / commercial complex	Motor park	Livestock section	Slaughter house	Pépiniére	Reha bilitation	Stores	Sheds	Meat slabs	Fish store	Cold store
Bafanji	21000	0	1	01	0	0	0	0	1	20	2	1	1
Baligansin	4000	0	1	01	0	0	0	0	1	10	1	1	1
Baligashu	5000	0	1	01	0	0	0	0	1	10	1	1	1
Balikumbat	21000	0	1	02	0	0	0	0	1	20	2	1	1

Bamunkumbit	9000	0	1	01	1	0	0	0	1	10	1	1	1

Village								NEW EQUIPMENT NEEDS					
	Rehabilitation Needs							Ware house	Market / commercial complex	Motor park	Livestock section	Slaughter house	Nur sery
	water point	La trine	Garbage disposal	Tree planting	Electri city	Handicap access	Offices						
Bafanji	1	2	2	300	yes	Yes	1	1	0	1	1	0	1
Baligansin	1	1	1	150	yes	Yes	1	1	0	1	0	0	0
Baligashu	1	1	1	150	yes	Yes	1	1	0	1	0	0	0
Balikumbat	1	2	2	300	yes	Yes	1	1	0	1	0	0	1
Bamun kumbit	1	1	1	100	yes	Yes	1	1	0	1	0	0	

Table 12: Needs for Electricity

Village	Population (a)	REHABILITATION AND REPAIR WORKS					NEW NEEDS
		Transformers to rehabilitate	Generators to rehabilitate	Poles to be replace	Length of average tension cable to be replaced	Length of low tension cable to be replaced	Transformers
		(i)			(in km)	(en km)	(i)
Bafanji	21000	0	0	0	0	0	3
Baligansin	4000	0	0	0	0	0	2
Baligashu	5000	0	0	0	0	0	2
Balikumbat	21000	0	0	0	0	0	3
Bamunkumbit	9000	0	0	0	0	0	2

Table 13: Needs for Roads

Itinary	REHABILITATION		Caracteristic coordinates		CRITICAL POINTS	OUVERTURE				
	Length of road to rehabilitate	Nature of works			Work to be done	Length of road to open	Start point		End point	
	(in km)		X	Y			X	Y	X	Y
Bafanji (Bafanji to Balikumbat)	8	Grading/ construction	5.89941	10.36995	construction of gutters, culverts and bridges					
Baligansin (Baligasin to Baligashu)						3 km	5.824	10.36244	5.81134	10.39334
Baligashu (Baligashu to Bafanji)	7	Grading/ construction	5.83955	10.42157	construction of gutters, culverts and bridges					
Balikumbat (Balikumbat through Baligashu to Baligasin)	8	Grading/ construction	5.81134	10.39334	construction of gutters, culverts and bridges					
Bamunkumbit (Bamunkumbit to Baligashu)	4.5	Grading/ construction	5.81134	10.39334	construction of gutters, culverts and bridges					

Table 14**:** Needs for transport

Villages	**Needs**		
	Motor parks	Fuel station	Road safety trips
Bafanji	1	1	
Baligansin	1		
Baligashu	1		
Balikumbat	2	1	
Bamunkumbit	1		

4.4. Priority projects per village

The priority projects for the key sectors were identified in a participatory manner during village diagnosis.

Table 15: Priority projects per village

Priority Projects for Balikumbat village

Sector	Project	Estimated amounts
Water and Energy	Extension of electricity to the 12 quarters of Balikumbat village not having electricity(especially to Jaguru quarter)	30,000,000
	Installation of at least 03 phase transformer in Balikumbat	10,000,000
	Rehabilitation of water scheme so as to be able to supply distant quarters (At least 12 quarters) of Balikumbat village	15,000,000
	Installing of at least 04 stand taps in the Market at Nyangi	1,500,000
	Installing at least 02 stand taps each in Sepo and Ngoti markets each	2,000,000
	Construction of a bore hole in Medicalized health centre	8,500,000
	Extension of potable water in to GHS Balikumbat	1,000,000
	Extension of potable water in GBSS Balikumbat	1,000,000
Trade	Construction of 80 modern market sheds inNyamgin market	65,000,000
	Construction of a block of 03 toilets in Nyangi market	2,500,000
	Construction of a block of 03 toilets in l Sepo local market	2,500,000
	Construction of a block of 03 toilets in Ngoti local market	2,500,000
Environment	Establishment of a proper waste deposition site in Balikumbat village	10,000,000
Transport	Establishing a motor park closer to the market at Nyangi of Balikumbat village	2,500,000
	Construction of a block of 03 toilets in the Motor park	2,500,000
Public Health	Construction and equipment of health post in one of the distant quarters of Balikumbat village (can be in Munanji or Backyit	20,000,000
Public works	Construction and provision of good drainage points to the Road leading Baligashu to Balikumbat (about 08km)	100,000,000
Basic Education	Construction and equipment of at least 02 classrooms in GS Gahyit	16,000,000
	Construction and equipment of at least 02 classrooms in GS Nyugu	16,000,000
Secondary Education	Lobby for the recruitment of more teachers in GHS and GBSS Balikumbat	500,000
	Construction and equipment of at least 02 classrooms in GHS Balikumbat	16,000,000
Culture	Complete construction and equipment of the cultural hall at the palace o Balikumbat	13,000,000

Priority projects for Baligashu village

Sector	Project	Amount
Public Works	Openning and grading of roads from Baligashu to Bafanji (about 7 km)	50,000,000
Basic Education	Construction and equipment of 02 classrooms at GNS Baligashu	16,000,000
	Provision of at least 78 and 04 tables desks to GS Baligashu	1,560,000

Secondary Education	Construction and equipment of already approved GTC in Baligashu (Ngogwoh)	150,000,000
Trade	Construction of 40 market sheds in 04 corners market in Baligashu	40,000,000
	Construction of a bore hole in the market at Baligashu	8,500,000
	Construction of a block of 03 toilets in the market at Baligashu	2,500,000
	Construction of a section of cattle market in Baligashu	30,000,000
Water and Energy	Extension of electricity from Bafanji to Baligashu (about 7km)	50,000,000
	Establishment of solar panels (solar energy) in Baligashu	10,000,000
	Tapping of water by gravity (gravity water scheme) from Bamunkumbit and extending to Baligashu	30,000,000
	Construction of a bore hole in the health centre to be constructed in Baligashu	
Transport	Construction of a motor park closer to the market in Baligashu	10,000,000
Culture	Construction and equipment of a multipurpose cultural hall in Baligashu (at least 01 office, at least 200 chairs)	25,000,000
Environment and Nature protection	Establishing a waste management site in Baligashu	5,000,000
Public health	Construction and equipment of an integrated health centre in Baligashu	50,000,000

Priority projects for Baligasin

SECTOR	MICRO-PROJECT	AMOUNT
WATER	Construction of a gravity water scheme in Baligansin which will also supply Baligashu	45,000,000
ENERGY	The extension of AES hydro- electric power in the community of Baligasin {5km} from Bafanji	30,000,000
HEALTH	The construction and equipment of an integrated health centre within the community of Baligasin	50,000,000
BASIC EDUCATION	Construction and equipment of a government nursery school in Baligasin (can be intergrated in the lone government primary school)	25,000,000
SECONDARY EDUCATION	Lobby for the creation of a GSS in Baligasin	500,000
COMMERCE	The construction of a modern market in Baligasin village	30,000,000
TRANSPORT	The construction of a compartmental motor park within Baligasin village	10,000,000
CULTURE	The construction and equipment of a community hall in Baligasin village	20,000,000
ENVIRONMENT	Planting of a council forest nursery within the community	3,500,000
PUBLIC WORKS	The construction of the public road {8km} from the council urban area that crosses the village in to the western region. 01 bridge, 08 culverts	75,000,000

Priority projects for Bamunkumbit

S/ N	sector	Primary priority projects	Amount(Fcf
1	**Water**	Rehabilitation of the existing water scheme constructed by the community of Bamunkumbit and extending to 04 quarters (Mbanta, Akumon, Mulahfi 1and Mulahfi 2).	15,000,000
	Energy	reconstruction of the existing community mini-hydro electric power network to supply the entire village.	48,000 000
		Extension of AES hydro-power to Bamunkumbit (about 07 km from the electric grid) from Balikumbat.	50,000,000
2	**Health**	Equipping the Bamunkumbit intergraded health center with five personnel (lobby for the employment of personnel), refrigerators, beds and laboratory equipments	15,000,000
3	**Basic Education**	Lobby for the employment and posting of 11 teachers in all the government primary schools in Bamunkumbit village	500,000
		Construction and equipment of two class rooms each in GS Bamunkumbit, GS Mulafi, GS Manjum	48,000,000
4	**Secondary Education**	Lobby for the employment of at least 20 teachers in GSS Bamunkumbit	500, 000
		Construction and equipment of the created Technical school in Bamunkumbit	100,000,000
5	**Public Works**	Construction of **02** bridges on main roads of Bamunkumbit village (Bamunkumbit to Baligashu)	60,000,000
		Construction of at least 10 culverts in Bamunkumbit village	40,000,000
		Opening and grading of the road from Bamunkumbit to Baligashu (About 4.5 km)	50,000,000
6	**Trade**	Construction of the local market in Bamunkumbit to a modern markets with at least 10 shades	36,000,000
		Construction of a block of 03 toilets in the Market at Bamunkumbit	2,500,000
7	**Transport**	Construction of a motor park closer to the market (equipped with a water point and toilet)	10.000.000
		Construction of a block of 03 toilets in motor park	2,500,000
8	**Culture**	Construction of a community hall at the present allocated land.	25,000,000
9	**Environment and nature Protection**	Creation of a waste disposal site in Bamunkumbit	5,000,000

Priority projects for Bafanji

Sector	Project	Estimated amounts
Public works	Grading and construction of gutters on main road linking Bafanji to sub divisional head quarter (about 08 km)	50,000,000
	Opening of roads from GBHS Bafanji to Bafang (about 5km)	30,000,000

Basic Education	Construction and equipment of two classrooms in GNS Mbafang	16,000,000
	Construction of a block of 03 toilets in GNS Mbafabg	2,500,000
Secondary Education	-Construct and equip a modern food and nutrition and science lab in GBHS Bafanji	25,000,000
	Construction and equipment of GTC Bafanji	100,000,000
Ministry of Energy and Water Resources	Extension of electricity from catholic junction to Tounkong in Bafanji (4km)	20,000,000
	Rehabilitation of existing water scheme	7,000,000
	Construction of a bore hole in the market to be constructed in Bafanji	
Trade	Construction of the local market in Bafanji to a modern market with at least 72 shads	60,000,000
	Construction of a block of 03 toilets in the market at Bafanji	2,500,000
Transport	Construction of a motor park closer to the market in Bafanji	10,000,000
Culture	Construction and equipment of a multipurpose cultural hall in Bafanji (at least 01 office, at least 300 chairs)	30,000,000
Public Health	Construction and equipment of the already approved intergrated health center in Bafanji	80,000,000
Environment and Nature protection	Establishing a waste management site in Bafanji	5,000,000

Source: Field Survey 2011

CHAPTER 5: STRATEGIC PLANNING

5.1. Vision and objectives of the CDP

5.1.1. Vision

This document helps to identify the priority objectives from the assets, the vitality and the constraints. The main aim of this section of the document is to define the strategies and the actions to reach development objectives and to determine the actions to be carried out.

5.2. Logical framework by sector (including marginalized populations)

The logical framework is presented on table 17 and of which this table is fractioned in to 28 parts representing the 28 sectors.

Table 16: Logical frame work for the 28 ministerial sectors

1) Land Tenure and State property

Strategy: Promotion & protection of housing development for all safe habitation for all citizens in Cameroon.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	Formulation	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improving access to land tenure services in Balikumbat council area by 2020 thereby ensuring easy acquisition of land certificates	-Increase in number of land certificates acquired -Reduction in land conflicts (especially ethnic conflicts)	Reports from the Council and DO's Office	Availability of a functional and equipped Sub Divisional land tenure service	-Number of land surveyors in the field -Timely acquisition of land titles -Simplified procedures adapted to suit the needs of the people	Reports from the Divisional delegation of land tenure
Specific objective	1) To ensure that Balikumbat people acquire land certificates and ensure effective land surveys for construction of good houses	-Increase in number of land certificates acquired	Reports from the Council and DOs Officere	Availability of funds	Increased public funds in the Ministry of Land Tenure	Reports from the Divisional delegation of land tenure

	2) To demarcate all council land (protect council land) and acquire land certificates	All land owned by the council or the state is clearly demarcated and land certificates acquired	Reports from the Council and divisional delegate of .land tenure	Availability of funds	Increased public funds in the Ministry of Land Tenure	Reports from the Divisional delegation of land tenure
Results (Strategic Axes)	1) Creation of a Sub Divisional delegation of Land Tenure in Balikumbat council area	-Ministerial decision creating delegation -Appointment of Sub Divisional Delegate of Land Tenure	Reports from the Divisional delegation of land tenure	- Availability of funds - Available land -Availability of staff	-Increased public funds in the ministry of Land Tenure -Land Certificate presented	Reports from the Divisional delegation of land tenure
	2) Construction and equipping of Sub Divisional Delegation of Land Tenure	-Infrastructures -Provision of basic office equipments -Employment of at least 04 staff	Reports from the Divisional delegation of land tenure	- Availability of funds -Availability of staff	-Increased public funds in the ministry of Land Tenure	Reports from the Divisional delegation of land tenure
	3) Village Traditional Councils are trained on land acquisition procedures and resolution of land conflicts	-Traditional Councils of 05 villages are trained	Reports from the Sub Divisional delegation of Land Tenure	- Availability of funds -Availability of trainers	- Highly collaborative Village Traditional Councils in land matters - Reduction in number of land disputes -Application of diplomacy in the traditional settlement of land disputes	-Reports from the Sub Divisional delegation of Land Tenure -Reports from the DO
	4) Demarcation of state-owned landed properties and also mapping out of	Number of people encroaching in government property reduced	Reports of traditional Councils	-Availability of funds -Availability of land surveyors	- Increased public funds in the ministry of Land Tenure -Number of land	Reports from the Divisional delegation of land tenure

	danger zones	- All danger zones are mapped out			surveyors deployed in fields	
	5) land certificates for all council land are acquired	Number of people encroaching in government property reduced - All danger zones are mapped out	Reports of traditional Councils	-Availability of funds -Availability of land surveyors	- Increased public funds in the ministry of Land Tenure -Number of land surveyors deployed in fields	Reports from the Divisional delegation of land tenure

Activities as per expected results`	**Estimated budgets**
1.1 Lobby and follow-up for the creation of Sub-Divisional Delegation of Land Tenure	800.000
2.1 Lobby for the construction of Sub-Divisional Delegation of Land Tenure	500.000
2. 2 Tendering for feasibility studies	450.000
2.3 Feasibility studies proper	1.000.000
2.4 Follow up of projects	500.000
2.5 Construction and equipment of Sub-Divisional Delegation of Land Tenure	20.000.000
3.0 Training of 05 Village Traditional Councils	350.000
4.0 Demarcation of state-owned landed properties/ Danger zones	2.500.000
5 Acquisition of land certificates for all council land	5,000.000

2) Sector: Communication

Strategy: Promotion & protect communication link amongst the different socio-cultural and economic components of Cameroon and efficient linkage to the global village.		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and sources of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision , Goal, Global	Promote and maintain communication in Balikumbat council	-Increase in number of radio and TV channels received	Reports from the divisional delegation of	-Available funds -Available	-Increase PIB for COMMUNICATION -Number of field	Report from the divisional delegation

Objective	area as well as with other communities	-Creation of a community radio -Increased decentralisation of public communiqués -Increased media coverage of municipal events	communication	journalist in field -Available transmitting satellite antennas of suitable wavelengths	journalists -Number of satellite antennas	COMMUNICATION
Specific objective	1) To ensure proper communication especially on public issues and municipal events through media coverage and broadcast within Balikumbat council area	-Number of municipal events covered by media -Number of radio and TV channels received -Number of newspaper posts	Reports from the divisional delegation of COMMUNICATION	-Availability of Media organs -Regular media captivating events -Information curios community	-Number of media organs - Number of events/audiences granted - Increase in the PIB COMMUNICATION -Number of persons in community with radios, TV or other information channels	Report from the divisional delegation COMMUNICATION
	2) To create a community communication station	-Decision creating Community radio -Recruitment of staff - At least 04 staff - Infrastructure of the radio station	-Reports from divisional delegation of COMMUNICATION -Supervision reports	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for COMMUNICATION -Presentation of Land certificate -Number of staff	-Reports from Divisional service COMMUNICATION
Results (Strategic axes)	1) A sub divisional delegation of communication is created in Balikumbat council area	-Decision creating Sub Divisional delegation -Appointment decision of a Sub Divisional Delegate	Reports from Divisional service of COMMUNICATION	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for COMMUNICATION -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of COMMUNICATION
	2) Sub Divisional delegation is	-Infrastructure -At least 04 staff	Reports from the divisional	-Availability of funds	-Increase in public funds for COMMUNICATION	Reports from the divisional

	constructed and equipped	-Inventory of assets	delegation of COMMUNICATION	-Availability of land -Availability of staff	-Presentation of Land certificate -Number of staff recruited	delegation of COMMUNICATION
	3) A community radio service is created, constructed and equipped within the council area	-Decision creating Community radio -Recruitment of staff - At least 04 staff - Infrastructure of the radio station	-Reports from divisional delegation of COMMUNICATION -Supervision reports	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for COMMUNICATION -Presentation of Land certificate -Number of staff	-Reports from Divisional service COMMUNICATION
	4) TV and Radio antennas are installed	At least 02 radio antennas are installed	-Reports from divisional delegation of COMMUNICATION -Supervision reports	-Availability of funds	-Increase in public funds for COMMUNICATION -Number of staff	-Reports from Divisional service COMMUNICATION

Activities as per expected results	**Estimated budgets**
1.1 Lobby and follow-up of the creation of Sub-Divisional Delegation of communication	800.000
2.1 Lobby for the construction of Sub-Divisional Delegation of COMMUNICATION	500.000
2.2 Tendering for feasibility studies	450.000
2.3 Feasibility studies proper	1.000.000
2.4 Follow up of project	500.000
2.5 Construction and equipment of Sub-Divisional Delegation of COMMUNICATION	20.000.000
3.1 Lobby and follow-up for the creation of Community radio	500.000
3.2 Lobby for the construction/equipment of Community radio	500.000
3.3 Tendering for feasibility studies	450.000
3.4. Feasibility studies proper	1.000.000
3.5. Follow up of project	500.000
3.6. Construction and equipment of community radio	25.000.000
4.1. Installation of at least 02 radio antennas	2,000,000

Sector: Social Affairs

Mission: Protection of social development to all the citizens of Cameroon with special regards to the vulnerable		**Indicators by level of strategy & source of verification**		**<u>Assumptions</u>**:	**Indicators of assumptions and source of verifications**	
Level	**Formulation at council level**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goals & Global Objectives	The development and protection of the social situation of citizens; all minorities and vulnerable persons within Balikumbat council area	All the needs of vulnerable are identified - All social centres equipped,	DDMINA's report SDO's report	Stakeholders decide to promote and protect the vulnerable persons and protect their rights as human beings	-Attendance sheets - Minutes of meetings to take decisions	Report of Mayor and DDMINEPAT and MINAS
Specific Objective *01*	To identify the different groups of vulnerable and minority	-Vulnerable persons by type of vulnerability (age > 60yrs, widows, orphans, street children, mentally and physically challenged, albinos) are identified in all 5 vilages -Minorities (Mbororos) -Groups/Unions	D.O and Mayor's reports	-Enough and satisfactory publicity of exercise -Enough funds for field work	-Attendance sheets - Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT, MINAS, MINJEUN
Specific Objective *02*	To identify and assist in the provision needs for vulnerable and minority persons in Balikumbat council area	All the needs of the vulnerable are identified in all the 05 villages	Reports of the Mayor and DD for social affairs	Enough budgetary allocation and time/date well chosen and programmed	-Attendance sheets - Minutes of meetings to take decisions	Reports of Mayor, DDMINEPAT, MINAS, MINJEUN
Results *01*	Vulnerable and minority persons identified,	-Different groups of vulnerable person (per	Reports of the Mayor and DD	Season well chosen and	-Attendance sheets	Report of the Mayor,

	grouped, each group legally recognized and eventually into unions	type) formed and legally recognized. -Different Mbororos /refugees identified, grouped and each group formed. -Union of groups formed	for social affairs	enough budgetary allocations	-Minutes of meetings to take decisions -Applications for legal recognition	DDMINAS, DDMINEPAT
Results *02*	Basic needs per group identified, purchased and distributed	At least 09 wheel chairs, 3 crutches, 9 lenses and 06 white canes are bought	Reports of the Mayor and DD for social affairs	-Enough funds to purchase basic needs and take care of price fluctuations -Positive political decisions and planning -Best suppliers chosen	-Attendance sheets -Minutes of preparatory meetings Contract documents -Minutes of reception of supplies -Minutes of distribution of some basic needs	Report of the Mayor, DDMINAS, DDMINEPAT
Result 03	New buildings are constructed in each of the 03 social centres within the council area	01 building each for the 03 social centers in Bafanji, Balikumbat and Bamunkumbit	Reports of the Mayor and DD for social affairs	Availability of funds -Availability of land certificates	Increase funds in the ministry of social affairs	Report from the Mayor and DD of social affairs
Result 4	More social staff are employed in the council area	At least 10 staff are employed in the different social centres	Reports of the Mayor and DD for social affairs	Availability of funds	Increase funds in the ministry of social affairs	Report from the Mayor and DD of social affairs
Activities as per result					Cost estimate	

1.0) Different groups of vulnerable identified and legally grouped	1,000,000
2.1) Lobby for the assessment of basic needs of the vulnerable	200,000
2.2) Assessment and provision of basic needs	3,000,000
3.1) Lobby of the construction of 03 buildings for the social centres	200,000
3.2) Construction and equipment of new buildings for the social centre	20,000,000
4.1) lobby for the employment of at least 10 social staff within the council area	200,000

4) Sector: Tourism

Mission: Promotion and protection of tourism potentials/assets, development of touristic sites and contribution to the national economy		**Indicators by level of strategy & source of verification**		**Assumptions**	**Indicators of assumptions and source of verifications**	
Level	**Formulation at council level**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goals & Global Objectives	Promotion of tourism, protection and development of touristic potentials of Balikumbat sub division	-Laws and regulations -Complete inventory/census of assets and potentials -Strategies to improve output of sector	-RD-Tourism -Mayor's report	All stakeholders mobilized and decide to promote tourism activities	-Attendance sheets -Minutes to take decisions	Reports of the Mayor and Regional Delegate
Specific Objective *01*	To carry out inventory on all touristic potentials within Balikumbat council area	All touristic potentials within the 05 villages of the council area are known and clearly listed	-Mayor's report	-Satisfactory decisions. -Enough budgetary allocation -Contract well executed	Minutes of meetings to deliberate on the issue	Reports of the Mayor and Regional Delegate and tourism board
Specific Objective *02*	To develop tourism sites and construct rest places(hotels) for tourists	-Identification of sites - construction of structures and access roads	Mayor's report	-Approving deliberations - Budgeting	-Attendance sheet -Minutes on project	Reports of the Mayor and Regional Delegate and

					proposals	tourism board
Specific Objective *03*	To advertise touristic sites of Balikumbat council area	Publicity in appropriate media organs and the net -Formation of tourism board	Mayor's report	Publicity is impacting	-Attendance sheet -Minutes on project proposals	Mayor and DDMINTOUR 's report
Results *01*	Tourism assets and or potentials inventoried/identified records	All the tourism potentials are identified and listed in all the 05 villages	Reports of the Mayor and RD MINTOUR	-Enough budget allocated -Contract allocated to best bidder	-Pre-journal and final journal of project -Contract documents -Reception minutes	
Results *02*	Tourism sites and associate structures developed	-At least 01 inn is constructed in Balikumbat head quarter -Roads to all touristic sites developed -All touristic sites cleaned and well designed	Report of the Mayor, MINTOUR and Tourism board	-Enough budget allocated - Decision to develop sites bought	-Journal of projects -Contract document -Minutes of reception of work	Report of Administration and DRMINTOUR
Results *03*	Touristic sites are published and more tourists attracted in to the council area	-Publicity of assets on the world wide net and in the local media - A tourism board is formed within the council area	DRMINTOUR, D.O and Liaison police's report	-Successful publicity - Associate structures and infrastructure well executed and attractive	-No of visitors - Monthly/yearly reports of the secret police and administration	Tourism board DDMINTOUR 's report

Activities as per results	Cost estimate
1.1.) Identification and documentation of tourism potentials in all 05 villages	2,500,000
2.1) lobby for the construction of an inn	200,000

2.2.) Feasibility studies	1,000,000
2.3.) Tendering	450,000
2.4.) construction of an inn	20,000,000
2.5) Development of roads to touristic sites	100,000,000
3.1.) Publicity of touristic potentials to the internet	5,000,000
3.2.) Formation of a tourism board in the council area	500,000

5) Sector: Women's Empowerment and the Family

Strategy: Empower women; both economically and socially.		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and sources of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Empower women and families on and economic activities and also to improve on the services of women empowerment and the family by 2035 in the Balikumbat council area	-Increase in number of women empowerment groups -Increase in number of registered marriages, child births, and deaths -Increase gender sensitization	-Reports from the divisional delegation MINPROFF -Mayor's Report	-Regular sensitization on family welfare issues -Available funds -Available field experts	-Number of field staff -Increase in PIB for MINPROFF	-Reports from the divisional delegation MINPROFF -Mayor's Report
Specific objective	1 Promotion of gender equality / equity and protection against gender based violence within	-Increase in female representatives in decision making processes -Increase in the number of legalised marriages	-Reports from the divisional delegation MINPROFF -Mayor's Report -Report from	-Availability of trainers -Availability of funds	-Number of field staff -Increase in PIB for MINPROFF	-Reports from the divisional delegation MINPROFF -Mayor's Report

	Balikumbat council area	-Increase in number of established birth and death certificates -Increase in girl child school enrolment -Decrease in teenage/forced marriages Decrease in the ill treatment of widows Increase in the number of women who own land and inherit property	Divisional delegations of Basic and Secondary education			
	2 To stop child trafficking	Child trafficking is completely stopped in Balikumbat Municipality	- Reports from the divisional delegation of MINPROFF -Rrport of the mayor and the DO	Presence of well trained forces of law and other	Increase number of staff for public security	DO and mayors report
	3 To help women greatly contribute in the economy of Balikumbat council	A high percentage of women involved in economic activities of the municipality	-Reports from the divisional delegation MINPROFF -Mayor's Report	-Availability of trainers -Availability of funds	-Number of field staff -Increase in PIB for MINPROFF	-Reports from the divisional delegation MINPROFF -Mayor's Report
	4 To encourage women to participate in the planting of trees	Increase in the number of trees planted by women in Balikumbat council area.	Field reports Reports from divisional delegation of environment and women	Availability of funds for the purchase of trees	Increase funds of the ministry of women empowerment and that of environment	Reports from the ministries of women emporment and that of environment.

			empowerment			
Results (Strategic axes)	1)A Sub Divisional Delegation for MINPROFF in Balikumbat municipality is created	-Decision creating Sub Divisional delegation -Appointment decision of a Sub Divisional Delegate	-Reports from the divisional delegation MINPROFF	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for MINPROFF -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of MINPROFF
	2) The Delegation is constructed and equipped.	-Infrastructure -Number of staff -Inventory of assets	Reports from the divisional delegation of MINPROFF	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for MINPROFF -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of MINPROFF
	3)A Women empowerment centre is created	-Decision creating Empowerment centre -Appointment	-Reports from divisional MINPROFF -Supervision reports	-Availability of funds -Availability of land -Availability of trainers -Willingness of women to be trained	-Increase in public funds for MINPROFF -Presentation of Land certificate -Number of trainers recruited	- Reports from the divisional delegation of MINPROFF - Report from Land Tenure
	4) A Women empowerment centre is constructed and equipped.	-Infrastructure (of at least 05 departments) Centre equipped with at least a hair dryer, roller, furniture etc -sewing machine, cutting implements, threads etc	Reports from the divisional delegation of MINPROFF	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for MINPROFF -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of MINPROFF

		-Gas cookers/stove, utensils, food items, cutlery etc -Computers and source of energy (solar, wind) Staff (-At least 18 personnel				
	5) Training of Village on gender issues related to family welfare and follow-up on resolutions	-Training reports -At least 05 trained village traditional councils	Reports from the divisional delegation of MINPROFF	-Availability of funds -Availability of training facilitators	-Number of field staff -Inventory of training materials/equipment -Increase in PIB for MINPROFF -Willingness of Village Traditional Councils	Reports from the divisional delegation of MINPROFF
	6) Organisation of out-reach sensitization/empowerment programmes (family planning, HIV/AIDS, violence, legalisation of marriages etc)	At least 02 per year	Reports from the divisional delegation of MINPROFF	-Availability of funds -Availability of training facilitators	-Number of field staff -Inventory of empowerment materials/equipment -Increase in PIB for MINPROFF -Willingness of Village Traditional Councils	Reports from the divisional delegation of MINPROFF

	7)Provision of micro-grants to capacitated women/women groups to enable self-sustainability	-Number of grants awarded -Number of grant beneficiaries -Increase number of women owning land certificates	Reports from the divisional delegation of MINPROFF	-Availability of funds	-Number of donors	- Reports from the divisional delegation of MINPROFF -Report of women's empowerment centre
	8 Environmental friendly trees are planted by women in Balikumbat council area	Increase in the number of trees planted by women	Field reports Reports from divisional delegation of environment and women empowerment	Availability of funds for the purchase of trees	Increase funds of the ministry of women empowerment and that of environment	Reports from the ministries of women emporment and that of environment.

Activities as per expected results	**Estimated budgets**
1.1 Lobby and follow-up for the creation of Sub-Divisional Delegation of MINPROFF	800.000
2.1 Lobby for the construction/Equipment of Sub-Divisional Delegation of MINPROFF	500.000
2. 2 Tendering for feasibility studies	450.000
2.3 Feasibility studies proper	1.000.000
2.4 Follow up of project	500.000
2.5 Construction and equipment of Sub-Divisional Delegation of MINPROFF	40.000.000
3.1 Lobby and follow-up for the creation of Women's Empowerment Centre	800.000
4.1 Lobby for the construction of Women's Empowerment Centre	500.000
4.2 Tendering for feasibility studies	450.000
4.3 Feasibility studies proper	1.000.000
4.4 Follow up of project	500.000

4.5 Construction and equipment of Women's Empowerment Centre	80.000.000
5.1 Training of Village Traditional Councils	500,000
6.1 Out-reach Sensitization/Empowerment campaigns	2.000.000
7.1 Micro-grants and follow-up	10.000.000

6) Sector: Public Health

Strategy: Ensure access to quality health services to every citizen of Cameroon		**Indicator by source of strategy and source of verification**		**Assumptions**	**Indicators of assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Increase access to health care to the population of Balikumbat council area by the year 2020	A high % drop in Morbidity and mortality rate	From the DMO's and Mayor's Reports	Availability of funds - Availability of qualified health personnel	Increase in the investment budget of the council and that of MINSANTE -Increase in the number of health experts in the Municipality	From the DMO's and Mayor's Reports
Specific Objective	1) To create and construct new health centres in Balikumbat council area	At least 01 new health centre is created and at least constructed (Bafanji integrated health centre and Baligashu integrated health centet)	From the DMO's and Mayor's Reports	Availability of funds	Increase in the investment budget of the council and that of MINSANTE -Increase in the number of qualified health personnel in the Municipality	From the DMO's and Mayor's Reports

	2) To equip the existing health units in Balikumbat council area	The 03 existing government health centres and the Presbyterian health centre are properly equipped	From the DMO's and Mayor's Reports	Availability of funds - Availability of qualified personnel to be employed	Increase in the investment budget of the council and that of MINSANTE -Increase in the number of qualified health personnel in the Municipality	From the DMO's and Mayor's Reports
	3) To strengthen health relationship between health personnel and the community	At least 25 health community relay agents are trained (5 per village) -At least a general assembly meeting is held yearly in each health area(presence of 3 health areas).	From the DMO's and Mayor's Reports	Availability of funds - Availability of qualified personnel to be employed	Increase in the investment budget of the council and that of MINSANTE	From the DMO's and Mayor's Reports
	4) To sensitise the population on HIV/AIDS and water born diseases (including malaria and cholera)	- Increase number of health campaigns in this municipality concerning these main diseases - Reduced % of number of people affected by these illnesses	From the DMO's and Mayor's Reports	Availability of funds - Availability of qualified personnel	Increase in the investment budget of the council and that of MINSANTE	From the DMO's and Mayor's Reports
Results (Strategic Axes)	1) Health unit is created, constructed and equipped	-01 health unit is created, constructed and equipped in Baligashu - Already created health centre in Bafanji is constructed and equipped	From the DMO's and Mayor's Reports -Decision from government creating health units	- Availability of funds and land	Increase in the investment budget of the council and that of MINSANTE -Presentation of land certificate	-DMOs and Mayor's report -Report fronm the divisional delegation of

						Land tenure
	2) A doctors resident is constructed	A resident is constructed close to the medicalized health centre to lodge the doctor	From the DMO's and Mayor's Reports	- Availability of funds and land	Increase in the investment budget of the council and that of MINSANTE -Presentation of land certificate	-DMOs and Mayor's report -Report from the divisional delegation of Land tenure
	3) More staff are employed to work in the existing health centre	- 15 new staff are employed in the 03 health centers (7 in Bafanji integrated health centre, 2 in medicalized health centre and 06 in Bamunkumbit integrated health centre)	From the DMO's and Mayor's Reports	- Availability of funds	Increase in the investment budget of the council and that of MINSANTE	Financial report of the council and that of MINSANTE
	4) Existing health units are equipped with basic equipments	- 03 refrigerators (each per health centre), 30 beds, water point per health centre, waste bins per health unit,	From the DMO's and Mayor's Reports	- Availability of funds	Increase in the investment budget of the council and that of MINSANTE	Financial report of the council and that of MINSANTE
	5) Health community relay agent for each village is trained	At least 25 community relay agents are trained	From the DMO's and Mayor's Reports	Availability of funds - Availability of qualified personnel to be employed	Increase in the investment budget of the council and that of MINSANTE	From the DMO's and Mayor's Reports
	6)A general assembly meeting	At least One general assembly meeting is	From the DMO's and Mayor's	Availability of funds	Increase in the investment	From the DMO's and

	is organised	organised yearly in each health area. (therefore 03 meetings per year)	Reports	- Availability of qualified personnel to be employed	budget of the council and that of MINSANTE	Mayor's Reports
	7) Health campaigns are carried out in the villages to educate on HIV/AIDS and water born diseases (including malaria and colera)	- Health campaign is carried out every 6 months in each of the health area - Reduced % of number of people affected by these illnesses	From the DMO's and Mayor's Reports, Sensitization reports from staff	Availability of funds - Availability of qualified personnel and inputs	Increase in the investment budget of the council and that of MINSANTE	From the DMO's and Mayor's Reports

Activities as per expected results	**Estimated budgets**
1.1. Lobby for the creation of health unit	500,000
1.2. Tendering for the 1 health unit	450,000
1.3. Feasibility studies	10,000,000
1.4. Follow up of project	5,000,000
1.5. Construction and equipment of 2 health units	160,000,000
2.1. Lobby for the construction of a doctors residence	500,000
2.2. Construction of doctors residence	10,000,000
3.1. Lobby for the employment of staff	500,000
4.1. Buying of 03 refrigerators	1,500,000
4.2. Purchase of 30 beds	1,600,000
4.3. installation of at least 03 water points	14,000,000
4.4. Provision of waste bins in each health unit	1,000,000
5.1. At least 05 community relay agents are trained per village	1,000,000
6.1. At least 01 general assembly meeting is held yearly per health area (Balikumbatm Bafanji and Baligashu)	500,000
7.1. At least 02 health campaigns are implemented yearly	1,000,000
7.2. Organization of specific talks on main diseases	2,000,000

7) Sector: Post and Telecom

Mission: Provision of state of the art network coverage/infrastructure to connect all communities within the national territory as well as connecting Cameroon to the global village.		**Indicators by level of strategy & source of verification**		**Assumptions**	**Indicators of assumptions and source of verifications**	
Level	**Formulation at council level**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goals & Global Objectives	Improve on means of communication through the provision of suitable and appropriate infrastructure/equipment that link all villages of Balikumbat council area to the out side world	-appropriate TV and radio transmitters -Mobile and fixed phone networks -Community tele-centres run by solar or wind energy supply systems	Report of Mayor and Delegate of post and Delecom	-Enough funds budget	-Attendance sheets - budget proposal documents -Minutes of meetings to take decision	Report of Mayor and Delegate of post and Telecom
Specific Objective *01*	To create, construct and operate an autonomous community tele-centre	-telecentre building -community telecentre equipment - Autonomous energy source (Solar)	Report of Mayor and Delegate of post and Delecom	-Enough funds budgeted -Satisfactory technical studies and EIA -Enough political will	-pre-project journal -Attendance sheet -Minutes of meetings to take decisions	Report of Mayor and Delegate of post and Telecom
Specific Objective *02*	To ensure Telephone network coverage in the council area	Net work antennas are installed on strategic points in the council area (especially MTN antennas)	Report of Mayor and Delegate of post and Telecom	-Enough funds budgeted	Increase funds in the ministry of post and telecom and that of the council	Report of Mayor and Delegate of post and Telecom
Specific Objective	To construct a modern and befitting post and	-Post office buildings - Basic equipment	Report of Mayor,	-Enough funds	-pre-project journal -Attendance sheet	Reports of MINPOSTEL

03	equip office complex		DDMINEPAT, RDCAMTEL	budgeted -Satisfactory technical studies and EIA -Enough political will	-Minutes of meetings to take decisions	and Chief of CAMTEL
Results *01*	Autonomous community telecentre constructed and equipped	-Equipment (general) -Internet facilities -Solar energy source - At leas 5 staff are employed	Reports of Mayor, DDMINEPAT, DRCAMTEL	-Enough funds available -Best contractors chosen -Contract well executed	-Attendance sheet - contract documents - Minutes of reception (technical provisional & final)	Reports of DDMINEPAT, Mayor, Chief of post & tender board
Results *02*	Telephone net work is improved on	Net work antennas are installed on strategic points in the council area (especially MTN antennas) - All corners of the council area are covered with telephone network				
Results *03*	Post office building constructed	At least 01 post office is constructed in the council area -Staff are employed (at least 03 and post master)	Reports of Mayor, DDMINEPAT, DDCAMTEL	-Enough funds available -Best contractors chosen -Contract well executed	-Attendance sheet - contract documents - Minutes of reception (technical provisional & final)	Reports of DDMINEPAT, Mayor, Chief of post & tender board
Activities as per result					Cost estimate	

1.1. Lobby for the construction of a tele centre	500,000
1.2) Feasibility studies	5,000,000
1.3.) Tendering	450,000
1.4) Construction and equipment of centre	35,000,000
1.5.) Lobby for the recruitment of at least 05 staff	200,000
2.1) Lobby for the installation of antennas and transmitters	500,000
2.2.) Feasibility studies	3,000,000
3.1) lobby for the construction of a post office	500,000
3.2) Feasibility studies	4,000,000
3.3) Construction and equipment of post office	25,000,000
3.4) lobby for the employment of staff	200,000

8) Sector: Sport and Physical Education

Strategy: Promote sports and physical education activities amongst different sectors by training, provision of infrastructure, didactic materials and coordination of sporting activities		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Provision of sport infrastructure/equipments and physical education programs in the Balikumbat council area as well as inter sub divisional competitions	Increment in sporting activities	Reports from the delegation of sports and physical education	Availability of funds and experts to trained	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
Specific	1) To improve on	Increase	Reports from	Availabili	Increased investment budget for	Report from the

objective	existing sport infrastructures/equipments and provide new once	number of improved sporting infrastructure	the delegation of sports and physical education	ty of funds and experts	the Ministry of sports and physical education and the council	Council and Divisional Delegation of sports and physical education
	2) To increase sporting activities and learning programs in Balikumbat council area	Increment in sporting activities	Reports from the delegation of sports and physical education	Availability of funds and experts	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
Results (Strategic axes)	1) A sport centre and a modern municipal stadium creation and construction in Balikumbat	At least 01 stadium is constructed in Balikumbat head quarter - 01 sport centre is created in Balikumbat	Reports from the delegation of sports and physical education	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
	2) Play grounds in all the primary schools and secondary schools are improved on (opening, constructing)	At least 45play grounds are improved on.	Reports from the delegation of sports and physical education	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
	3) Most sporting activities are sponsored in the council area	Increased sporting activities -Inter sub divisional competitions	Reports from the delegation of sports and physical education and	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education

		are organised	the mayor			
	4) Creation of a sub delegation of sports and physical education	01 sub delegation is created	Decision creating sub delegation	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
	6) Sporting programs are intensified in all schools	More sport teachers are employed (each school should have at least 02 teachers	Reports from the delegation of sports and physical education, mayor and the different delegates of education	Availability of funds - Availability of trained teachers	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
Activities as per expected results`						**Estimated budgets**
1.1) lobby for the creation of a multipurpose sport centres						450.000
1.2) tender for the construction of centres						200.000
1.3) feasibility studies						250.000
1.4) construction proper of multipurpose centres						50.000.000
1.5) equipment of centres						10.000.000
1.6) reception of centres						200.000
1.7) lobby for the employment of workers in the centres						200.000
1.8) Construction of a municipal stadium						100,000,000
2.1.) Renovation of play grounds in all the schools						45,000,000
3.1.) organisation and sponsorship of yearly holiday champions leagues (including inter sub divisional)a						10.000.000
4.1) lobby for the creation of a sub delegation						450.000
4.2) tender for the creation of delegation						500.000
4.3) feasibility studies						500.000
4.4) construction proper of delegation						30.000.000

4.5) equipment of delegation	50.000.000
4.6) reception of delegation	500.000
5.1.) Lobby for the employment of sport teachers in the different schools	500,000

9) Sector: Small ad Medium-Sized Enterprises, Social Economy and Handicraft

Strategy: promotion of employment through the creation of small and medium sized enterprises, development of the economy, and promotion of craft work.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Promote and protect Small and Medium Size Enterprises as well as craft industry in Balikumbat council area by 2035	Increase number of Small and Medium Size Enterprises	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of funds	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Council and Divisional Delegation of Small and Medium Size Enterprises
Specific objective	-Protection and enhancement of Small and Medium Size Enterprises in Balikumbat sub-division	- Percentage increase in the number of Small and Medium Size Enterprises - Percentage increase in the activities of craft men and women	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of funds	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Council and Divisional Delegation of Small and Medium Size Enterprises
	-Encouragement and sponsorship of the activities of craft men and women in	- Percentage increase in the number of Small	Report from the Divisional delegation of Small	Availability of funds	Increased investment budget for the	Report from the Council and Divisional

	Balikumbat sub-division.	and Medium Size Enterprises - Percentage increase in the activities of craft men and women	and Medium Size Enterprises and the mayor		Ministry of mines. Increase in the revenue of the council	Delegation of Small and Medium Size Enterprises
Results (Strategic axes)	1) A craft centre is created, constructed and equipped	At least 01 craft centre is created in Balikumbat Head quarter.	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of funds	Number of experts available	Report from the Council and Divisional Delegation of Small and Medium Size Enterprises.
	2) Men and Women interested in craft are trained	Percentage increase in the number of craft persons	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of experts	Number of experts available	Report from the Council and Divisional Delegation of Small and Medium Size Enterprises
	3) Small and medium Size Enterprises are created within the council area	At least 05 are created	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of funds	Number of experts available	Report from the Council and Divisional Delegation of Small and Medium Size Enterprises
	4) A sub divisional delegation of Small and Medium Size Enterprises is created, constructed and equipped	01 sub divisional delegation is created in the head quarter	Report from the Divisional delegation of Small and Medium Size Enterprises and the mayor	Availability of funds	Increased investment budget for the Ministry of mines. Increase in the	Report from the Council and Divisional Delegation of Small and Medium Size

					revenue of the council	Enterprises
Activities as per expected results`						**Estimated budgets**
1.1) lobby for the creation of a centres						500.000
1.2)) feasibility studies						1.000.000
1.3. tender for the creation of centres						1.000.000
1.4) construction proper of centres						40.000.000
1.5) equipment of centres						30.000.000
1.6) reception of centres						1.000.000
1..7) lobby for the employment of workers in the centres						1.000.000
2.1) lobby for experts						500.000
2.2) training and work shop proper						5.000.000
3.1) lobby for the creation of enterprises						8.500.000
3.2) feasibility studies						8.500.000
3.3) tender						3.400.000
3.4) establishment proper of enterprises						5.000.000.000
4.1) lobby for the creation of a sub delegation						450.000
4.2) tender for the construction of delegation						500.000
4.3) feasibility studies						500.000
3.4) construction proper of delegation						25.000.000
4.5) equipment of delegation						50.000.000
4.6) reception of delegation						500.000
4.7) lobby for the employment of workers in the delegation						500.000

10) Sector: Territorial Administration and Decentralization

Strategy: To bring administration closer to the population, ensure peace and order and empower the council to take greater charge of their own development (decentralization)		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Effective function of administrative services by 2020 in the municipality.	Increase number of quarries being legally exploited	Report from the Divisional Officer and the Mayor	Availability of funds Availability of administrative services	Increased in administrative services and revenue of the council	Report from the Divisional Officer and the Mayor
Specific objective	1) Create and facilitate administrative services in the Balikumbat council area.	Increase in the number of administrative services created	Report from the Divisional Officer and the Mayor	Availability of funds and experts	Report from the Divisional Officer and the Mayor	Report from the Divisional Officer and the Mayor
	2) To ensure an effective revenue collection in Balikumbat council area	Revenue is effectively collected	Report from the Divisional Officer and the Mayor	Availability of funds and experts	Report from the Divisional Officer and the Mayor	Report from the Divisional Officer and the Mayor
	3) To ensure security within Balikumbat council area	At least 01 police post and a Gendarmerie post created	Report from the Divisional Officer and the Mayor	Availability of funds and experts	Report from the Divisional Officer and the Mayor	Report from the Divisional Officer and the Mayor
Results (Strategic axes)	1) A sub divisional office is constructed and equipped	01 sub divisional office is constructed and equipped	Report from the Divisional Officer and the Mayor	Availability of funds and experts	Report from the Divisional Officer and the Mayor	Report from the Divisional Officer and the Mayor

	2) In service training for council staffs	At least 08 of workers are trained.	Report from the Divisional Officer and the Mayor	Availability of experts to facilitate procedure of training	Number of experts available	Report from the Divisional Officer and the Mayor.
	3) Existing gendarmerie post is constructed and equipped	Gendarmerie post in Balikumbat is constructed and equipped with at least 05 computers, a vehicle, water point, toilets	Ministry of territorial Administration and decentralisation and ministry of Defence	Availability of funds and land	Increased investment budget for the Ministry And the council	Report from the Divisional Officer the Mayor and ministry of defence
	4) Creation and construction of the different posts for the forces of law and other police post	A gendarmerie post in Bafanji - Police post in Balikumbat	Ministry of territorial Administration and decentralisation and ministry of Defence	Availability of funds and land	Increased investment budget for the Ministry And the council	Report from the Divisional Officer the Mayor and ministry of defence
	5) Employment of staffs for special civil status office.	At least 5 workers	Report from the Divisional Officer and the Mayor	Availability of funds and land	Increased investment budget for the Ministry And the council	Report from the Divisional Officer and the Mayor
	6) More revenue collectors are employed and trained	5 revenue collectors are recruited	Report from the Divisional Officer and the Mayor	Availability of funds and land	Increased investment budget for the Ministry And the council	Report from the Divisional Officer and the Mayor
Activities as per expected results`						**Estimated budgets**
1.1) Lobby for funds for the construction of sub divisional office						500,000

1.2.) Feasibility studies	1,500,000
1.3.) Tendering	450,000
1.4.) Construction and equipment of sub divisional office	80,000,000
2.1.) In service training for at least 08 council staff	2,000,000
3.1) Lobby for funds for construction of gendarmerie post	500,000
3.2.) Feasibility studies	5,000,000
3.3) Tendering	450,000
3.4) Construction and equipment of existing gendarmerie post	50,000,000
3.5.) Buying of a vehicle for the post	25,000,000
4.1.) Creation and construction of a new gendarmerie post in Bafanji	60,000,000
4.2) Creation and construction of a police post in Balikumbat	65,000,000
5.1) Lobby for the employment of at least 05 workers for special civil status centre	500,000
6.1.) Lobby for the employment of at least 05 revenue collectors	500,000

11) Sector: Housing and Urban Development

Strategy: provision and development of a conducive (urbanized) living environment in the village, towns and cities of Cameroon.		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and sources of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improve on the provision of Urban development and housing services in Balikumbat council area by 2020	Increased town planning-related actions	- Reports from the divisional Town planning -Mayor's report -Dos' report	-Available funds -Available experts	-Increase in PIB for Urban Development -Number of field staff	- Reports from the divisional Urban development -Mayor's report
Specific objective	1) To ensure proper respect of house construction norms and	-Number of houses constructed with approved plans	- Reports from the divisional Urban Development	-Availability of field experts -Availability of funds	-Increase in PIB for town planning -Number of field staff - Increase in	- Reports from the divisional delegation of Urban development -Mayor's report

	ameliorate housing conditions within Balikumbat council area		-Mayor's report -Dos' report		the PIB for Town planning	
	2) To ensure the respect of town planning norms	Lay out of Balikumbat town is established	- Reports from the divisional Urban Development -Mayor's report -Dos' report	-Availability of field experts -Availability of funds	-Increase in PIB for town planning -Number of field staff - Increase in the PIB for Town planning	- Reports from the divisional delegation of Urban development -Mayor's report
	3) To ensure the creation and maintenance of urban streets in Balikumbat	More streets in Balikumbat Town are created and maintained	- Reports from the divisional Urban Development -Mayor's report -Dos' report	-Availability of field experts -Availability of funds	-Increase in PIB for town planning -Number of field staff - Increase in the PIB for Town planning	- Reports from the divisional delegation of Urban development -Mayor's report
Results (Strategic axes)	1)Sub divisional delegation of Urban development is created in Balikumbat	-Decision creating Sub Divisional delegation -Appointment decision of a Sub Divisional Delegate	- Reports from the divisional Urban Development -Mayor's report	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for ministry of Urban development -Presentation of Land certificate -Number of staff recruited	- Reports from the divisional Urban Development -Mayor's report -Reports from Land Tenure
	2) Sub divisional delegation is constructed and equipped	-Infrastructure -Number of staff -Inventory of assets	Reports from the divisional delegation of Urban Development	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for Urban development -Presentation of Land certificate -Number of staff recruited	-Reports from the divisional delegation of Urban development -Report from Land Tenure

	3)Urban space of Balikumbat is partitioned in to accessible blocks and plots	-Number of created streets -Number of blocks created -Number of plots created	- Reports from the divisional Urban Development -Mayor's report	-Availability of funds -Availability of Urban space -Availability of staff	-Increase in public funds for Urban development -Number of staff	- Reports from the divisional Urban Development -Mayor's report
	4) Lay out of Balikumbat Town is Established	- Presence of a well design lay out -A master plan for Balikumbat town is developed	- Reports from the divisional Urban Development -Mayor's report	-Availability of funds -Availability of Urban space -Availability of staff	-Increase in public funds for Urban development -Number of staff	- Reports from the divisional Urban Development -Mayor's report
	5)Risk zones in all villages of Balikumbat are mapped out (swamps, flood plains, landslides, rock falls)	-Map of identified risk zones	- Reports from the divisional Urban Development -Mayor's report	-Availability of funds -Availability of staff	-Increase in public funds for Urban development -Number of staff	- Reports from the divisional Urban Development -Mayor's report

Activities as per expected results	**Estimated budgets**
1.1 Lobby and follow-up for the creation of Sub-Divisional Delegation of Urban Development	800.000
2.1 Lobby for the construction of Sub-Divisional Delegation of Urban Development	500.000
2.2 Tendering for feasibility studies	450.000
2.3 Feasibility studies proper	1.000.000
2.4 Follow up of project	500.000
2.5 Construction and equipment of Sub-Divisional Delegation of Urban development	20.000.000
3.1 Partitioning of urban space	10.000.000

3.2 Lobby for the partitioning of urban space	500.000
3. 3 Tendering for feasibility studies	450.000
3.4. Feasibility studies proper	1.000.000
3.5. Follow up of project	500.000
4.1. Establishing of Master Plan for the Municipality	25,000,000
5.1. Lobby for the mapping out of risk zones	500,000
5.2. Tendering	450,000
5.1 Mapping of risk zones	10.000.000

12) Sector: Employment and Vocational Training

Strategy: Promotion of job opportunities, placement of job seekers as well as professional preparation of potential job seekers for insertion into the community; on equal and equitable basis		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and sources of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	To improve on employment and create job opportunities up to 50% for youths by the year 2020 in Balikumbat council area.	% increase in the number of employed youths	Reports from the divisional delegation of Employment and Vocational training	Youths acquire essential skills through training and gain employment	Increase in the number of qualified youths providing the needed skills	Report from the divisional delegation of Employment and Vocational training
Specific objective	To improve on employment and vocational training	-At least 01 vocational training centre	Report from the delegation of Employment and	-Availability of trainers -Availability of	-Number of experts in the field - Number of local	Report from the divisional delegation of

	services within Balikumbat council area.	is created -Number of youths employed is increased - Increase micro entrepreneur	Vocational training	local investors/Economic operators	investors - Increase in the PIB for Employment and vocational training	Employment and Vocational training
Results (Strategic axes)	1)SAR/SM is created, constructed and equipped within the municipality. The creation of private vocational centres is encouraged within the council area/	-01SAR/SM is constructed and equipped (including staff)	Reports from Divisional service of Employment and Vocational Training	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for ministry of Employment and Vocational Training -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of Employment and Vocational Training
	2)Capacity of youths on essential skills is build within the council area	-Number of youths trained -Increase in number of self-employed youths within the council area.	-Reports of follow-up of vocational training centre -Number of youths effectively engaged in vocational activities	-Availability of funds -Availability of trainers -Availability of didactic materials -Willingness of youths to be trained	-Number of youths trained -Inventory of training materials/equipment -Increase in public funds for ministry of Employment and Vocational Training	-Report from the divisional delegation of Employment and Vocational training -Report of vocational training centre

	3)Micro-grants are provided to capacitated youths to enable self-sustainability	-Number of grants awarded -Number of grant beneficiaries	Reports from divisional delegation of Employment and vocational training	-Availability of funds	-Number of donors	-Report from the divisional delegation of Employment and Vocational training -Report of vocational training centre
	4) More private people are encouraged to create enterprises	Increase number of private enterprises created within the council area	Reports from divisional delegation of Employment and vocational training -Report of the mayor and Divisional officer	Availability of funds	Increased number of investors in the municipality	-Report from the divisional delegation of Employment and Vocational training -Report of vocational training centre

Activities as per expected results	**Estimated budgets**
1.1 Lobby and follow-up for the creation of SAR/SM	800.000
1.2 Lobby for the construction of SAR/SM	500.000
1. 3 Tendering for feasibility studies	450.000
1.4 Feasibility studies proper	1.000.000
1.5 Follow up of project	500.000
1.6 Construction and equipment of SAR/SM	50.000.000
1.7 Purchase of bikes for the center	2,000,000
2.1 Capacity building of youths	5.000.000
3.1 Micro-grants and follow-up	10.000.000
4.1) More private people are encouraged to create enterprises and vocational centres	30,000,000

13) Sector: Secondary Education

Strategy: Provision of quality secondary education to every citizen of school going age in Cameroon		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improve access to quality secondary education within Balikumbat (Children of secondary school going age have access to quality secondary education) in Balikumbat council area by 2020	Increased number of school structures constructed and equipped within the council area -Increased number of schools approved in the nearest future - All existing secondary institutions are well equipped	Field reports and Activity Report of Divisional Delegation of Secondary Education	Most of the villages have allocated land for the construction of these schools -Availability of funds	Presentation of land certificates - Increased public investment budget	Registry of the Divisional delegation of land tenure -Report from the ministry of Secondary Education
Specific objective	1) To renovate and rehabilitate existing schools in Balikumbat council area	- 02 classrooms be constructed in GHS Balikumbat and 01 in GSS Bamunkumbit - 01 administrative block in GBHS Bafanji, 01 in GBSS Balikumbat and 01 in GSS NYGUBACKYIT	-Field visits -pictures -reports of the Divisional Delegate of secondary education	-Availability of funds	Increased public investment budget of the ministry of Secondary Education and that of the Council	-Report from the Divisional Delegate of Secondary Education and the Council
	2) To construct the existing secondary schools within Balikumbat council area	The created GTC Baligashu is constructed and equipped, GTC Bafanji Is	-Field visits -pictures -reports of the Divisional Delegate of	-Availability of funds	Increased public investment budget of the ministry of Secondary	-Report from the Divisional Delegate of Secondary Education and the

		constructed and equipped	secondary education		Education and that of the Council	Council
	3) To increase the number of Government Secondary schools in Balikumbat council area	A GSS is created in Baligasin	-Decision creating schools -School records, -Delegation reports, -Field inspection	Village has allocated land for the construction of the school	Presentation of land certificates	Registry of the Divisional Delegation of land tenure
	4) To staff secondary schools in Balikumbat and also construct staff quarters	More PTA Teachers are employed with respect to the different subjects studied in school. -A low cost staff quarter is constructed	School records, Delegation Reports -Reports of seminars	Availability of funds	- Increased public investment budget	Report from the ministry of Secondary Education
	5) To ameliorate existing basic infrastructure and equip existing schools with basic infrastructure not yet acquired	All secondary schools are equipped with necessary basic infrastructure for quality education	Receipts, Pro-forma invoices -Delegation reports, -Delivery reports	Availability of funds	- Increased public investment budget	Report from the ministry of Secondary Education
Results (strategic axes)	1)School structures are renovated and rehabilitated	- 02 classrooms be constructed in GHS Balikumbat and 01 in GSS Bamunkumbit - 01 administrative block in GBHS Bafanji, 01 in GBSS Balikumbat and 01 in GSS NYGUBACKYIT	Contract award documents, Pictures of completed structures, Supervision reports	Availability of funds	- Increased public investment budget of the Council and that of the ministry of Secondary Education	Report from the Divisional Delegation of Secondary Education and that of the Council

	2) The newly approved secondary schools are constructed	- The created GTC Baligashu is constructed and equipped - GTC Bafanji Is constructed and equipped	Contract award documents, Pictures of completed structures, Supervision reports	Availability of funds	- Increased public investment budget of the Council and that of the ministry of Secondary Education	Report from the Divisional Delegation of Secondary Education and that of the Council
	3)The staff in all the secondary schools are increased	-At least 05 staff per school	School records, Delegation Reports -Reports of seminars	Availability of funds	- Increased public investment budget	Report from the ministry of Secondary Education
	4)Low cost staff quarters are constructed	At least **02** low cost staff quarters are constructed	Field reports, pictures	Availability of funds	- Increased public investment budget of ministry of Secondary Education and the Council	Report from the ministry of Secondary Education and the Council
	5) New school is created	A GSS is created in Baligasin	-Decision creating schools -School records, -Delegation reports, -Field inspection	Village has allocated land for the construction of the school	Presentation of land certificates	Registry of the Divisional Delegation of land tenure
	6) Existing schools are well equipped with basic infrastructure	- At least **61** table chairs - At least 449 benches - At least **61 t**ables	Receipts, Pro-forma invoices -Delegation reports, -Delivery reports	Availability of funds	- Increased public investment budget for the Council and that	Report from the Divisional Delegation of Secondary Education and the

		- At least **03** workshops - At least **06** blocks of toilets - At least **03** home Economics labs are created - At least **03** administrative blocks At least **09** sewing machines -At least **06** photocopier -At least **06** libraries Construction of 03 classrooms At least **02** oscillators -At least **06** computer laboratories with internet -At least **06** playing grounds **06** pairs of jersey, **12** football nets, **12** footballs and **12** handballs -At least **64** computers -At least **05** science laboratories			of the Ministry of Secondary Education	Council
	7) Water and electricity supplied to the schools	-At least **06** schools are supplied with	Contract award documents	Availability of funds	- Increased public	Report from the ministry of

	in Balikumbat	electrical energy - At least all schools receive portable drinking water	Handing over of project reports, Pictures Field visits, Reports		investment budget	Secondary Education
	8) School structures and equipments are adapted to suit the needs of children with disabilities	At least all the schools are adapted to suit the needs of the children with disabilities (Purchase of wheel chairs)	Pictures of structures	Availability of funds	- Increased public investment budget	Report from the ministry of Secondary Education
	9) Schools are assisted by council to acquire land certificates	All schools are having land certificates	Report of the Mayor, DO and DD for secondary education Report of DD for Land Tenure	Availability of Funds	- Increased public investment budget	Report from the ministry of Secondary Education

Activities with respect to the different Results	**Estimated Amounts**
1.1. Renovate and rehabilitate of GSS Nyugu	10,000,000
1.2. Carry out feasibility studies	3,000,000
1.3. Tender for the project	450,000
1.4. Follow up of project	6,000,000
1.5. Construction of 03 administrative blocks	150,000,000
2.1. Construction of GTC Baligashu and GTC Bafanji	200,000,000
2.2. Carry out feasibility studies	10,000,000
2.3. Tender for the project	900,000
2.4. Follow up of project	8,000,000
3.1. Lobby for the employment of staff in all the secondary schools	1,000,000
4.1. Construction of at least 02 low cost staff quarters	40,000,000
5.1. Lobby for the creation of a GSS in Baligasin	500,000
6.1. Construction and equipment of 03 classrooms	24,000,000

6.2. Construction of 03 home Economics labs	60,000,000
6.4. Construction of 05 Science Labs	130,000,000
6.5. Construction of 03 workshops	75,000,000
6.6. Construction of 06 libraries	180,000,000
6.7. Construction of 06 block of toilets	21,000,000
6.8. Construction of 06 computer labs	300,000,000
6.9. Purchase of 449 benches	542,533
6.10. Purchase of at least 10 wheel chairs	500,000
6.11. Purchase of 64 computers	16,000,000
6.12. Purchase of 06 photocopiers	6,000,000
6.13. Construction of 06 playing grounds	300,000,000
6.14. Purchase of 02 oscillators	2,000,000
6.15. Purchase of 61 tables	3,000,000
6.16. Purchase of 61 table chairs	1,250,000
6.17. Purchase of 09 sewing machines	5,000,000
6.18. Feasibility study	2,700,000
6.19. Tendering	2,700,000
6.20. Supervision	500,000,000
7.1. Extension of electricity to schools	50,000,000
7.2. Six Schools do receive potable water	90,000,000
7.3. Carry out feasibility studies	2,700,000
7.4. Negotiate with AES SONEL, Water management Committees and CDE	30,000,000
7.5. Follow up execution of works	3000000
8.1. Purchase of study materials that could be exploited by disables(Text books for blind, tapes	10,000,000
9.1. Assistance of schools to have land certificates	15,000,000
9.2. Scholarship to deserving students	12,000,000

14) Sector: Labour and Social Security

Strategy: Promotion and protection of workers' rights, employee-employer relationship and good working conditions; for all categories of work/labour		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Ensure the respect and protection of basic rights of employees and employers as per labour laws in Balikumbat council area	-Increase in number of trade unions -Reduction in the number of work related strikes and lock outs -Increase in job satisfaction and output of employees	Reports from Divisional service of MINTSS	Both employers and employees respect labour laws	-Favourable working conditions	Reports from delegation of MINTSS
Specific objective	To improve on the working conditions of workers in the Council area through provision of MINTSS services	-Increase in the number of employees and employers whose rights are protected	Reports from Divisional service of MINTSS	Both employers and employees respect the labour laws	-Favourable working conditions	Reports from the divisional delegation of MINTSS
Results (Strategic axes)	1) A sub divisional delegation For labour and social security is created in Balikumbat council area	-Decision creating Sub Divisional delegation -Appointment decision of a Sub Divisional Delegate	Reports from Divisional service of Labour and Social Security	-Availability of funds -Availability of land -Availability of staff	-Increase in public funds for MINTSS -Presentation of Land certificate -Number of staff recruited	Reports from the divisional delegation of MINTSS
	2) The sub divitional delegation is constructed and equipped.	-Infrastructures -Provision of basic office equipments	Reports from the divisional delegation of	- Availability of funds -Availability of	-Increased public funds in the MINTSS	-Reports from the divisional delegation of

		-Employment of at least 04 staff	MINTSS	staff		MINTSS
	3) Trade union leaders are trained on labour laws and social dialogue	-Number of trade union leaders trained -Number of peacefully resolved grievances of workers	Reports from Divisional service of MINTSS	-Availability of experts on labour laws -Availability of funds -Willingness of population to cooperate with MINTSS services	-Number of experts within the municipality -Increase in public funds for MINTSS	Reports from the divisional delegation of MINTSS
	4)Social security measures are ensured within the Balikumbat council area	-Increased number of workers registered in insurance institutions (e.g. CNPS)	Reports from Divisional service of MINTSS	-Availability of social security institutions -Availability of social security experts	-Number of social security institutions present -Number of experts within the municipality	Reports from divisional delegation of MINTSS

Activities as per expected results	**Estimated budgets**
1.1 Lobby and follow-up for the creation of Sub-Divisional Delegation of MINTSS	800.000
2.1 Lobby for the construction of Sub-Divisional Delegation of MINTSS	500.000
2. 1 Tendering for feasibility studies	450.000
2.3 Feasibility studies proper	1.000.000
2.4 Follow up of projects	500.000
2.5 Construction and equipment of Sub-Divisional Delegation of MINTSS	20.000.000
3.1 Training of trade union leaders	2.000.000
4.1 Facilitating registration of workers into CNPS	2.000.000

15) Sector: Mines, Industry and Technological Development

Strategy: Exploration, evaluation and exploitation of the mineral wealth of the nation, Promote and protect property rights and promote technological development of the Republic of Cameroon.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Minerals are identified and made accessible to potential exploiters in Balikumbat council area by 2035	- Increase number of quarries being legally exploited - Inventory on all the mineral potential is made	Report from the Divisional delegation of Mines and the mayor	Availability of funds	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Council and Divisional Delegation of mines
Specific objective	1)To sustain ably exploit available minerals in the Balikumbat council area	Increase number of quarries identified	Report from the Divisional delegation of Mines and the Mayor.	Availability of funds and minerals	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Council and Divisional Delegation of mines.
	2)To educate exploiters and transporters on transporting and exploiting norms	-ware bills are issued to all transporters and exploiters registered	Report from the Divisional delegation of Mines and the Mayor.	Availability of funds and minerals	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Council and Divisional Delegation of mines.

Results (Strategic axes)	1) Mineral exploiters are trained and educated (train and educate or sensitize exploiters and transporters)	Number of explorers is increased.	Report from the Divisional delegation of Mines and the Mayor	Availability of experts to facilitate procedure of training	Number of experts available	Report from the Divisional Delegation of mines and Mayor.
	2) The quarry exploitation and management conditions are improved	Number of quarries ameliorated	Report from the Divisional delegation of Mines and the mayor	Availability of experts to facilitate procedure of registration	Number of experts available	Report from the Divisional Delegation of mines and the Mayor
	3) A post of Industries Mines and Technological Development is created, constructed and equipped in Balikumbat council area	01 post is created, constructed and equipped	Report from the Divisional delegation of Mines and the mayor	Availability of funds	Increased investment budget for the Ministry of mines. Increase in the revenue of the council	Report from the Divisional Delegation of mines and the Mayor

Activities as per expected results`	**Estimated budgets**
1.1. lobby for the training of workers	300,000
1.2 training and capacity buildings in the exploitation of minerals	500,000
2.1 lobby for the identification and demarcation of mineral sites (Inventory included)	500,000
2.2 identification and demarcation of mineral sites	10,000,000
3.1 Lobby for the construction and equipment of post	500.000
3.2. Tendering	450.000
33. Feasibility studies	300.000
3.4. Follow up of project	200.000
3.5. Construction and equipment	20.000.000
3.6. Reception	450.000
3.7 lobby for staffs	500.000

16) Environment, protection of nature and sustainable development

Strategy Sustainable protection of wildlife and to ensure a healthy environment for everybody living in Cameroon		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	-Ensure and maintain a sustainable managed environment in Balikumbat municipality by the year 2035	At least 1 clean up campaign is organised monthly within each village -Control and inspection of establishments considered as polluting (noise, odorous, cumbrous, dangerous/ poisonous ionic contents)	D.O's and Mayor's orders for clean up	-Available environmental experts in the field -Willingness of community to work towards the sustainability of their environment	-Increase in the number of environmental experts in the field - increase in the number of people taking part in clean-up campaigns	- reports from the council, divisional delegation of environmen t
Specific objective	Educate and involve the population of the Balikumbat Municipality on environmental friendly practices	Percentage increase in the knowledge and activities on environmental practices	Municipal order creating environmental committees Reports from mayor and delegation	Each village has an environmental committee	05\environmental committees are created	Reports from the divisional delegation of environmen t
Results (Strategic axes)	1) Sustainable management of Environment in all the villages of the municipality is ensured	A follow-up committee is set-up at municipal level Community members are trained on hygiene and sanitation and assorted waste	Reports of the follow-up committee	Proper functioning of environmental committees	05 environmentally sustainable villages	Reports from the divisional delegation of environmen t

		management). -Communities are sensitized on environmental management methods				
	2) Environmental conservation practices are improved.	At least 01 town green is constructed in Balikumbat council area	-Mayor's report -Reports of the divisional delegate of Environment and Nature Protection	Availability of funds Availability of the green spaces	- % increase in public investment budget in the Environment sector -% increase of council budget	Reports of the Delegate and reports of the Mayor
	3) Environmental friendly clubs are created in educational institutions	05 clubs in the primary schools in the municipality and one each for a secondary school	-Mayor's report -Reports of the divisional delegate of Environment and Nature Protection -report from head teachers and principals	Availability of experts and funds	- % increase in public investment budget in the Environment sector -% increase of council budget	Reports of the Delegate and reports of the Mayor
	4) An environmental / protection control post is created and constructed	01 environment/protection control post is created and established	-Ministerial order creating control environment control post	Availability of funds	- % increase in public investment budget in the Environment sector -% increase of council budget	Reports of the Delegate and reports of the Mayor
	5) Establishment of sewage disposable Means (creation of dump	At least 01 dump site is created per village -Trash cans are provided where	Mayors report and delegation of environment and protection	Availability of funds	- % increase in public investment budget in the Environment sector	Reports of the Delegate and reports

	sites)	necessary (especially in schools and markets)	of nature		-% increase of council budget	of the Mayor

Activities as per expected results	**Estimated budgets**
1.1) Setting up of follow-up committee	**100.000**
1.2) Follow-up of activities	**500.000**
2.1) Feasibility studies for the mapping out of green space	**500.000**
2.2) Mapping out of green spaces	**5,000,000**
2.3) creation of green space proper	**10,000,000**
2.4) lobby for the employment of workers in the green spaces	**100,000**
2.5) yearly maintenance of green spaces	**200,000**
3.1) lobby for the formation of environmental friendly clubs	**200,000**
3.2 creation of clubs proper	**200,000**
3.3) training and education of members in clubs	**5,000,000**
3.4) sponsorship of activities of the clubs	**2,000,000**
4.1) lobby for the creation of a sub delegation	**450,000**

17) Sector. Basic Education

Strategy: Provide quality basic education and ensure its accessibility to all pupil of school going age		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective, Specific objective	Improve access to quality basic education for all children by the year 2035.	Percentage increased in number of nursery and primary schools equipped and staffed by government	-Report from the inspectorate and the Divisional delegate of Basic Education	Sufficient public funds available	Increase in the investment budget in the ministry of Basic Education	Report from the regional and Divisional delegates of Basic Education

Specific objective	1)To create, construct and equip more nursery schools	At least 5 nursery schools are created, constructed and equipped (each per village)	-Report from the inspectorate and the Divisional Delegate of Basic Education	Sufficient public funds available	Increase in the investment budget in the ministry of Basic Education	Report from the regional, Divisional delegates of Basic Education and inspectorate
Specific objective	2)To staff all the schools with qualified teachers	Government recruits and posts at least 31 teachers to all the primary and nursery schools in Balikumbat	-Decision posting Teachers to schools, -Assumption of duties	Sufficient public funds available	Increase in the investment budget in the Ministry of Basic Education	Report from the regional, Divisional delegates of Basic Education and inspectorate
Specific objective	3)To equip the school s with basic infrastructure and to renovate existing schools	Schools have enough basic infrastructure for quality education	-School records -Report from the inspectorate of Basic Education -Report from the council	Sufficient public funds available	Increase in the investment budget in the ministry of Basic Education	Report from the regional, Divisional delegates of Basic Education and inspectorate Report from the mayor
Results (Strategic axes)	1) Number of teachers for basic education in Balikumbat municipality increased	Government recruits and post 50 teachers to all the primary and nursery schools in Balikumbat	-Decision posting Teachers to schools, -Assumption of duties	Sufficient public funds available	Increase in the investment budget in the Ministry of Basic Education	Report from the regional, Divisional delegates of Basic Education and inspectorate
Results (Strategic	2) All schools should have enough basic	At least **30** play grounds are created	Receipts, Pro-forma invoices	Sufficient public funds available	Increase in the investment	-Report from the regional

axes)	infrastructure (Playing grounds, classrooms, benches, toilets, HM office) and with old structures renovated and constructed to suit the needs of the disable	At least **09** blocks of two classrooms each are constructed	Delegation reports, Inspection reports		budget in the ministry of Basic Education	and Divisional delegates of Basic Education -Report of the Mayor
		At least **05** libraries are constructed	Delivery reports			
		At least **35** blocks of toilets are constructed				
		At least **2150** desks are provided				
		At least all nursery schools receive playing toys and tools				
		- Drinking pales and cups are provided to all P&N schools				
		-At least **01** computer each are provided to each P$N Schools				
		-At least **46** office chairs are provided				
		Purchase of **18** office tables				
		Purchase of **95** paper baskets				
		Purchase of **18** school balls				
		-At least **65** kids chairs are provided				

		-At least **13 kid** tables are supplied				
		Purchase of **18** school band				
		Planting of **180** trees in all schools				
		At least **18** first aid boxes are provided				
		Rehabilitation of **02** classrooms				

Activities with respect to the different Results	**Estimated Amounts**
2.1 Lobby for the employment of qualified staff for schools	2000,000
3.1. Construction of 13 classrooms	155076923
3.2. Renovation of 5 existing classrooms	5,000,000
3.3. Construction of 35 modern toilets	35,000,000
3.4. Construction of 05 libraries	25,000,000
3.6. Purchase of 95 waste paper basket	75,000
3.7.Construction of 20 playgrounds	16,000,000
3.8. Purchase of 20 drinking pales and cups	20,000
3.9. Purchase of 01 computer per school	5,100,000
3.10 Construction and equipment of Inspectorate of Basic Education	50,000,000
3.12. Purchase of 20 first aid boxes	1,700,000
3.13. Purchase of 01 school band per school	500,000
3.14.Purchase of 20 school balls	340,000
3.15. Purchase of playing toys and tools for kids in 08 nursery schools	45,000
3.16.Purchase of 2150 desks	25,650,000
3.17. Purchase of 46 office chairs	555,000
3.18. Purchase of 13 kids tables	300,000
3.19. Purchase of 65 kids chairs	5,270,000
3.20. At least 5 nursery schools are created constructed and fully equipped	15,000,000

18) Higher Education

Strategy		Indicator by level of strategy & source of verification		Assumptions	Indicators of Assumptions and source of verification	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improve access to quality higher education in the Balikumbat Council municipality	% increase in number of students studying in higher educational institutes within the municipality	Field reports	Availability of funds -availability of land	Increased investment budget of Council and that from the ministry	Report from Council and from ministry of higher Education
Specific objective	1) To create a higher institution in Balikumbat Council municipality	-01 professional higher institution created	-Field reports, -Pictures -Ministerial order creating higher institution	-Availability of land -Availability of funds	Presentation of land certificates -Increased public investment budget in the ministry of higher education	Report from the ministry of Higher Education
Results (Strategic axes)	1) Professional higher education institutions are created, constructed and appropriately staffed	01 professional higher institutions created and constructed	Decrees creating higher institutions Reports of supervision and decision posting teachers to institutions	-Availability of land -Availability of funds	Presentation of land certificates -Increased public investment budget in the ministry of higher education	Report from the ministry of Higher Education

Activities with respect to the different Results	**Estimated Amounts**
1.1. Lobby for the creation of professional higher institution in Balikumbat municipality	900,000
1.2. Carry out feasibility studies	9,000,000
1.3. Construction of 01professional higher institution	90,000,000
1.4. Lobby for the recruitment of qualified staff for higher institution	500,000

19) Youth Affairs and Civic Education

Strategy		Indicator by level of strategy & source of verification			Indicators of Assumptions and source of verification	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Promotion of youth activities in the municipality to about 80% by the year 2020	Increment in youth activities and job opportunities	Reports from the delegation of youth affairs and civic education	Availability of funds and experts to trained youths	Increased investment budget for the Ministry of youths and civic education and that of the council	Report from the Council and Divisional Delegation of youth and civic education
Specific objective	Involvement of youths in socio-economic activities in the Balikumbat municipality	Increment in youth activities	Reports from the delegation of youth affairs and civic education	Availability of funds and experts	Increased investment budget for the Ministry of youths and civic education and that of the council	Report from the Council and Divisional Delegation of youth and civic education
Results (Strategic axes)	1) Multi-purpose youth empowerment centre constructed	At least 01 centre is constructed and equipped in Balikumbat municipality	Reports from the delegation of youth affairs and civic education	Availability of funds	Increased investment budget for the Ministry of youths and civic education and that of the council	Report from the Council and Divisional Delegation of youth and civic education.
	2) Job opportunities are created for youths within the council area and youths informed about existing job opportunities in order areas of the territory	Increment in job opportunities	Reports from the delegation of youth affairs and civic education	Availability of funds	Increased investment budget for the Ministry of youths and civic education and that of the council	Report from the Council and Divisional Delegation of youth and civic education
	3) Training of youths in different socio-	Percentage increase in the	Reports from the delegation of	Availability of experts	Increased investment budget for the Ministry	Report from the Council and

	economic activities	number of youths trained and employed	youth affairs and civic education		of youths and civic education and that of the council	Divisional Delegation of youth and civic education
	4) creation of a Sub Divisional Delegation of Youth Affairs	01 Sub Delegation is created	Reports from the delegation of youth affairs and civic education	Availability of funds	Increased investment budget for the Ministry of youths and civic education and that of the council	Report from the Council and Divisional Delegation of youth and civic education

Activities as per expected results`	**Estimated budgets**
1.1) lobby for the creation of a youth empowerment centre	**450.000**
1.2) tender for the creation of centre	**450.000**
1.3) feasibility studies	**250.000**
1.4) construction of centre proper	**20.000.000**
1.5) equipment of centre	**10.000.000**
1.6) reception of centre	**200.000**
1..7) lobby for the employment of workers in the centre	**200.000**
2.1) provision of petty job opportunities within the council area	**20.000.000**
3.1) lobby for experts	**500.000**
3.2) organisation of workshops, seminars, capacity buildings, psycho talks and trainings	**500.000**
4.1) lobby for the creation of a sub delegation	**450.000**
4.2) tender for the creation of delegation	**500.000**
4.3) feasibility studies	**500.000**
4.4) construction proper of delegation	**25.000.000**
4.5) equipment of delegation	**50.000.000**
4.6) reception of delegation	**500.000**

20) Transport

Strategy. organize transportation and provide a save, secured and comfortable means of transport to the public.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improve on the organisation of the transport sector and provide a safe, secured and comfortable means of transportation within the Balikumbat Municipality	-Increased number of road safety trips per year -All drivers/riders are well trained and awarded drivers licence	Report from the Divisional delegation of Transport and that from the SDO	-Availability of funds	-Increased public budget in the ministry of Transport -Increase budget of the council	- Reports from the Divisional Delegation of Transport -Reports of the Mayor
Specific objective	1) Transport infrastructure, facilities and services in Balikumbat are improved	-Increased number of road safety trips per year -All drivers/riders are well trained and given drivers licence	Report from the Divisional delegation of Transport and that from the SDO -Reports from the council	-Availability of funds -availability of land	-Increased public budget in the ministry of Transport -Increase budget of the council	- Reports from the Divisional Delegation of Sports -Reports of the Mayor
	2) To ensure the security of passengers and transporters	- At least 03 road safety trips are carried out a year - Constant patrol of forces of law and	Reports from the SDO and Divisional Delegation of transport	The ministry of transport has given the right for more that 05 road safety	Ministerial order lunching road safety campaigns	Report of the Divisional Delegation of Transport and that of the SDO

		order		campaigns a year		
	1) Creation of motor/bike park	At least 06 motor parks are created (each in a village having a market)	Report from the Divisional delegation of Transport and Commerce -Reports from the council	-Availability of funds -Availability of land	-Increased public budget in the ministry of Transport -Increase budget of the council	- Reports from the Divisional Delegation of Transport -Reports of the Mayor
	2) Road safety trips are often carried out	At least 03 road safety trips are carried out a year (or constant road safety trips)	Reports from the SDO and Divisional Delegation of transport	The ministry of transport has given the right for more that 05 road safety campaigns a year	Ministerial order lunching road safety campaigns	Report of the Divisional Delegation of Transport and that of the SDO
	3) Harmonize and regulate activities in the transport sector	-Unions of transporters -Transport fare tariff -Uniforms -Number plates and documents	Reports from the SDO and Divisional Delegation of transport	-Availability of funds -Availability of land	-Increased public budget in the ministry of Transport -Increase budget of the council	- Reports from the Divisional Delegation of Transport -Reports of the Mayor
	4) A driving school is created, constructed and equipped	01 structure for the driving school is constructed	Field reports Pictures Report from the divisional delegation of transport Report from the mayor	-Availability of funds -Availability of land	-Increased public budget in the ministry of Transport -Increase budget of the council	- Reports from the Divisional Delegation of Transport -Reports of the Mayor
Activities with respect to the different Results					**Estimated Amounts**	

3.1. Lobby for the creation of 07 motor parks	500,000
3.2. Carry out feasibility studies	10,000,000
3.3. Provide basic public facilities in parks	20,000,000
3.4. Lobby for funding and partnerships	500,000
3.3. At least 3 road safety trips are organized (especially surprising ones) yearly	5,000,000
3.6. Encourage the organisation of the transporters' association	200,000
3.7. Organise sensitisation campaigns on the subject matter and sanction defaulters	3600000
3.9 creation, construction and equipment of driving school	50,000,000

21) Sector. Culture

Strategy. Promotion and protection of the different cultures observed in Cameroon		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Preservation and enhancement of existing cultural heritage in Balikumbat Municipality by 2020	Number of sacred sites and rituals preserved	Traditional council records	Indigenous cultural practices are sustained	Increase in the number of manifestations of cultural activities	Traditional council records
Specific objective	1)To ensure the promotion and documentation of culture aspects in Balikumbat municipality	All cultural norms and historical information are documented by traditional councils for future generations	Village development Association and traditional council records	All the members in the community are ready to preserve and respect the norms governing cultural activities	Number of cultural events carried out and documented within a year.	Village development Association and traditional council records
	2)To create and construct a cultural museum in	01 cultural museum is created and	Report from the divisional	All the members in the community	Number of tourists / visitors	Village development

	Balikumbat municipality	constructed in Fura-Awa municipality	delegation of Culture	are willing to patronize their cultural heritage	to museum	Association and traditional council records
	3)To construct and equip a Sub Divisional delegation of Culture	A Sub Divisional delegation of culture is constructed	Ministerial order creating a Sub-Divisional delegation of Culture	-Available funds -Available land	A land certificate is presented -Increase in public funds for the Ministry of Culture	-Field reports -Picture -Report from the divisional delegation of Culture
Results (Strategic axes)	1) Construction of community halls for cultural activities.	02 community halls are constructed in Baligasin and Bamunkumbit	Pictures Field visits Reports from delegation of culture	-Available funds -Available land	-Land certificate is presented -Increase in public funds for the Ministry of Culture	Field reports -Picture -Report from the divisional delegation of Culture
	2)Completion of existing community halls	02 community halls in Bafanji and Baligashu respectively are completed	Pictures Field visits Reports from delegation of culture	-Available funds	-Increase in public funds for the Ministry of Culture	Field reports -Picture -Report from the divisional delegation of Culture
	3) Construction of a cultural museum	01 cultural museum is constructed in Balikumbat Village	Pictures Field visits Reports from delegation of culture	-Available funds -Available land -Available cultural antiquities	A land certificate is presented -Increase in public funds for the Ministry of Culture	Field reports -Picture -Report from the divisional delegation of Culture

	4) Construct and equip a Sub Divisional delegation of Culture	A Sub Divisional delegation of culture is constructed at Balikumbat	Ministerial order creating a Sub-Divisional delegation of Culture	-Available funds -Available land	A land certificate is presented -Increase in public funds for the Ministry of Culture	-Field reports -Picture -Report from the divisional delegation of Culture

Activities as per expected results`	**Estimated budgets**
1.1 Lobby for the construction of 02 community halls.	**500.000**
1.2. Tendering for 02 community halls	**900.000**
1.3. Feasibility studies	**750.000**
1.4. Follow up of projects	**1.000.000**
1.5. Construction of 02 community halls	**20.000.000**
1.6. Tendering for the 02 community halls	**5.400.000**
2.1 Lobby for the completion of 02 community halls	**100.000**
2.2. Tendering for 02 community halls	**900.000**
2.3. Feasibility studies	**200.000**
2.4. Follow up of projects	**100.000**
2.5. Completion of 02 community hall	**10.000.000**
2.6. Tendering for the completion	**900.000**
3.1 Lobby for the construction of 01 cultural museum	**100.000**
3.2. Tendering for 01 cultural museum	**450.000**
3.3. Feasibility studies	**200.000**
3.4. Follow up of projects	**100.000**
3.5. Construction of 01 cultural museum	**7.000.000**
3.6. Tendering for the 01 cultural museum	**450.000**

4.1 Lobby for the construction and equipment of delegation	**500.000**
4.2. Tendering	**900.000**
4.3. Feasibility studies	**600.000**
4.4. Follow up of projects	**400.000**
4.5. Construction and equipment	**20.000.000**
4.6. Tendering	**450.000**

22) Sector. Sports and Physical Education

Strategy		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Promotion of sporting activities in the municipality to about 80% by the year 2035	Increment in sporting activities	Reports from the delegation of sports and physical education	Availability of funds and experts to trained athletes	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
Specific objective	Increment in sporting activities and improvement of talents of athletes in the Balikumbat municipality	Increment in sporting activities	Reports from the delegation of sports and physical education	Availability of funds and experts	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
Results (Strategic axes)	1) creation and construction of a municipal stadium in Balikumbat	At least 01 stadium is constructed in Balikumbat village	Reports from the delegation of sports and physical education	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education

	2)Organisation of sporting competition such as fenasco A and B games	Increment in sporting activities	Reports from the delegation of sports and physical education	Availability of experts	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education
	3)Creation of a sub delegation of sports and physical education	01 sub delegation is created	Decision creating sub delegation	Availability of funds	Increased investment budget for the Ministry of sports and physical education and the council	Report from the Council and Divisional Delegation of sports and physical education

Activities as per expected results`	**Estimated budgets**
1.1) lobby for the creation of a Municipal stadium	**450.000**
1.2) tender for the creation of Municipal stadium	**450.000**
1.3) feasibility studies	**1.000.000**
1.4) construction of stadium proper	**50.000.000**
1.5) reception of stadium	**200.000**
2.1) organisation and sponsorship of sporting competitions	**2.000.000**
3.1) lobby for the creation of a sub delegation	**450.000**
3.2) tender for the creation of delegation	**500.000**
3.3) feasibility studies	**500.000**
3.4) construction proper of delegation	**25.000.000**
3.5) equipment of delegation	**50.000.000**
3.6) reception of delegation	**500.000**

23) Forestry and Wildlife

Strategy. Ensure sustainable utilization and exploitation of fauna, and the conservation of Bio-diversity.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Sustainable lumbering and protection of existing games in the Balikumbat municipality by 2035	Fauna and flora in existing forest is well protected and more re-aforestation community nurseries are created for re-aforestation	Field reports and Activity report from the Divisional Delegation of forestry and wild life.	Presence of extension experts in the field	Creation of forest control posts in the Municipality	Reports from the Divisional delegation of Forestry
Specific objective	-Improve forestry and wildlife practices in the municipality	Fauna and flora in existing forest is well protected and more forest areas created for re-aforestation	Field reports and Activity report from the Divisional Delegation of forestry and wild life.	Presence of extension experts in the field	Creation of forest control posts in the Municipality	Reports from the Divisional delegation of Forestry
Results (Strategic axes)	1) Natural forests and all protected areas in municipality are properly managed	Creation of a forest vigilance management committee for all the 05 villages.	Field reports from the Council and other extension experts from the Delegation of Forestry	All members of the community respect forestry laws	Community members properly manage forest and protected areas	Fields reports
	2) Council forest reserves are created within the municipality and well maintained	Council forest reserve areas are created	Project documents, field visits and reports from communities	Enough funds and land for the creation of community forests	Increased council budget and increased public funds for the sector of forestry.	Mayor's report and report of the divisional delegate of forestry.

	3) Wildlife and endangered forest species are protected in the forest by the council	All endangered species within protected areas are preserved	Reports from forest control post and Divisional Delegation	All members of the community respect forestry laws	Community members properly manage forest and protected areas	Fields reports
	4) Sacred forest areas are identified and protected	In all the villages	Field reports from the Council and other traditional authorities	Availability of funds	Percentage increase in the investment budget of the ministry of forestry and wild life and that of the council	Reports from the Divisional delegation of Forestry and wild life

Activities as per expected results	**Estimated budgets**
1.1 Lobby for the creation of forest vigilance management committee in each village	**500.000**
1.2 Creation of committees	**500.000**
1.4 follow up of activities	**1,000,000**
2.1 feasibility studies for council forest	**500,000**
2.2 Demarcation of council forest area	**20,000,000**
2.4 follow up of activities	**1,000,000**
3.1 seminars and workshop aimed at sensitizing communities on forestry and wild life laws	**500,000**
4.1) demarcation of sacred sites	**5,000,000**

24) **Sector. Trade**

Strategy. promote and protect trading activities and support the national economy; throughout the Republic of Cameroon and international territory		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Improve on the system of commercialisation, marketing, and effectively ensure the protection of consumers and producers in Balikumbat municipality	Sales invoices issued for every article that is bought and all the business men registered with the council	Reports from the council and Divisional Delegate of trade	All the traders respect all the commercial laws -Availability of funds	Increase in Council investment budget	Reports from the Council
Specific objective	1) Improve on the development of the commercial sector within Balikumbat	Whole sale shops are created	Reports from Delegation and Council	Availability of funds	Increase in Council investment budget	Reports from the Council
	2) To construct Markets(With sheds, a fence and a nursery in each)	At least 70 sheds and 07 markets are constructed	Reports from DD of Trade and from Council	Availability of funds	Increase in investment budget of the Council and that of the sector of trade	Report from Council and that of DD of Trade
Results (Strategic axes)	1) Business registration procedures within Balikumbat are facilitated	Registration procedures facilitated	Field reports and feed back from business people -Report from Council	Availability of experts to direct business men on registration procedures	Increased number of trade experts present in the field	Report from Divisional Delegate of Trade
	2) Effective price control is carried out within the	At least 3 price control checks are	Reports from the council	-Availability of price	Increase council budget	Reports from the

	municipality	carried out yearly.		control committee -Availability of funds		council
	3) Construction of markets	At least 07 markets are constructed	Reports from DD of Trade and from Council -Pictures and field visits	Availability of funds	Increase in investment budget of the Council and that of the sector of trade	Report from Council and that of DD of Trade

Activities with respect to the different Results	**Estimated Amounts**
1.2. Build partnerships and collaboration with related services	0
2.1. Frequent price control checks (about 3 per year)	300,000
3.2. Construction of 07 markets	80,000,000
3.3. Construction of 70 market sheds	187,500,000
3.4. Rehabilitation of 14 toilets	600,000
3.5. Construction of 14 urinaries	900,000
3.6. Create and construct 07 whole sale shops	70,000,000
3.8. Construction of 07 Nurseries	100,000,000
3.10. Carry out feasibility studies	122,550,000
3.11. Build partnerships and lobby for funding	10,000,000

25) Water and Energy

Strategy: Pprovide potable water to all communities; identify the needs of extension and provision of grid electricity to localities far from the national electric grid.		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Create access to electricity and quality potable water in communities of Balikumbat municipality	All 17villages have electricity and quality water	Reports from the Divisional Delegation of water and Energy -Field reports	Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor
Specific objective	1) To create new water schemes in 02 villages in Balikumbat Municipality	At least 02 new water schemes created (01 in Balikumbat and the other in Bamunkumbit	Reports from the Divisional Delegation of Water and Energy -Field reports	Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor
	2) Provide electricity to all the villages in Balikumbat Council Municipality	All 05 villages of Balikumbat Municipality are electrified	Reports from the Divisional Delegation of Water and Energy -Field reports	-Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor
Results (Strategic axes)	1) New water schemes are developed	01 in Balikumbat and extended to Bafanji and the other in Bamunkumbit which will also supply Baligansin and	Reports from the Divisional Delegation of Water and Energy -Field reports	-Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor

		Baligashu				
	2) Water catchments are constructed and protected in Balikumbat council area	At least 03 new water catchments are constructed in Bafanji, Bamunkumbit and Baligasi respectively	Reports from the Council	Availability of funds	-Increase budget of the council	Reports of the Mayor
	3) Stand taps are constructed in Balikumbat council area	At least 129 stand taps are installed in Balikumbat council area	Reports from the Council	Availability of funds	-Increase budget of the council	Reports of the Mayor
	4) Electricity is installed in 03 villages in Balikumbat Municipality	Electrification of Baligasin, Baligashu and Bamunkumbit	Reports from the Divisional Delegation of Water and Energy -Field reports	-Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor
	5) Electricity is extended to all quarters in villages in Balikumbat Municipality	Electricity is extended to the quarters of Bafanji and Balikumbat not yet having electricity.	Reports from the Divisional Delegation of Water and Energy -Field reports	-Availability of funds	-Increased public budget in the ministry of Water and Energy -Increase budget of the council	- Reports from the Divisional Delegation of Water and Energy -Reports of the Mayor

Activities with respect to the different Results	**Estimated Amounts**
1.1. Creation and construction of 02 giant water schemes	100,000,000
2.2. Protection of 17 water catchments	17,000,000
2.3. Construction of 129 stand taps	31,200,000
2.4. Carry out feasibility studies in various communities	25,500,000
2.5 Lobby for funding	500,000
2.6 Tender cost	10,000,000
2.7 Supervision cost	17,000,000
2.8 Train 05 water management committees	2,550,000
3.1. Installation of electricity in 03 villages	300,000,000

3.2. Extension of electricity to all quarters of all 02 villages	400,000,000
3.6. Lobby	500,000
3.7. Feasibility studies	17,000,000
3.8. Tendering	7,650,000
3.9. Supervision	17,000,000

26) Public Works

Strategy: Ensure rapid development in terms of construction of roads and buildings, and to provide the population with suitable roads and accommodation.		**Indicator by level of strategy & source of verification**		**Assumptions**	**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Road network in the Balikumbat Municipality is improved	% improvement in state of roads and % increase in number of roads constructed	Report from the Divisional delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
Specific objective	1) Rehabilitation of at least 70% of road network by 2035(including farm to market roads) in Balikumbat	At least 70% of existing roads in Balikumbat are rehabilitated	Report from the Divisional Delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council

Specific Objective	2) Creation of New roads	At least 01new road is created from Baligasin to Baligashu	Report from the Divisional delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
Specific Objective	3) To construct roads, bridges and culverts in Balikumbat Municipality	-At least 10 bridges and 30 culverts are constructed in 05 villages -27.5 Km of roads is tarred with economic tar	Report from the Divisional delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
Results (Strategic axes	1) All the roads in Balikumbat are repaired /graded	Roads in all the 05 villages of Balikumbat are repaired/graded(farm to market roads inclusive)	Report from the Divisional Delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
	2) Creation of new roads in the Balikumbat Municipality	At least 01 new road is created from Baligasin to Baligashu	Report from the Divisional Delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
	3) Bridges and culverts are constructed in Balikumbat	-At least 10 bridges and 30 culverts are constructed in 05 villages	Report from the Divisional delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council

	4) All the major roads in the Balikumbat Municipality are tarred	27.5 Km of roads is tarred	Report from the Divisional delegation of Public works -Field reports -pictures	Availability of funds	Increased public investment budget of the ministry of Public works -Increased budget of the council	-Report from the ministry of public works -Financial documents of the Council
	5) Road is opened from Baligasin to Baligashu	At least 3Km of road is opened	Field pictures -Report of mayor of Balikumbat	Availability of funds	Increased public investment budget of the ministry of Public works -Increased investment budget for Balikumbat	ministry of public works -Financial documents for both Balikumbat

Activities with respect to the different Results	**Estimated Amounts**
1.1. Repair/grading of all existing roads in 05 villages in Balikumbat	100,000,000
2.1 Creation of at least 01 new road from Baligasin to Baligashu	1,500,000,000
2.2 . Feasibility studies	5,000,000
2.3. Tendering	450,000
2.4. Supervision	1,000,000
2.5. Regular maintenance of roads	170,000,000
2.6 Lobby for funding	500,000
2.7 Tendering process	450,000
2.8 Follow up execution of works	1,000,000
2.9. Carry out feasibility studies and assess road infrastructure needs of the various communities	1,000,000,000
2.10.Tendering process	900,000
2.11 Follow up execution of works	1,700,000,000
2.12 Identify, train and install road management committees in concerned committees	3,400,000
3.1. Construction of 10 bridges	1,500,000,000
3.2. Construction of 30 culverts	18,000,000
4.1. Tarring of roads with economic tar	5,000,000,000

4.2. Carry out feasibility studies on identified roads	50,000,000
4.3. Lobby for funding	10,000,000
4.4. Tendering process	2,250,000
4.5. Follow up execution of works	5,000,000
5.1. Opening of road from Baligasi to Baligashu (3km)	24,000,000

27) Livestock, Fisheries and Animal Husbandary

Strategy:		**Indicator by level of strategy & source of verification**			**Indicators of Assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**	**Assumptions**	**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Increase and improve on livestock activities so as to increase animal out-put (income level) and ensure sustainability within Balikumbat Municipality	% increase in number of farmers involved in livestock activities % increase in number of veterinary and zoo-technical centres with all of them well staffed	Activity report of the Sub Delegation of Livestock Fisheries and Animal Industry	Able livestock farmers ready to adapt on modern methods of rearing	Number of farmers using modern methods of animal rearing	Records from the delegation of livestock
Specific objectives	1) Improve on the quality of animal and fishery production within Balikumbat Municipality	% increase in quality and quantity of animal and fishery products in the market and affordable by local population	-Report from the Sub Divisional Delegation of Livestock -Quality control report from the Council and Divisional delegation of Livestock	Able livestock farmers ready to adapt on modern methods of rearing	Number of farmers using modern methods of animal rearing	Records from the delegation of livestock

	2) To improve on the quantity Fish production in Balikumbat	Increase in number of fish farmers -A projection of at least 05 active fish farmers with at least 3 doing intensive fish culture using modern techniques	Report of sub Delegation of livestock fisheries and animal industry	Fish farmers are trained on fish rearing techniques	Increase number of farmers using modern techniques of fish cultivation	Reports from the divisional delegation of livestock
	3) To develop animal industries and improve on marketing of livestock products	-At least a meat slab and 02 fish stores are constructed	Field visits and pictures	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries
	4) The services of livestock, fisheries and animal industries sector in Balikumbat are constructed, equipped and adequately staffed	01 Vertinary post are constructed in Balikumbat	Field visits -Pictures -Reports from the Divisional delegation of Livestock and Council	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries
Results (Strategic axes)	1) Municipal dips for animals	01 cattle dip is constructed by 2035	Mayors report -field visits	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries

	2) Quantity of fish produced is increased	Increase in number of fish farmers -A projection of at least 05 active fish farmers	Report of sub Delegation of livestock fisheries and animal industry	Fish farmers are trained on fish rearing techniques	Increase number of farmers using modern techniques of fish cultivation	Reports from the divisional delegation of livestock
	3) Animal industries in the municipality developed	At least 01 meat slab is constructed in Balikumbat	Field visits and pictures	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries
	4) Marketing facilities and infrastructure for livestock products improved	- At least 1 standard meat slab and 02 fish stores are constructed	Field visits -Pictures -Reports from the Divisional Delegation of Livestock, Trade	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries
	5) Veterinary post is constructed in Balikumbat	- At least 01 veterinary post is constructed in Balikumbat - Animal control points are established in the Municipality	Field visits -Pictures -Reports from the Divisional delegation of Livestock and Council	-Availability of funds -Availability of land	-Increase in public budget in this ministry -Increase in council budget	Mayor's reports and reports from the delegation of livestock and animal industries

Activities with respect to the different Results	**Estimated Amounts**
1.1. Construct 1 cattle dip	30,000,000
2.1. Build capacity of farmers on fish pond construction and fish farming (a projection of about 05 active fish farmers)	1,500,000
2.2. Assess the livestock production needs of the livestock producers in the municipality	5,000,000

2.3. Intensify use of improved and adapted breeds for increased livestock production through subvention	3,000,000
2.4. Provide adequate technical support	100,000
3.1. Assess development needs of the animal products industries in Balikumbat municipality	1,000,000
4.1. Construct a new meat slaughter slab	8,000,000
4.2. Construction of 02 fish stores	20.000.000
4.3. Carry out feasibility studies	5,000,000
4.4. Tender	450,000
4.5. Supervision cost	1.500.000
4.6. Promote economic operators to set up animal industries	1,000,000
5.1. Construction and equipment of 01 vertinary post	40,000,000
5.2. Lobby for the recruitment of more livestock, fisheries and animal staff in the municipality	500,000
5.3. Carry out feasibility studies	10,000,000
5.4. Tender cost	900,000
5.5. Supervision cost	6,000,000

28) Agriculture and Rural Development

Strategy: To educate and train farmers so as to ensure food security in Cameroon.		**Indicator by source of strategy and source of verification**		**Assumptions**	**Indicators of assumptions and source of verification**	
Level	**Formulation**	**Indicators**	**Source of verification**		**Indicators**	**Source of verification**
Vision, Goal, Global Objective	Increase production, productivity and improve on the value of products exported from the municipality to ensure food security and improve on the	Average quantity of food produced by farmers within the municipality is improved upon	Report from CAPs Reports from Delegations of Agriculture	All farmers are willing to accept modern techniques of farming and to participate in rural development activities	Increased number of farmers using modern techniques of farming	Divisional and sub Divisional Delegation of agriculture

	economy of Balikumbat by 2035					
Specific Objective	1) Increase and sustain production and improve on rural development activities	Average number of farmers whose income levels from agriculture and rural development activities have increased	Activity report of the SDDA	All farmers are willing to accept modern techniques of farming and to participate in rural development activities	Increased number of farmers using modern techniques of farming	Divisional and sub Divisional Delegation of agriculture
Specific objective	2)To build the capacity of farmers on post harvest and farm management technology and to ensure the acquisition of post harvest management equipments	At least 80% of farmers are able to process and preserve their products	Farmers record, Report SDDA	Farmers willing and available to attend seminars on post harvest technology	At least 3 seminars on post harvest technology are organized per year	Activity report of the SDDA and training report
Results (Strategic Axes) Results Results Results	1) Agricultural productivity in the municipality is improved	Average yield per unit area of each farmer is increased	Annual Report	Available extension workers ready to train farmers on modern methods of farming	An increase in the number of extension workers available in the field	Divisional and sub Divisional Delegation of agriculture
	2) Marketing facilities for agricultural products improved	% of market out lay for agricultural products is increased upon	Report from Divisional Delegation of Commerce, Balikumbat council annual report, Reports from field	Availability of funds	Increased in Council investment Budget	Report from the Council

			Visits			
	3) Post harvest technology for agric products in the municipality is improved	At least 80% of farmers are able to process and preserve their products	Farmers record, Report SDDA	Farmers willing and available to attend seminars on post harvest technology	At least 3 seminars on post harvest technology are organized per year	Activity report of the SDDA
	4) Improve on farm management and record keeping techniques	At least 70% of the farmers keep good farm records by the year 2035	SDDA Report and Farmers' reports	Farmers willing and available to attend training sessions on farm management and record keeping techniques	At least 06 training sessions are organized within two years	Activity report of the SDDA
	5) Opening and grading of farm to market roads	At least 05 farm to market roads are graded	Field Visits, Annual Report of SDDA and reports from the Council	Availability of funds	Increased in both Council MINADER investment budget	Report from Council and DDA

Activities with respect to the different Results	**Estimated Amounts**
1.1. Subvention of 5000kg of improved maize seedlings	2,000,000
1.2. Subvention of 5000 improves plantain suckers should be production of plantain ;planlet	5000,000
1.3. Intensify use of fertilizers (3000 bags)through subvention	60,000,000
1.4. Intensify the judicious use of pesticides(5000 Litres) through subvention	32,500,000
1.5.Capacity building of farmers in 05 villages on the judicious use of pesticides	850,000
1.6. Capacity building of farmers in 05 villages on soil degradation factors and good agricultural practices	850,000
1.7. Capacity building of producers in 05 villages on improved farm techniques	850,000
1.8. Lobby for the creation of extension services within the municipality	500,000
2.1. Organise and construct 02 collection points and rural markets	3,600,000
2.2. Set up 01 functional market information system	16,000,000
2.3. Set up 05 road maintenance committees	17,000,000
2.4. Feasibility studies	1,700,000
2.5. Tendering	450,000

2.6. Supervision	7,250,000
3.1. Construct 02 community storage infrastructures	31.500.000
3.2. Build capacities of producers in o5 villages on storage, processing and handling, and small scale post harvest systems	1,000,000
3.3. Feasibility studies	6,300,000
3.4. Tendering	450,000
3.5. Supervision	6,300,000
4.1. Organise seminars to train farmers in 05 villages on farm management techniques and record keeping	1,700,000
5.1.Open up new farm to market roads and maintain existing ones in 05 villages	100.000.000

Source: Planning workshop 2012

5.3. Spatial planning of priority infrastructures

5.3.1. Spatial planning map for priority Infrastructures

Figure 8 below shows the distribution of the different projects planned for the first three years in Balikumbat Municipality. This figure shows the different projects planned under the sectors of Water and Energy.

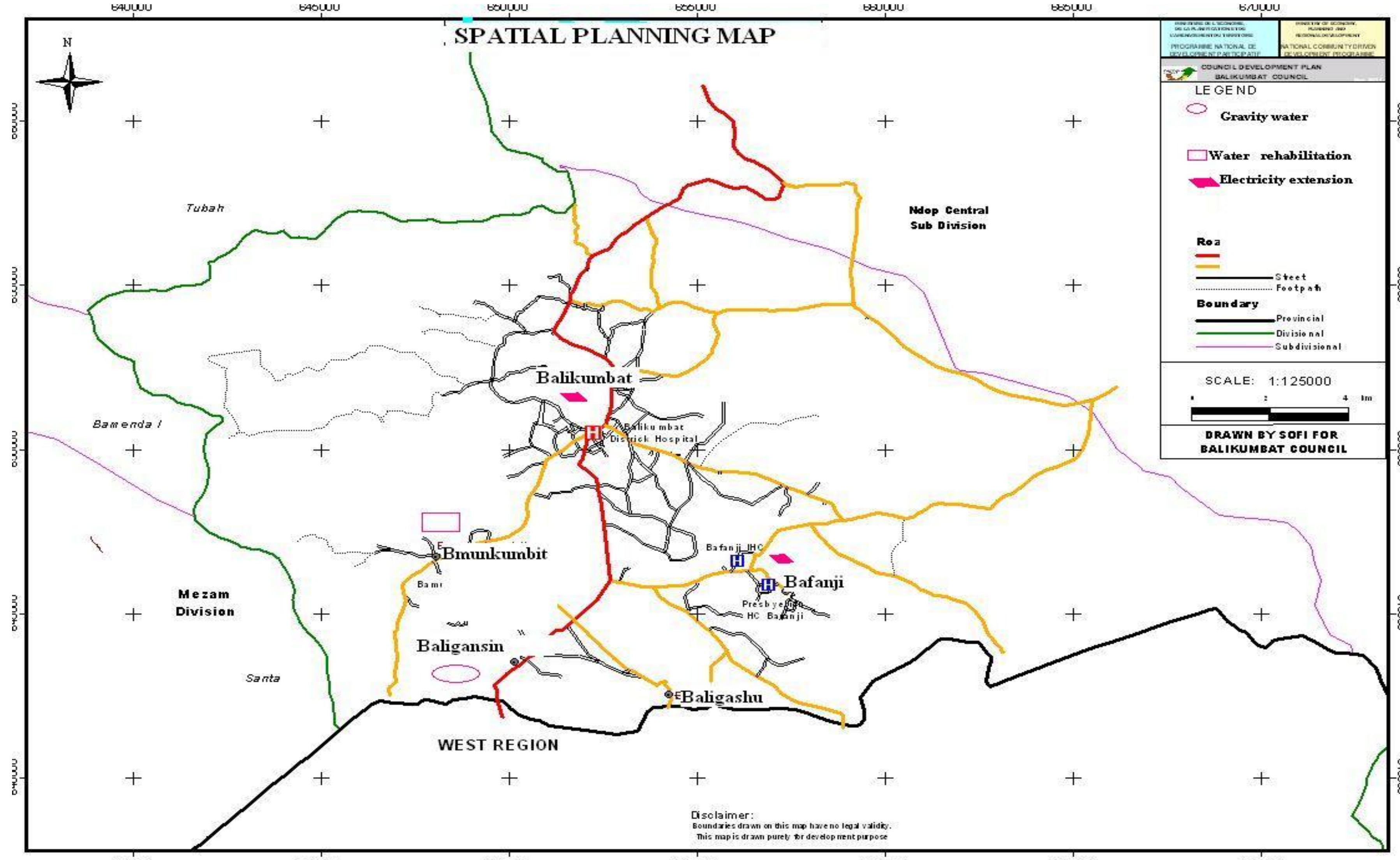

Figure 8: Spatial planning map for Balikumbat

5.3.2. Management of urban space

The Urban space of Balikumbat council area is used for several activities. The Urban space has a settlement area, a site for the construction of public services and farm land. The public services found within the Urban space of include: the sub divisional office, the medicalzed health unit, the council, sub divisional delegation of agriculture and a gendarmerie post.

5.4. Land use plan and management of the council space

Land usage and coverage in Balikumbat council area is quite diverse. For future planning, Table 17 and 18 show land cover and land use zoning respectively of Balikumbat council space.

Table 17: Land Cover

S/N	Class	Sub class
1	Built up land	Town settlement
		Village settlement
2	Agricultural land	Crop land
		Plantation
3	Forest	Dense forest
		Forest plantation
4	Grass land	Savannah
		Open grass land
5	Others	Open land
		Swampy bush land
		Marshy/swampy land
6	Water bodies	Rivers/streams/lakes

Source: Field Survey 2011

Table 18: Analyzing Land use Zoning

Zones	Characteristics	Actual use	Potentials	Constraints/problems	Accessibility and control
Zones of mixed cropping	-Feralitic -Sandy soil	-Maize, beans, oil palm, groundnuts, vegetable, fruits tomatoes, okro, cassava, rice	-Cattle pasture reserves -Very fertile soil Open field	-Reduce fertility, -Not very fertile for all the crops -Existence of farmers/Grazers conflicts -Floods in certain zones	-Inheritance -Tenancy
Pasture zones	Vegetation(trees, shrubs, grass) -Savannah vegetation dominates	- Rearing of animals	presence of flora and shrubs within the savannah areas	-Intrusion into cattle paths -Bush fires -Farmers/Grazers conflict	Free and controlled access
Forest areas	-Shrubs -Trees -Eucalyptus	-Zones for fuel wood -Market gardening for tomatoes, and	Secondary forest or artificial planted as a reserve	-Uncontrolled bush fires -Illegal harvesting of fuel wood(deforestation) -Bush fire burning down trees	-Limited control by administration and traditional

		okro in the rainy season		-Farming by population and using bush fire as a means of clearing	authorities
Water bodies/ Rivers	Mostly streams	-Cattle drinking point very far -Construction of houses -Domestic use -No major big river	-Drinking and agricultural production -Water for agriculture scare	-Less pollution with pesticides -Drying up of water leading to a drop in level of water level -Population cutting down surrounding trees thus rendering the waterfall	Free access
Protecte d areas	Natural forest	-Water catchment sites -Hunting -Forest exploitation	-Natural forest exist providing a high biodiversity	-Threaten by farming and quest for more land for settlement -Urbanization is a greater threat to be wildlife -Some wildlife are threat to human	-MINFOF -Community forest -Management institutions -Traditional authorities
Mineral resource	Laterites, stone and quarry	-Road construction -Construction of houses	-Employ many youths -Source of council revenue	-Could destabilize the environment -Bring many unscrupulous people to the community for exploitation -Poor access to the site	Individuals

Source: Field Survey 2011

CHAPTER 6: Operational planning of the CDP

6.1 Resource Mobilization

The preparation, implementation and the management of Balikumbat development plan require important resources that must be identified and mobilised. Resource mobilization for Balikumbat council has as aims to; Project authorities and population to mobilise resources for the realisation of projects; Identify and value the various funding sources and to reinforce the capabilities of territorial communities as regards the funding research.

The different sources of income and corresponding amounts that can be available for investment in 2012 for Balikumbat council are shown on the table 19.

Table 19: Sources of income, amounts and types of projects for 2012 (CDP Budget)

Sources of income	Amounts for investment	Type of projects
PNDP	92,961,416	Projects in the CDP
African Development Bank (ADB)	16,000,000	Project on water supply in Bafanji
	9,050,000	Construction of toilets in all villages of Balikumbat
FEICOM	43,200,000	Construction of private ward in the Medicalize Health centre
	140,000,000	Maintenance of roads within the council area
	80,000,000	
Council collection	25,000,000	Pre-identified council projects
Public investment budget (BIP)	25,000,000	Construction of zoo-technical centre
	11,500,000	Supply of medical equipment in medicalized health centre, Supply of benches in GS Balikumbat, equipment of CEAC and capital transfer
Beneficiary contribution	4,892,707	Projects in the CDP
Total	**447,604,123**	

Source: Planning workshop 2012

6.2. **Tri annual planning of priority projects (including marginal populations)**

During programming, a three years plan for priority intervention areas of Balikumbat council was established with respect to a projection on the different sources of income for the council. The projects selected took in to consideration the priority projects of the 05 villages of Balikumbat council area

Table 20: Triennial plan of the CDP

Project (or Micro Project)	Expect Results	Activities	Products and indicators		Actors Involved	Schedule			Resources			Sources of Finance
			Product	Indicator		Y1	Y2	Y3	Human	Material	Financial	
Water												
Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	A gravity water scheme is constructed in Baligansin and extended to Baligashu	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of water scheme	Start of construction work	Water flowing out of stand taps	CFC MINEE MINEPAT SDO PNDP	X					45,000,000	PNDP and communities contribution
Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	Water scheme in Bamunkumbit is rehabilitated and extended to Akumoun, Mbantap, Mulafi I and Mulafi II	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor Rehabilitation of water scheme	Start of construction work	Water flowing out of stand taps	CFC MINEE MINEPAT SDO PNDP	X					16,854,123	PNDP and communities contribution

Construction of Nsup (in Balikumbat) gravity water scheme	A gravity water scheme is constructed in Nsup	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of water scheme	Start of construction work	Water flowing out of stand taps	CFC MINEE MINEPAT SDO	X					16,000,000	Council collectio n
Construction of a gravity water scheme in Bafanji	A gravity water scheme is constructed in Bafanji	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of water scheme	Start of construction work	Water flowing out of stand taps	CFC MINEE MINEPAT SDO	X					16,000,000	African Develop ment Bank (ADB)
Electricity												
Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km)	Electricity is extended from BADO grand stand to Jaguru	-Feasibility studies are carried out. -Resources are mobilized -Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	CFC Contractor	X					16,000,000	PNDP and commun ity contribu tion

Extension of electricity from catholic junction in Bafanji to Tounkong still in Bafanji (5km)	Electricity is extended from catholic junction to Tounkong	-Feasibility studies are carried out. -Resources are mobilized -Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	MINEE MINEPAT SDO PNDP	X					20,000,000	PNDP and commun ity contribu tion
Extension of electricity from Balikumbat to Bamunkumbit (7km)	Electricity is extended to Bamunkumbit	-Feasibility studies are carried out. -Resources are mobilized -Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	CFC MINEE SDO Mayor		X				50,000,000	Council budget
Extension of electricity from Bafanji to Baligansin (5km)	Electricity is extended to Baligansin	-Feasibility studies are carried out. -Resources are mobilized Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	CFC MINEE SDO Mayor		X				30,000,000	Council budget

Extension of electricity from Bafanji to Baligashu (7km)	Electricity is extended to Baligashu	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	CFC MINEE SDO Mayor		X				50,000,000	Council budget
Extension of electricity from Sapu through Lamissang to Gwanyit (9km)	Electricity is extended to Lamissang and Gwanyit	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Execution of contract	State of execution of contract	Presence of electricity in community	CFC MINEE SDO Mayor			X			60,000,000	Council budget
Basic Education												
Construction of 01 classroom in GS Gwanyit and completion of 02 others in Balikumbat	01 classroom is constructed in GS Gwanyit and two others completed	Feseability studies Mobilisation of resources support. Recruitment of contractor.	Site for construction is selected Contract is awarded Field visit by the contractor.	1 classroom is constructed in and. Reception ceremony at the campus.	CFC MINDUB MINEPAT SDO PNDP	X					9,000,000	FEICOM

Construction of 02 classrooms in GS Bafang	Two classrooms are constructed in GS Bafang	Feseability studies Mobilisation of resources support. Recruitment of contractor.	Site for construction is selected Contract is awarded Field visit by the contractor.	2 classrooms are constructed and Reception ceremony at the campus.	CFC MINDUB MINEPAT SDO PNDP	X					12,000,000	FEICOM
Construction of a block of toilets in GS Baligansin	A block of 03 toilets is constructed in GS Baligansin	-Feasibility studies -Resource mobilization -Contractor is selected	-Site for construction of Toilet is chosen -Work get started	Material for construction is found at the site -toilet is finally constructed	CFC MINDUB MINEPAT SDO PNDP	X					1,250,000	FEICOM
Supply of benches to GS Balikumbat	Benches are supplied to GS Balikumbat	-Feasibility studies -Resource mobilization -Contractor is selected	benches are supplied	Rate of realisation	CFC MINDUB SDO	X					1,500,000	PIB
Secondary Education												
Construction of two classrooms in GSS Njindem	Two classrooms are constructed in GSS Njindem	Feseability studies Mobilisation of resources support. Recruitment of contractor.	Site for construction is selected Contract is awarded Field visit by the contractor.	2 classrooms are constructed and Reception ceremony at the campus.	CFC MINSEC SDO Mayor	X					12,000,000	FEICOM

Construction of two classrooms in GSS Ekwo in Bafanji	Two classrooms are constructed in GS S Ekwo in Bafanji	Feseability studies Mobilisation of resources support. Recruitment of contractor.	Site for construction is selected Contract is awarded Field visit by the contractor.	2 classrooms are constructed and Reception ceremony at the campus.	CFC MINSEC SDO Mayor	X					12,000,000	FEICOM
Construction of two classrooms and a block of 03 toilets in GSS Nyugu-Backyit	Two classrooms and a block of toilets is constructed in GSS Nyugu-Backyit	Feseability studies Mobilisation of resources support. Recruitment of contractor.	Site for construction is selected Contract is awarded Field visit by the contractor.	2 classrooms are constructed and Reception ceremony at the campus.	CFC MINSEC SDO Mayor	X					13,250,000	FEICOM
Trade												
Construction of 06 modern market sheds in Bafanji market	06 modern sheds are constructed in Bafanji market	-Feasibility studies -Resource mobilization -Contractor is selected	-Work get started	Material for construction is found at the site -sheds constructed	CFC DD trade SDO	X					4,963,000	FEICOM
Construction of 80 modern market sheds in Nyamgin market in Balikumbat village	80 modern sheds are constructed in Nyamgin market	-Feasibility studies -Resource mobilization -Contractor is selected	-Work get started	Material for construction is found at the site -sheds constructed	CFC DD trade SDO			X			65,000,000	Council Budget

Construction of 72 modern market sheds in Bafanji market	72 modern sheds are constructed in Bafanji market	-Feasibility studies -Resource mobilization -Contractor is selected	-Work get started	Material for construction is found at the site -sheds constructed	CFC DD trade SDO			X			60,000,000	Council Budget
Construction of 40 modern market sheds in 04 corners market in Baligashu market	40 modern sheds are constructed in 04 corners market in Baligashu	-Feasibility studies -Resource mobilization -Contractor is selected	-Work get started	Material for construction is found at the site -sheds constructed	CFC DD trade SDO			X			32,500,000	Council Budget
Public Works												
Grading of road from Bamunkumbit to Baminyan (3km)	Road from Bamunkumbit to Baminyan is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					4,050,000	Council Budget (council collectio n)
Grading of road from Pilimbo to Wapu (8km)	Road from Pilimbo to Wapu is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					8,692,605	FRICO M

Grading of road from Barack to Jaguru and Jaguru to Nchonwug (7.5km)	Road from Barack to Jaguru and Jaguru to to Nchonwug is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					7,500,000	FRICOM
Grading of road from Balikumbat council to Ndumwat (1km)	Road from Balikumbat council to Ndumwat is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					1,000,000	FRICOM
Grading of road from Bafanji palace to health center and Bafanji Market to mile zero (6.5km)	Road from Bafanji palace to health center and Bafanji Market to mile zero is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					7,500,000	FRICOM
Grading of road from Mbanti to Njindem (2km)	Road from Mbanti to Njindem is graded	-Feasibility studies -Contractor selected	Transporting of road machines to site - Start of work	Road is graded and movement of vehicles facilitated	CFC DD public work SDO	X					6,280,000	PIB
Health												

Construction and equipment of a private ward in the Balikumbat Medicalized health center	A private ward in the Medicalized health center is constructed and equipped	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Start of construction work	Presence of an equipped private ward in the Medicalized health center	CFC MINSANTE SDO Mayor	X					43,200,000	FEICO M
Supply of medical equipments to the Medicalized health center in Balikumbat	Medical equipments are supplied to the Medicalized health center	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Equipments are supplied	Rate of realisation	CFC MINSANTE SDO Mayor	X					8,000,000	PIB
Construction of 09 VIP toiles and 01 individual toilets in the 05 villages of Balikumbat council area	Each of the 5 villages is having at least a VIP toilet	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Start of construction work	Presence of VIP toilets in all the villages	CFC MINSANTE SDO Mayor	X					9,050,000	ADB

Construction and equipment of the already approved intergrated health center in Bafanji	The already approved health center is constructed and equipped	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Start of construction work	Presence of an equipped health centre in Bafanji	CFC MINSANTE SDO Mayor		X				80,000,000	Council budget
Culture												
Construction of the Balikumbat council complex (council hall)	Council hall of Balikumbat is constructed	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Start of construction work	Available council hall	CFC SDO Mayor Tenders board	X					140,000,000	FEICO M
Construction and equipment of community hall in Baligansin	Community hall is constructed and equipped in Baligansin	Feasibility studies are carried out. Resources are mobilized Recruitment of contractor -Construction of building	Start of construction work	Available council hall	CFC SDO Mayor Tenders board			X			20,000,000	Council budget
Livestock												

Construction of a Zoo-technical center and chief of center's residence at Balikumbat	Zoo-technical center and chief 's residence constructed	-Feasibility studies -Resource mobilization -Contractor is selected	-Site for construction chosen -Work get started	Material for construction is found at the site - Buildings constructed	CFC MINEPIA SDO	X					25,000,000	PIB
Grand Total											903,589,728	

Source: Planning workshop June 2012

6.3. Annual Investment Plan (AIP) For Balikumbat council

6.3.1. Annual investment plan of priority projects

The annual investment plan for Balikumbat council is a document that presents the plan of work for the council to be realised, when to be realised, partners involved and how much allocated for each project for 2012. This plan is represented on table 21.

Table 21: Annual Investment Plan (AIP) for Balikumbat council

Project (or Micro Project)	**Expected Results**	**Activities**	**Products and indicators**		**Actors Involved**	**Schedule in quarters of a year**				**Resources**				**Sources of Finance**
			Product	**Indicator**		1	2	3	4	**Human**	**Material**	**Financial**		
												PNDP	**Beneficiary**	
Water														
Construction of a gravity	A gravity water scheme is	Contract award process	Call to tender file	Publication of tender	Tender Board CFC		X							

water scheme in Baligansin and extending it to supply Baligashu	constructed in Baligansin and extended to Baligashu	Award of contract for construction of gravity water scheme and Extension	Contractor selected	Signed contract	CFC DD MINEPAT			X						
		Execution of the Contract	A gravity water scheme supplying potable water to the communities	Rate of realisation	CFC Contractor				X			42,750,000	2,250,000	PNDP and communities contribution
		Reception of gravity water scheme	Available water scheme with stand taps	Water flowing out of stand taps	CFC MINEE MINEPAT SDO PNDP				X					
Rehabilitation of water scheme in Bamunkumbit and extending to the	Water scheme in Bamunkumbit is rehabilitated and extended	Contract award process	Call to tender file	Publication of tender	Tender Board CFC		X							
		Award of contract for the rehabilitation and extension of water scheme	Contractor selected	Signed contract	CFC DD MINEPAT			X						

quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	to Akumoun, Mbantap, Mulafi I and Mulafi II	Execution of the Contract	Water scheme is rehabilitated and extended to the 04 quaters	Rate of realisation	CFC Contractor				X			16,011,416	842,707	PNDP and communities contribution
		Reception of water scheme already rehabilitated and extended	Available rehabilitated water scheme with stand taps	Water flowing out of stand taps	CFC MINEE MINEPAT SDO PNDP				X					
Construction of Nsup (in Balikumbat) gravity water scheme	A gravity water scheme is constructed in Nsup	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for construction of gravity water scheme	Contractor selected	Signed contract	CFC DD MINEPAT		X							
		Execution of the Contract	A gravity water scheme supplying potable water to the community of Nsup	Rate of realisation	CFC Contractor		X						16,000,000	Council collection

		Reception of gravity water scheme	Available water scheme with stand taps	Water flowing out of stand taps	CFC MINEE MINEPAT SDO			X						
Construction of a gravity water scheme in Bafanji	A gravity water scheme is constructed in Bafanji	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for construction of gravity water scheme	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	A gravity water scheme supplying potable water to the community of Nsup	Rate of realisation	CFC Contractor		X						16,000,000	African Development Bank (ADB)
		Reception of gravity water scheme	Available water scheme with stand taps	Water flowing out of stand taps	CFC MINEE SDO			X						
Electricity														

Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km)	Electricity is extended from BADO grand stand to Jaguru	Contract award process	Call to tender file	Publication of tender	Tender Board CFC		X							
		Award of contract for the extension of electricity to Jaguru	Contractor selected	Signed contract	CFC DD MINEPAT			X						
		Execution of the Contract	Electricity is extended to Juguru	Rate of realisation	CFC Contractor				X			15,200,000	800,000	PNDP and community contribution
		Reception of electricity extension project	Available electrical energy in Juguru	Bulbs lighting in houses of Juguru	CFC MINEE MINEPAT SDO PNDP				X					
Extension of electricity from catholic junction in Bafanji to Tounkong still in Bafanji (5km)	Electricity is extended from catholic junction to Tounkong	Contract award process	Call to tender file	Publication of tender	Tender Board CFC		X							
		Award of contract for the extension of electricity to Tounkong	Contractor selected	Signed contract	CFC DD MINEPAT			X						
		Execution of the Contract	Electricity is extended to Tounkong	Rate of realisation	CFC Contractor				X			19,000,000	1,000,000	PNDP and community contribution

		Reception of electricity extension project	Available electrical energy in Tounkong	Bulbs lighting in houses of Tounkong	CFC MINEE MINEPAT SDO PNDP				X					
Basic Education														
Construction of 01 classroom in GS Gwanyit and completion of 02 others in Balikumbat	01 classroom is constructed in GS Gwanyit	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for construction of building	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	01 Classroom in G.S Gwanyit constructed	Rate of realization	CFC Contractor		X						9,000,000	FEICOM
		Reception of classroom	Available new classroom	Keys of the building	CFC MINDUB SDO			X						
Construction of 02 classrooms in GS Bafang	Two classrooms are constructed in GS Bafang	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for construction of building	Contractor selected	Signed contract	CFC DD MINEPAT		X							

		Execution of the Contract	2 Classrooms in G.S Bafang constructed	Rate of realization	CFC Contractor		X						12,000,000	FEICOM
		Reception of classrooms building	Available new classrooms	Keys of the building	CFC MINDUB SDO			X						
Construction of a block of toilets in GS Baligansin	A block of 03 toilets is constructed in GS Baligansin	Contract award process	Call to tender file	Publication of tender	CFC MINDUB SDO	X								
		Award of contract for construction of toilet	Contractor selected	Signed contract	CFC MINDUB SDO		X							
		Execution of the Contract	A block of 03 toilets is constructed	Rate of realisation	CFC MINDUB SDO		X						1,250,000	FEICOM
		Reception of toilets	Available toilets	Keys of toilets	CFC MINDUB SDO			X						
Supply of benches to GS	Benches are supplied	Contract award process	Call to tender file	Publication of tender	CFC MINDUB SDO	X								

Balikumbat	to GS Balikumbat	Award of contract for supply of Benches	Contractor selected	Signed contract	CFC MINDUB SDO		X							
		Execution of the Contract	benches are supplied	Rate of realisation	CFC MINDUB SDO		X						1,500,000	PIB
		Reception	Availability of benches	Pupils sit freely	CFC MINDUB SDO				X					
Secondary Education														
Construction of two classrooms in GSS Njindem	Two classrooms are constructed in GSS Njindem	Contract award process	Call to tender file	Publication of tender	CFC SDO	X								
		Award of contract for construction of building	Contractor selected	Signed contract	CFC SDO		X							
		Execution of the Contract	2 Classrooms in G.S S Njindem are constructed	Rate of realization	CFC SDO		X						12,000,000	FEICOM
		Reception of classrooms building	Available new classrooms	Keys of the building	CFC SDO			X						

Construction of two classrooms and a block of 03 toilets in GSS Nyugu-Backyit	Two classrooms and a block of toilets is constructed in GSS Nyugu-Backyit	Contract award process	Call to tender file	Publication of tender	CFC SDO	X								
		Award of contract for construction of building	Contractor selected	Signed contract	CFC SDO		X							
		Execution of the Contract	2 Classrooms and a block of toilets are constructed	Rate of realization	CFC SDO		X						13,250,000	FEICOM
		Reception of classrooms building	Available new classrooms	Keys of the building	CFC SDO			X						
Construction of two classrooms in GSS Ekwo in Bafanji	Two classrooms are constructed in GS S Ekwo in	Contract award process	Call to tender file	Publication of tender	CFC SDO	X								
		Award of contract for construction of building	Contractor selected	Signed contract	CFC SDO		X							

	Bafanji	Execution of the Contract	2 Classrooms in G.S S Ekwo in Bafanji are constructed	Rate of realization	CFC SDO		X						12,000,000	FEICOM
		Reception of classrooms building	Available new classrooms	Keys of the building	CFC SDO			X						
Trade														
Construction of 06 modern market sheds in Bafanji market	06 modern sheds are constructed in Bafanji market	Contract award process	Call to tender file	Publication of tender	CFC SDO	X								
		Award of contract for construction of market sheds	Contractor selected	Signed contract	CFC SDO		X							
		Execution of the Contract	6 market shads constructed	Rate of realization	CFC SDO DD trade		X						4,963,000	FEICOM
		Reception	Availability of new sheds	Availability of keys to sheds	CFC SDO DD trade				X					
Public Works														
Grading of road from Bamunku	Road from Bamunku	Contract award process	Call to tender file	Publication on of tender	Tender Board CFC	X								

mbit to Baminyan (3km)	mbit to Baminyan is graded	Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisation	CFC Contractor		X						4,050,000	Council Budget (council collection
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO				X					
Grading of road from Pilimbo to Wapu (8km)	Road from Pilimbo to Wapu is graded	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisation	CFC Contractor		X						8,692,605	FEICOM
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO				X					
Grading of road from Barack to	Road from Barack to	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								

Jaguru and Jaguru to Nchonwug (7.5km)	Juguru and Juguru to to Nchonwug is graded	Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisation	CFC Contractor		X						7,500,000	FEICOM
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO Mayor				X					
Grading of road from Balikumbat council to Ndumwat (1km)	Road from Balikumbat council to Ndumwat is graded	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisation	CFC Contractor		X						1,000,000	FEICOM
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO				X					
Grading of road from Bafanji	Road from Bafanji	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								

palace to health center and Bafanji Market to mile zero (6.5km)	palace to health center and Bafanji Market to mile zero is graded	Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisatio n	CFC Contractor		X						7,500,000	FRICOM
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO Mayor				X					
Grading of road from Mbanti to Njindem (2km)	Road from Mbanti to Njindem is graded	Contract award process	Call to tender file	Publicati on of tender	Tender Board CFC	X								
		Award of contract for grading of road	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Road is graded	Rate of realisatio n	CFC Contractor		X						6,280,000	PIB
		Reception of road	Road with no pod holes	Vehicles able to move on the road freely	CFC DD public work SDO				X					
Health														
Constructi on and equipment	A private ward in the	Contract award process	Call to tender file	Publicati on of tender	Tender Board CFC	X								

of a private ward in the Balikumbat Medicalized health center	Medicalized health center is constructed and equipped	Award of contract for construction of private ward	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Private ward is constructed	Rate of realisation	CFC Contractor		X						43,200,000	FEICOM
		Reception	Availability of private ward	Keys of the ward	CFC DMO SDO Mayor				X					
Supply of medical equipments to the Medicalized health center in Balikumbat	Medical equipments are supplied to the Medicalized health center	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for supply of equipments	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Equipments are supplied	Rate of realisation	CFC Contractor		X						8,000,000	PIB
		Reception	Availability of equipment	Keys of the ward	CFC DMO SDO Mayor				X					
Construction of 09 VIP toiles	Each of the 5 villages	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								

and 01 individual toilets in the 05 villages of Balikumbat council area	is having at least a VIP toilet	Award of contract for construction of toilets	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	10 toilets are constructed	Rate of realisation	CFC Contractor		X						9,050,000	ADB
		Reception	Availability of toilets in all the villages	Keys of the toilets	CFC DMO SDO Mayor				X					
Culture														
Construction of the Balikumbat council complex (council hall)	Council hall of Balikumbat is constructed	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract for construction of hall	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Hall constructed	Rate of realisation	CFC Contractor		X						140,000,000	FEICOM
		Reception	Availability of hall	Keys of the ward	CFC DMO SDO Mayor				X					
Livestock														

Construction of a Zoo-technical center and chief of center's residence at Balikumbat	Zoo-technical center and chief 's residence constructed	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X								
		Award of contract	Contractor selected	Signed contract	CFC		X							
		Execution of the Contract	Zoo-technical center and chief 's residence constructed	Rate of realisation	CFC Contractor		X						25,000,000	PIB
		Reception	Availability of Zoo-technical center and chief 's residence	Keys of the ward	CFC SDO Mayor				X					
Social Affairs														
Supply of equipments to CEAC center in Balikumbat	equipments are supplied to CEAC	Contract award process	Call to tender file	Publication of tender	CFC SDO	X								
		Award of contract for supply of equipments	Contractor selected	Signed contract	CFC SDO		X							
		Execution of the Contract	Equipments are supplied	Rate of realisation	CFC SDO		X						3,000,000	PIB

		Reception	Availability of equipment	Equipments are ready for use	CFC SDO				X					
Total												92,961,416	366,128,312	

Source: Planning workshop June 2012

6.3.2. Operational plan for vulnerable populations

The vulnerable population of interest in this municipality include: Physically Handicapped, Dump / poor hearing, Visually Handicapped, orphans and Mbororo.

Table 22: operational plan for the vulnerable population in Balikumbat council area (mainly for Mbororow)

Project or Micro Project)	Expected Results	Activities	Products and indicators		Actors Involved	Schedule in quarters of a year				Resources				Sources of Finance
			Product	Indicator		1	2	3	4	Human	Materia	Financial		
												PNDP	Beneficiary	
Livestock														
Construction of a cattle dip in Balikumbat	A cattle dip is constructed in Balikumbat village	Contract award process	Call to tender file	Publication of tender	Tender Board CFC	X							30,000,000	Council collection/budget
		Award of contract for construction of a cattle dip	Contractor selected	Signed contract	CFC DD livestock		X							
		Execution of contract	A cattle dip is constructed	Rate of realisation	CFC Contractor		X	X						
		Reception of cattle dip	Available cattle dip	Dip being functional	CFC DD livestock				X					

Source: Field survey 2011

6.4. Simplified Environmental management framework of the Triennial plan

6.4.1. **Main potential impacts and mitigation measures**

The environmental management frame work of the 03 years plan include main potential impacts, mitigation measures and the Simplified Socio environmental management Plan

Table 23: Main potential impacts and mitigation measures

Micro project types contained in the Triennial Plan including site (localization) of the project	**Potential socio-environmental impacts**	**Social-environmental mitigation measures**
<u>Micro projects dealing with the construction or rehabilitation of basic community infrastructure</u> **Construction and Equipment of classrooms** -Construction of 01 classroom in GS Gwanyit and completion of 02 others in Balikumbat - Construction of 02 classrooms in GS Bafang - Construction of a block of toilets in GS Baligansin - Supply of benches to GS Balikumbat - Construction of two classrooms in GSS Njindem - Construction of two classrooms in GSS Ekwo in Bafanji - Construction of two classrooms and a block of 03 toilets in GSS Nyugu-Backyit **Construction of 198**	- Risks related to the acquisition of lands for the localization of the micro project	- Sensitize and inform the affected persons on the necessity of the site and the choice criteria. - Obtain Land donation attestation signed by the village chief and the proprietor of the site
	- Conflicts related to the choice of site/ involuntary displacement of persons for site use	- Inform the affected persons ; - Census (Count the persons) / affected homes and evaluate their property. - Compensate affected persons in conformity with the Resettlement Action Plan (RAP) terms or clauses.
	- Conflicts related to the use, and non durability or fragility of the work.	- Putting in place a Micro Project (MP) management committee including women and establish use rules as well as a functioning and maintenance mechanisms
	- Diverse impacts related to the choice of site.	- Systematically avoid setting up works in sensitive zones such as ; swampy areas, sacred zones, rivers, parks and protected areas, used zones, mountain sides etc ;
	- Erosion due to the use of borrowed pit or zones/ gravel quarry or sand and /or the excavation of the Project site.	- Restore the borrowed zones while respecting the natural sloping nature of the land. - Re-afforestation in the affected zones ; - Planting of grass (vegetative cover) in the affected zones ;
	- Impacts related to pollution due to waste oil from vehicles	- Use adapted engines and change filters regularly ; - Put in place engine oil reception tanks and get them returned to specialized enterprises.
	- Air pollution by dust due to the transportation of materials and circulation of machines	- Respect the project site security rules and regulations (wearing of masks, boots,) - Watering the works with water from a permanent water source.
	- The loss of woody species related to the clearing of the site.	- Re-afforestation around the works.
	- The increase in	- Sensitize the direct beneficiary population

market sheds in Balikumbat council area - Construction of 06 modern market sheds in Bafanji market - Construction of 80 modern market sheds in Nyamgin market in Balikumbat village - Construction of 72 modern market sheds in Bafanji market - Construction of 40 modern market sheds in 04 corners market in Baligashu market **Construction of Health center, private ward and VIP toilets** - Construction and equipment of a private ward in the Balikumbat Medicalized health center - Construction of 09 VIP toiles and 01 individual toilets in the 05 villages of Balikumbat council area - Construction and equipment of the already approved intergrated health center in Bafanji **Construction of halls** - Construction of the Balikumbat council complex (council hall) - Construction and	the prevalence rate of STD/HIV/AIDS, and eventually on poaching	and personnel on STDs and HIV/AIDS, and on poaching through bill boards and meetings
	- Accident risks related to diverse movements and works	- Respect the distance between the road and the site. - Put project site sign boards; - Observe basic security rules (putting on the appropriate uniforms, speed limitation, etc.) - Ensure site security
	- The increase of revenue within the micro project zone.	- The recruitment of personnel on the basis of competition and transparency; - Favour the recruitment of the local population for mobilized labour as well as the use of labour intensive techniques (HIMO). ;
	- Pollutions related to waste generated during the works.	Avoid depositing waste matter within the river channel (at least keep 100m distance from the river) - Deposit within the old borrowed zones
	- Impacts related to solid waste generated as a result of work.	- Preview garbage cans for the evacuation of solid wastes which will be taken to be emptied ;
	- Impacts related to domestic wastes. (Used water, excreta, etc.)	- Preview a good drainage system especially for used water
	- Improvement in the access to basic services.	- Train the management committee on key issues including, maintenance and the management of works - Preview a water point to improve on the utilization of the work.
	- Floods and water stagnation risks around the work.	- Preview a simplified network for the purification of rain water, including its evacuation.

equipment of community hall in Baligansin		
<u>Hydraulic projects/ Water Supply Projects</u>	**Potential Socio-environmental impacts**	**Socio-environmental mitigation measures**
Construction of 3 gravity water schemes and rehabilitation of 01 - Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu - Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km) - Construction of Nsup (in Balikumbat) gravity water scheme - Construction of a gravity water scheme in Bafanji	- Risks related to land acquisition for micro project localization.	- Sensitize and inform affected persons on the necessity of a site and choice criteria. - Obtain a land donation attestation, signed by the village chief and proprietor of the site.
	- Conflicts related to choice of site/ involuntary displacement of persons for the use of site.	Inform affected persons; - Count the persons / homes affected and evaluate their property. - Compensate those affected in conformity with the Resettlement Action Plan (RAP) terms
	- Conflicts related to the use, and the non durability or fragility of the work	- Putting in place a Micro Project (MP) management committee including women and establish use rules as well as a functioning and maintenance mechanisms.
	Diverse impacts related to the choice of site.	Systematically avoid to localize or set up works within sensitive zones such as marshy zones, sacred zones, River channels, protected parks, used zones, mountain sides, flanks of mountains, etc.
	- Pollution of water points either by phytosanitary products or latrines	- Forbid farming with phytosanitary products around the immediate borders of the site (maintain a distance of at least 300 metres) - Maintain latrines at least 50 m from the water point
	- Impacts related to the pollution due to waste oil from vehicles or machines	- Use adapted machines/ change filters - Put in place recuperation tanks of machine oils and get them returned to specialized enterprises.
	- Air pollution by dust due to the transportation of materials and the circulation of machines	- Respect of security rules and regulations at the site (the wearing of masks, boots) - Watering the works with water from permanent water courses.
	- The loss of woody species related to the clearing of the site.	- Re-aforestation beyond the works or come to a consensus as to a site to carry out the re-aforestation exercise.
	- The increase in the prevalence rate of STDs/HIV/AIDS and eventually on poaching.	- Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings.
	Accident risk emanating from the works.	- Put sign boards at the site; - Observe basic security rules (wearing the appropriate uniforms, speed limitation, etc.)

		- Ensure security at the site
	The increase of revenue within the micro-project zone.	Favour the recruitment of local labour as well as the use of labour intensive techniques(HIMO) - Recruitment to be done on the basis of competency and transparency
	- Impacts related to waste matter generated during the works	Avoid the deposit of waste matter in river channels (at least 100m distance from the river) - Deposit in old borrowed zones.
	- - Floods and standing water risks around the works.	- Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells
	- Risks of contamination and the infiltration of dirty and muddy water.	- Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones
	- Perturbation of water quality.	- Regular physico-chemical water treatment.
<u>Interconnecting projects</u>	**Potential socio-environmental impacts**	**Socio-environmental Mitigation Measures**
Grading of roads within Balikumbat council area - Grading of road from Bamunkumbit to Baminyan (3km) - Grading of road from Pilimbo to Wapu (8km) - Grading of road from Barack to Juguru and Juguru to to Nchonwug (7.5km) - Grading of road from Balikumbat council to Ndumwat (1km) - Grading of road from Bafanji palace to health center and Bafanji Market to mile zero (6.5km) - Grading of road from Mbanti to Njindem (2km)	- Risks related to land acquisition for micro project localization	- Sensitize and inform affected persons on the necessity of a site and choice criteria. - Obtain a land donation attestation, signed by the village chief and proprietor of the site.
	- Conflicts related to choice of site/ involuntary displacement of persons for the use of the site.	Count the persons / homes affected and evaluate their property. - Compensate those affected in conformity with the involuntary displaced and Resettlement Action Plan (RAP) terms
	- Conflicts related to the use, and non durability or fragility of the work	- Putting in place a Micro Project (MP) management committee including women and establish usage rules as well as a functioning and maintenance mechanisms
	Diverse impacts related to the choice of site.	Systematically avoid to localize works within sensitive zones such as marshy zones, sacred zones, water courses, protected parks, used zones, & mountains sides, etc.
	- Impacts related to the pollution due to waste oil from vehicles or machine	- Use adapted machines - Put in place recuperation tanks of machine oils and get them returned to specialized enterprises
	- Air pollution by dust due to the transportation of materials and the circulation of machines	- Respect of security rules and regulations at the site (the wearing of masks, boots) - Watering the works with water from permanent water courses.
	- The loss of woody	- Re-afforestation around the works

Extension of Electricity - Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km) - Extension of electricity from catholic junction in Balikumbat to Tounkong still in Bafanji (5km) - Extension of electricity from Balikumbat to Bamunkumbit (7km) - Extension of electricity from Bafanji to Baligansin (5km) - Extension of electricity from Bafanji to Baligashu (7km) - Extension of electricity from Sapu through Lamissang to Gwanyit (9km)	species related to the clearing of the site.	
	- The increase in the prevalence rate of STDs/HIV/AIDS	- Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings. - Put bill boards for prevention.
	- Accident risks related to works.	- Put site sign boards; - Observe basic security rules (the wearing of the appropriate uniforms, speed limits, etc.)
	- The increase of revenues within the micro-project zone.	- The recruitment of personnel on the basis of competence and transparency ; - Favour the recruitment of local labour as well as the use of labour intensive techniques (HIMO);
	- Impacts related to waste matter generated during the works	- Avoid the deposit of waste matter in river channel (at least 100m distance from the river) - Deposit the biodegradable part within old borrowed zones.
	- Floods and standing water risks around the works.	- Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells
	- Risks of contamination and the infiltration of dirty and muddy water around the work.	- Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones
	- Risks of persons, and birds being electrocuted or fire hazards.	- Organize sensitization sessions for the direct beneficiary population. - Put in place protection boards right through the site line. - Install fire proofs around the works;
	- Noise or sound pollution by the noise generated by a functioning generator.	- Buying of generators endowed with anti-noise mechanisms ; - Secure the generator within a site equipped to that effect; - Avoid installing a generator in the midst of or near habitation or public services
- **Natural Resource Management Projects** In course of reviewing the CDP, programmed natural resource management projects should be included	**Potential socio-environmental impacts**	**Socio-environmental Mitigation measures**
	- Risks related to land acquisition for micro project localization	- Sensitize and inform affected persons on the necessity of a site and choice criteria. - Obtain a land donation attestation, signed by the village chief and proprietor of the site.
	- Conflicts related to choice of site/ involuntary displacement of persons	Count the persons / homes affected and evaluate their property. - Compensate those affected in conformity with the involuntary displaced and Resettlement

	for the use of the site.	Action Plan (RAP) terms
	- Conflicts related to the use, and non durability or fragility of the work	- Putting in place a Micro Project (MP) management committee including women and establish usage rules as well as a functioning and maintenance mechanisms
	Diverse impacts related to the choice of site.	Systematically avoid to localize works within sensitive zones such as marshy zones, sacred zones, water courses, protected parks, used zones, & mountains sides, etc.
	- Impacts related to the pollution due to waste oil from vehicles or machine	- Use adapted machines - Put in place recuperation tanks of machine oils and get them returned to specialized enterprises
	- Air pollution by dust due to the transportation of materials and the circulation of machines	- Respect of security rules and regulations at the site (the wearing of masks, boots) - Watering the works with water from permanent water courses.
	The loss of woody species related to the clearing of the site.	- Re-afforestation around the works
	- The increase in the prevalence rate of STDs/HIV/AIDS.	- Sensitize the direct beneficiary population and personnel on STDs, HIV, poaching through billboards and meetings. - Put bill boards for prevention.
	Accident risks related to works.	- Put site sign boards; - Observe basic security rules (the wearing of the appropriate uniforms, speed limits, etc.)
	- The increase of revenues within the micro-project zone.	- The recruitment of personnel on the basis of competence and transparency ; - Favour the recruitment of local labour to be mobilized as well as labour intensive techniques (HIMO).;
	- Impacts related to waste matter generated during the works	- Avoid the deposit of waste matter in river channel (at least 100m distance from the river) - Deposit the biodegradable part within old borrowed zones.
	- Floods and standing water risks around the works.	- Preview a simplified rain water purification network including a means of an eventual evacuation into lost and well secured wells
	- Risks of contamination and the infiltration of dirty and muddy water around the work.	- Render secure water points by building a fence around; Render impermeable the sides with tiles or marble stones
	- Noise or sound pollution by the noise generated by a	- Buying of generators endowed with anti-noise mechanisms ; - Secure the generator within a site equipped

	functioning generator.	to that effect; - Avoid installing a generator in the midst of or near habitation or public services

6.4.2**. Simplified Socio environemental management Plan**

The plan consists of precising for each environmental measure envisaged in the triennial plan, actors (institutional arrangements), costs, periods and follow up actors.

Table 24: **Simplified Socio environnemental management Plan**

Environmental measures	**Tasks**	**Actors to be put in place**	**Period**	**Follow up Actors**	**Cost**	**Observations**
Recruitment of a Council Development officer/ Task or duty as a member of the steering Committee of the CDP		Council (Council Tender **board**)	2011 (March-May)	Municipal councilors;PNDP	PM (Contract Award, Tender)	
Training of Council Development officer on environment issues and on the social and environmental management framework of the PNDP	Prepare the terms of Reference (ToR)	PNDP	2011-2012	Delegation MINEP ; Delegation MINAS ; PNDP ; Council	Incorporated into PNDP budget	
Use of socio – environmental Screening form for micro projects (during feasibility studies)	Prepare tender document	Consultant in-charge of feasibility studies for micro-projects	2012-2014	Delegation MINEP ; Delegation MINAS ; PNDP ; Municipal councilors; Council Development officer	PM (Contract Award, Tender)	Related cost should be included in the micro project conception cost.
Training of COMES (Council sessions extended to sector ministries) on safeguards policies and on social and environmental aspects to be taken into consideration		PNDP, Council	2012-2013	Delegation MINEP ; Delegation MINAS ;	Incorporated into the PNDP budget	
Provision to carry out simplified environmental impact studies	-Prepare the ToR - Make sure ToR is	PNDP, Council (municipal councilors)	2012-2014	Delegation MINEP ; Delegation MINAS ; PNDP ;	It cost at least 7 millionsFCFA for a simplified	In case of resettlement, the cost

	approved - Recruit a consultant - Carry out the studies			Council Development officer ; Municipal councilors	study, and around 8 to 10 million FCFA for detailed study	is to be borne by the Mayor.
Provision to compensate displaced persons		Council/ municipal councilors	2012-2014	-Council -MINDAF -MINAS	To be evaluated	The cost is to be borne by the Mayor
Follow up on the social and environmental management plan, the contractors (entrepreneur) and also the environmental measures of projects retained	- Extraction of environmental measures of the MPs - Elaborate a follow up plan of the measures	Council Development officer/ Steering committee of the CDP	During Work execution 2012-2014	Delegation MINEP ;MINAS ; PNDP ; Municipal Councilors	Integrated within the council budget	
Respect of environmental clauses contained in the tender document and the micro project environmental measures.	-Include the clauses in the Tender document ; - Put operational the clause	-Council, PNDP - Entrepreneurs or contracter		Delegation MINEP ; Council development officer ; Municipal Councillors	PM,(contract award - Integrated in the Micro-project cost)	

6.5. Procurement Plan or contract award plan

Table 25 shows the contract award plan of projects programmed for 2012 in the CDP for Balikumbat

Table 25: Contract Award plan for Balikumbat council area

COUNTRY: Republic of Cameroon					-	-	-	**CONTRTACT AWARD SCHEDULE**				
PROJECT: National Community Driven Development Program												
Project	**Elaboration of Request for Financing**		**Elaboration of the Project Convention**		**Actors Involved**	**Partners**	**Selection Method**	**Amount**	**Preparation of Tender Documents**		**Call for Proposals**	
	Start	**End**	**Start**	**End**					**Start**	**End**	**Start**	**End**
Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	9/7/12	31/8/12	3/9/12	17/9/12	CFC MINEE MINEPAT	LSO, Consultant, PNDP	**Call for Tender**	45,000,000	**18/9/12**	**20/9/12**	**21/9/12**	**5/10/12**
Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	9/7/12	31/8/12	3/9/12	17/9/12	CFC MINEE MINEPAT	LSO, Consultant, PNDP	**Call for Tender**	16,854,123	**18/9/12**	**20/9/12**	**21/9/12**	**5/10/12**
Extension of electricity from BADO grand stand	9/7/12	31/8/12	3/9/12	17/9/12	CFC MINEE MINEPA	LSO, Consultant, PNDP	**Call for Ten**	16,000,000	**18/9/12**	**20/9/12**	**21/9/12**	**5/10/12**

to Jaguru (4km)					T		**der**					
Extension of electricity from Catholic Junction (Bafanji) to Tounkong still in Bafanji (5km)	9/7/12	31/8/12	3/9/12	17/9/12	CFC MINEE MINEPAT	LSO, Consultant, PNDP	**Call for Tender**	20,000,000	**18/9/12**	**20/9/12**	**21/9/12**	**5/10/12**

Project	**Technical and Financial Evaluation**		**Non objection of the CNC**		**Negotiation of the Contract**		**Award of the Contract**		**Period of Execution**		**Technical Reception**	**Provisional Reception**	**Final Reception**
	Start	**End**	**Start**	**End**	**Start**	**End**	**Start**	**End**	**Start**	**End**	**Date**	**Date**	**Date**
Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	8/10/12	10/10/12	11/10/12	19/10/12	22/10/12	24/10/12	25/10/12	29/10/12	7/11/12	7/2/13	14/2/13	21/2/13	**21/2/14**
Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun,	8/10/12	10/10/12	11/10/12	19/10/12	22/10/12	24/10/12	25/10/12	29/10/12	7/11/12	7/2/13	14/2/13	21/2/13	**21/2/14**

Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)													
Extension of electricity from BADO grand stand to Jaguru (4km)	8/10/12	10/10/12	11/10/12	19/10/12	22/10/12	24/10/12	25/10/12	29/10/12	7/11/12	7/2/13	14/2/13	21/2/13	**21/2/14**
Extension of electricity from Catholic Junction (Bafanji) to Tounkong still in Bafanji (5km)	8/10/12	10/10/12	11/10/12	19/10/12	22/10/12	24/10/12	25/10/12	29/10/12	7/11/12	7/2/13	14/2/13	21/2/13	**21/2/14**

Source: Planning workshop in Balikumbat council hall 2011

CHAPTER 7: Monitoring and Evaluation

This aspect is mainly to share realization tools of participatory monitoring and evaluation activities of the projects and programs of the CDP.

7.1. Composition, allocation of Steering Committee of the CDP

Monitoring/evaluation intervene at all stages of the planning process. The establishment of this Council Development Plan (CDP) has been closely followed up by the steering committee of Balikumbat council. This steering committee followed every activity of the LSO (Solid Foundation International) in the course of producing this important document. This steering committee was made up of 6 members as shown on table 26.

Table 26: The Steering committee for Balikumbat CDP establishment

S/N	Name			Gender
1.	TATI STEPHEN LADJI	CHAIRPERSON	77587000	MALE
2	WANYAM SAMA PASCAL	SECRETARY	77074692	MALE
3.	TAHNFON TALAM SIMON	MEMBER	75007322	MALE
4.	ACHE PETER NDENDONG	MEMBER	76244467	MALE
5.	DOHKWATI NUGAH JOSEPH	MEMBER	74973033	MALE
6.	NGHOTEH NDIMANJEH VINCENT	MEMBER	77234264	MALE

7.2. Indicators for monitoring and evaluation (compared to AIP and sartorial policies)

All the projects highlighted in this document (on the log frames) have indicators which do respect the sartorial policies of the different sectors involved. All these indicators will be used to assess the execution of these projects.

The identified projects for implementation in the AIP are the responsibility of the Steering Committee to follow up with the Mayor as its chair. Table 27 shows the projects on the AIP and their indicators.

Table 27: Projects and Indicators for Annual Investment Plan

SN	PROJECT	INDICATORS FOR MONITORING AND EVALUATION OF PROJECTS
1	Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	- Water catchment in Baligansin is constructed and water scheme developed from it - Water is extended to Baligashu - Water flows out of the stand taps in the two communities
2	Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	- The present pipes of the water scheme are changed to bigger once - New stand taps are installed and water flow and supply all the quarters involved

3	Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km)	- Presence of electricity in Jaguru quarter with most houses having electricity - At least 8 new electric poles installed
4	Extension of electricity from catholic junction in Bafanji to Tounkong still in Bafanji (5km)	- Presence of electricity in Tounkong quarter with most houses having electricity - At least 10 new electric poles installed

Source: Planning workshop Balikumbat 2012

7.3. **Follow up plan, tools and monitoring frequency**

Follow up will be done by both the village steering committees and the council steering committee. The village steering committees will follow up the activities of the projects being implemented in their villages while the council steering committee will follow up at the municipal level. This will be mostly done through field visits of which various reports and minutes of the village follow-up committees and the steering committee will be taken. Table 28 shows the Follow up plan, tools and monitoring frequency for priority projects.

Table 28: Follow up plan, tools and monitoring frequency for priority projects

SN	PROJECT	FOLLOW UP INTERVAL	MONITORING FREQUENCY	VERIFICATION TOOLS	PERSON RESPONSIBLE
1	Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	Weekly basis starting from the 9th of July 2012	Twice a week	Contract award document, Pictures, invoice and receipts	Follow up committee
2	Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	Weekly basis starting from the 9th of July 2012	Twice a week	Contract award document, Pictures, invoice and receipts	Follow up committee
3	Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km)	Weekly basis starting from the 9th of July 2012	Twice a week	Contract award document, Pictures, invoice and receipts	Follow up committee
4	Extension of electricity from catholic junction in Bafanji to Tounnkong still in Bafanji (5km)	Weekly basis starting from the 9th of July 2012	Twice a week	Contract award document, Pictures, invoice and receipts	Follow up committee

7.4. Review mechanism of the CDP and preparation of the AIP

The CDP has to be reviewed at the end of every year. At the end of each year, a SWOT analysis will be used to review the plan. The result of this review will be used to overcome the challenges noticed. The planned but unrealized projects will be included for the New Year's plans. A meeting will be convened with the sector heads represented during which the annual operational plan will be reviewed taking into consideration market trends as per the period of review. This will be approved by the Supervisory authorities following the available resources for effective implementation of the planned projects. In case of shortage of funds, strategies on how to better mobilize funds through the council will be put in place and ensure effective implementation.

7.5. Information plan and communication on the implementation of the CDP

Table 29 shows an information and communication plan for the better follow up and execution of projects on the CDP.

Table 29**:** Information plan and communication on the implementation of the CDP

PROJECT	**Means of Communication**	**Starting Period**	**Frequency of Communication**	**Responsible Persons**
Construction of a gravity water scheme in Baligansin and extending it to supply Baligashu	- Trough letters, phone calls, Reports. - Letters to and from Ministry (Divisional Delegation) of MINEE /Balikumbat Council, Quarter heads and village development Association chair person. - Written reports from, Contractor to Balikumbat Council, Reports from Balikumbat Council to PNDP	Mid July 2012	-Weekly through reports -Daily through phone calls -Monthly through monthly reports	Balikumbat Council and Ministry of Water and energy
Rehabilitation of water scheme in Bamunkumbit and extending to the quarters of Akumoun, Mbantap, Mulafi I and Mulafi II (total distance of about 8.5km)	- Trough letters, phone calls, Reports. - Letters to and from Ministry (Divisional Delegation) of MINEE /Balikumbat Council, Quarter heads and village development Association chair person. - Written reports from, Contractor to Balikumbat Council, Reports from Balikumbat Council to PNDP	Mid July 2012	-Weekly through reports -Daily through phone calls -Monthly through monthly reports	Balikumbat Council and Ministry of Water and energy
Extenxion of electricity from BADO grand stand (In Balikumbat) to Jaguru (4km)	- Trough letters, phone calls, Reports. - Letters to and from Ministry (Divisional Delegation) of MINEE /Balikumbat Council, Quarter heads and village development Association chair person. - Written reports from, Contractor to Balikumbat Council, Reports from Balikumbat Council to PNDP	Mid July 2012	-Weekly through reports -Daily through phone calls -Monthly through monthly reports	Balikumbat Council and Ministry of Water and energy

Extension of electricity from catholic junction in Bafanji to Tounkong still in Bafanji (5km)	- Trough letters, phone calls, Reports. - Letters to and from Ministry (Divisional Delegation) of MINEE /Balikumbat Council, Quarter heads and village development Association chair person. - Written reports from, Contractor to Balikumbat Council, Reports from Balikumbat Council to PNDP	Mid July 2012	-Weekly through reports -Daily through phone calls -Monthly through monthly reports	Balikumbat Council and Ministry of Water and energy